

سكاي نيوز

Telecoms: Europe
struggles to
catch up, Page 20

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,801

Tuesday December 10 1985

D 8523 B

Accum	Sch 18	Indones	Ag 2503	Paraguay	Est 52
Brazil	60 9 560	Italy	1 1329	S. Africa	Ra 503
Belgium	101 127	Japan	1055	Singapore	25 4 10
Canada	250 60	South Korea	1055	Taiwan	10 110
Denmark	20 7 75	Sweden	10 5 00	Thailand	10 5 00
France	101 02	Switzerland	10 4 42	Turkey	10 5 00
Germany	101 02	USA	10 4 25	UAE	10 5 00
Greece	101 02	West Germany	10 4 25	Yemen	10 5 00
Hong Kong	101 02	Yugoslavia	10 4 25		
India	101 02				
Italy	101 02				
Japan	101 02				
South Korea	101 02				
Sweden	101 02				
Switzerland	101 02				
Taiwan	101 02				
Thailand	101 02				
Turkey	101 02				
UAE	101 02				
Yemen	101 02				

World news Business summary

Elections in Cyprus strengthen Kyprianou

Syros Kyprianou, President of Cyprus, consolidated his position in power by scoring a tactical victory against the right wing and Communist Greek Cypriot opposition parties in parliamentary elections. With over 80 per cent of the votes counted, the president's centre right Democratic Party scored 27.3 per cent compared with 19.5 per cent in 1981. The right wing National Rally obtained 34 per cent, compared with 31.9 per cent in 1981. The pro-Moscow Akel's share of the vote fell to 27.08 per cent from 32.76 per cent. The result was interpreted as an indirect vote of confidence for Kyprianou's policies on the Cyprus problem. Page 22

Cerezo well ahead

Christian Democratic lawyer Vinicio Cerezo, who has survived three attempts on his life, was heading for a 2 to 1 victory for the Guatemalan presidency, against right-winger Jorge Carpio. Page 4

Ceasefire offer

Spain's Government has reportedly offered ceasefire terms to Eta Basque guerrillas, including "generous treatment" to separatists wanted for violent crimes. Bases talks. Page 2

Shultz tour

US Secretary of State George Shultz left for a European tour starting with a visit to London. The UK became the first ally to agree to take part in research in the space weapons defence system. Page 1

Khyber Pass revolt

Officials in Pakistan maintained a news blackout on the situation in the Khyber Pass where President Mohammad Zia ul-Haq said his troops had crushed a tribal revolt. Page 1

Troops patrol state

Paramilitary troops and police patrolled areas of India's western Gujarat state to head off violence during a 24-hour strike against policies favouring minorities. Page 1

State of siege lifted

The Argentine Government lifted a 90-day state of siege, 11 days before it had been scheduled to expire. Page 1

'Telegraph' control

The UK Office of Fair Trading cleared the way for Canadian businessman Conrad Black to take a controlling interest in the Daily Telegraph newspaper. Page 11

No Channel inquiry

UK Transport Secretary Nicholas Ridley firmly ruled out a public inquiry into proposals for a Channel link, saying that it would kill the project. Page 1

Sakharov 'well'

West German newspaper Bild said it had received a video film from the Soviet Union showing dissident physicist Andrei Sakharov in good health. He is living in internal exile in Gorky but his family say he is unwell. Page 1

Nobel pair save life

Heart specialists Yevgeny Chazov (Soviet Union) and Bernard Lown (US), who are to receive the Nobel peace prize today in Oslo, helped save the life of a Soviet television journalist. He collapsed with a heart attack during a news conference. Picture. Page 2

Unesco strike

Bruno de Padirac, the president of Unesco's staff association, said he would start a hunger strike today to protest at what he called the agency's "arbitrariness and inconsistency" in recruiting people. Up to 800 jobs may be cut next year. Page 2

CONTENTS

Europe	2
Companies	23, 24
America	4
Overseas	3
World Trade	10-12
Britain	26-30
Companies	34
Agreements	31
Arts - Reviews	18
World Guide	18
Commercial Law	34
Commodities	31
Crossword	31
Currencies	35
Editorial comment	20
Europe: tragic reality of divided Germany	2
Hong Kong: concerns over Chinese visit	3
Guyana: voters succumb to cynicism and apathy	4
Technology: new fuel for power stations	6
Resources Review: regulation of US utilities	16
UK economy	20
Telecoms: Europe struggles to catch up	20
UK unemployment: rays of hope in Whitehall	21
Lex: Cable & Wireless; Opec; GEC/Plessey; GAF	22
Bermuda: Survey	Section III

Spot prices fall as Opec aims for 'fair market share'

BY RICHARD JOHNS IN GENEVA

MEMBERS of the Organisation of Petroleum Exporting Countries (Opec) agreed unanimously yesterday to risk a fall in oil prices in pursuit of "a fair share of the world oil market". In reaction, spot market prices plummeted, with a deal for Brent blend, the most important North Sea crude, done at \$28.50 per barrel compared with a recent high of \$30.10. At the end of the three-day meeting, senior delegates were insisting that Opec was not declaring a price war against non-members such as the UK, whose unrestrained output has been forcing down prices and costing Opec market share. Nevertheless, one respected oil company official said: "If there is no response from them (non-Opec producers), then prices will inevitably fall." The three-day meeting did not settle precise ways and means of securing higher sales. Instead, it set up a committee comprising the chief delegates of Venezuela, Indonesia, Iraq, Kuwait and the United Arab Emirates to produce recommendations which are expected to be examined during the next three months. Creation of this committee was partly a device to disguise differences over the extent of the risks to be taken in what all acknowledge to be a hazardous strategy. Algeria and Iran were understood to be particularly strongly opposed to any collective renunciation of the selling rates set last January and revised in July. Venezuela was also less than happy with the shift away from price maintenance. In theory, the official selling prices remain in force as does the ceiling on Opec output and the related system of quotas, which was agreed in October 1984 and amounts in total to 15m barrels a day (b/d). But delegates were clearly regarding this figure as a "floor" from which Opec will push upwards for a greater market share. The consensus among members, including Saudi Arabia, was that collective output should be no less than an average of 17b/d with seasonal adjustments up to 18m b/d in the winter and autumn, falling to 16m b/d in the spring and summer. Seasonal variations of this kind were part of compromise proposals put by Venezuela. "We are going to defend our market share, and our resolutions in the past will be reaffirmed," said Dr Subroto, Indonesia's chief delegate, with his usual dogged cheerfulness. Opec still harbours the hope that other producers will co-operate in trying to maintain prices by curbing their output. But implicit in the communiqué issued yesterday is the threat of a price war if they do not. As yet, however, Opec members have no consensus as to how far they will go in confronting non-Opec producers, notably the UK, and to a lesser extent, Norway, Mexico and Malaysia attend this meeting as observers. Their delegates gave the impression that their Governments were still prepared to collaborate with Opec in restraining exports. One chief delegate said it was now "extremely difficult to compress downwards from 18m b/d" - Opec's actual rate recently. Output has been boosted by the need to rebuild oil companies' stocks, and a premature bout of cold weather. All members, with the exception of Venezuela, Saudi Arabia, and Algeria have clearly been in breach of their quotas under the production sharing pact. Opec had difficulty in setting up the "planning" committee, with Sheikh Ahmed Zaki Yamani, Saudi, as chairman. Lex, Page 22; oil prices, Page 34; London market report, Page 38

GAF plans \$4.6bn Carbide bid

BY PAUL TAYLOR IN NEW YORK

GAF, the US special chemicals and building products group, said yesterday that it planned to launch a two-step takeover bid for Union Carbide, the beleaguered chemicals group. The offer values Union Carbide at about \$4.6bn. The bid appears to represent a bold attempt by GAF and Mr Samuel Heyman, GAF's chief executive, to take control of a group more than 10 times its own size, but one which has foundered after the toxic gas leak which killed more than 2,000 last year at its plant in Bhopal, India. Union Carbide faces billions of dollars worth of lawsuits over Bhopal. GAF has already built up a 10 per cent stake in Union Carbide - triggering a wave of speculation on Wall Street about a possible takeover attempt. Shares in both companies jumped sharply yesterday after GAF's announcement. Union Carbide shares were quoted up 33¢ at \$66.4 while GAF's stock soared by 58¢ to \$59.1 in very active trading. Union Carbide, which recently launched a major restructuring programme including asset write-downs, divestitures and a plan to buy back 14 per cent of its shares in an apparent attempt to head off a takeover bid, said yesterday that it had no immediate comment on GAF's proposed offer. Under the terms of the proposed bid, detailed in a letter from Mr Heyman to Mr Warren Anderson, Union Carbide's chairman and chief executive, GAF said it intended to launch a cash tender offer for 48m Union Carbide shares, which, together with its existing 6.5m shares, would lift its stake to about 50 per cent. If a satisfactory merger agreement is reached, GAF said that it would then acquire the remaining 20 per cent stake at the same price in cash. Otherwise it would complete the merger by exchanging the remaining shares for preferred stock with the same value. At the proposed price, the offer represents a substantial premium over analysts' estimates of Union Carbide's book value of about \$60 a share. In his letter to Mr Anderson, Mr Heyman said: "We believe that GAF's offer represents a fair price for the shares of Union Carbide and is in the best interest of its shareholders. The offer price is nearly twice Union Carbide's share price one year ago, more than 150 per cent of GAF's initial acquisition cost of \$43¢ per share less than six months ago, and approximately 19 times Union Carbide's annualised net earnings - excluding extraordinary items - over the last four years." The offer is conditional on a number of factors, including GAF's financing for the deal. A merger would also require Justice Department clearance under the Hart-Scott-Rodino Antitrust Act. Mr Heyman, who won control of GAF two years ago after a bitter 10-month proxy battle, said GAF planned to finance the offer with a \$1.5bn bank credit line, which has been arranged, and the private placement of debt securities arranged through Drexel Burnham Lambert, the Wall Street investment bank which specialises in placing high-yielding, low-quality "junk bonds." Mr Heyman said that it could arrange the financing. In his letter to Mr Anderson, Mr Heyman emphasised that GAF "would prefer a negotiated transaction" but added "we wish to stress upon you the bona fides of our intentions... and GAF's determination to see this through to a successful conclusion." Since Mr Heyman took over GAF's earnings have rebounded strongly. Last year the group reported net earnings of \$58.7m on sales of \$731m against a loss of \$3.8m on sales of \$699m in 1983. Lex, Page 22; Men and Matters, Page 20; Harder life for corporate raiders, Page 22

Sterling sharply lower on oil fears

By Philip Stephens in London

FEARS ON foreign exchange markets of a possible oil price war brought sizeable losses for sterling yesterday and dampened hopes in the City of London of an early cut in interest rates. The pound, which was also affected by a slight rebound in the value of the dollar, lost ground against all leading currencies in response to the statement at Opec's meeting in Geneva. The implied threat to prices caused heavy selling in early trading. Sterling stabilised later in the day. The pound closed in London 1.9 cents lower at £1.4885. Against the D-Mark it lost 3.25 pfennigs to end at DM 3.8975, the lowest level since March. The sterling index, which measures its value against a basket of currencies, fell by 0.5 points to 80.3. On the London money markets interest rates firmed slightly in response to the weaker pound, dimming hopes that the UK Treasury might make a small cut in interest rates to coincide with this week's sale of its shares in Cable and Wireless. The possibility of lower oil prices has also created renewed uncertainty inside and outside the Treasury on the scope for possible tax cuts in next spring's budget. Money markets, Page 35

Pretoria debt payments 'face delay to 1990'

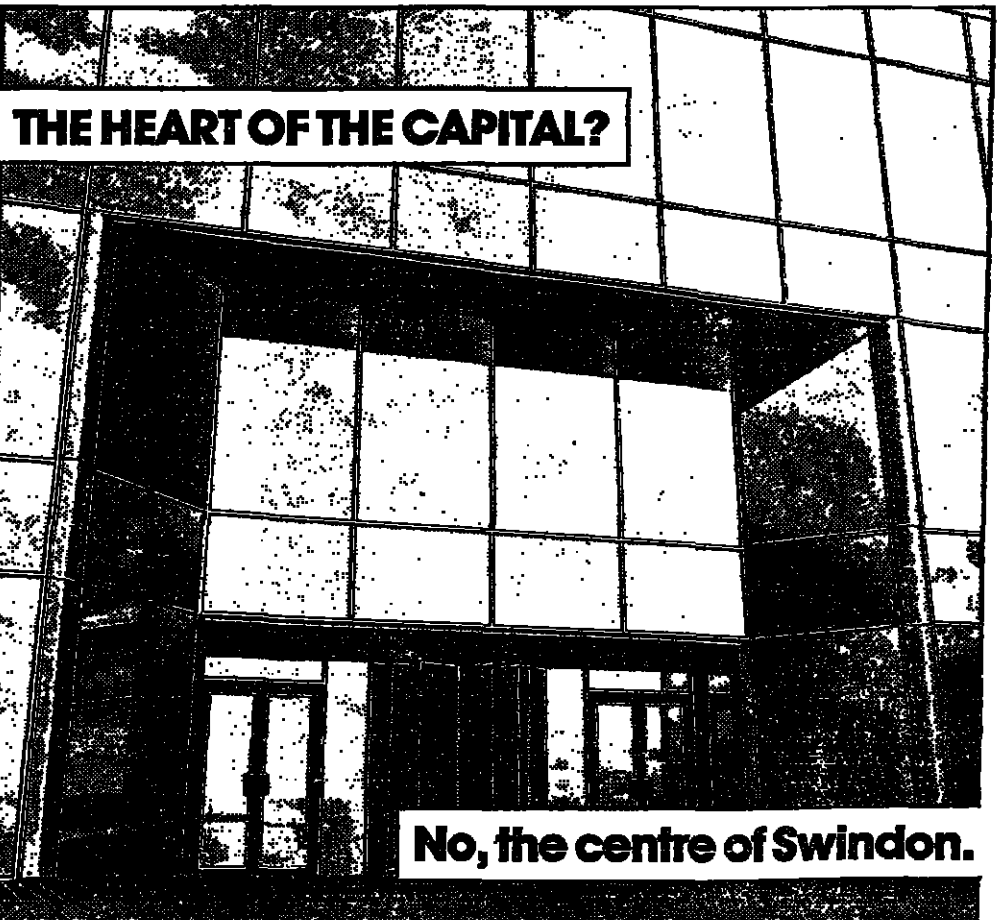
BY PETER MONTAGNON IN LONDON

SOUTH AFRICA would not start repaying some \$14bn of debt caught up in its payments standstill until 1990, according to confidential rescheduling proposals circulated to main creditor banks at the end of last week. The proposals, drawn up by South Africa's debt co-ordinating committee and passed on to creditors by Dr Fritz Leutwiler, the Swiss mediator between Pretoria and its bank creditors, also call for the current standstill to be extended until the end of March while a formal arrangement is reached. At their core is a suggestion that South Africa needs four years and four months leeway from the moment the standstill was effective on September 1. Only after that would phased repayment of the debt begin. Bankers who have seen the proposals say that many aspects are likely to prove unpalatable to creditors generally. They say they regard them as an initial shot in a lengthy negotiating process. Many bankers had been hoping that South Africa's current-account balance-of-payments surplus would allow repayments to begin after a much shorter period, with possibly even a downpayment of principal at the start of the rescheduling as a gesture of goodwill. However, the continuing weakness of the rand and worries about the effect of anti-apartheid opinion on South Africa's export performance have apparently prompted the Standstill Co-ordinating Committee, headed by Dr Chris Stals, to conserve as much foreign exchange as possible. The documents have so far been sent only to the 20 chief creditors present at the first meeting between the banks and South Africa chaired by Dr Leutwiler in London in October. A further meeting to discuss them is still expected early in the new year, although no date has been set. Meanwhile, expectations are growing that Dr Leutwiler will visit South Africa shortly to push home to leaders there his belief that a successful rescheduling arrangement will also require sweeping political reforms. A spokesman for the former Swiss central banker, who now chairs the Brown Boveri industrial concern, said: "I do not exclude that Dr Leutwiler is going there to discuss - things which he has already criticised publicly." However, he declined to confirm that such a trip was definitely planned or to comment on the debt proposals. Still unclear as details of the proposals began to filter out yesterday were the speed with which the debt would be repaid after 1990 as well as the interest rate South Africa would pay on its rescheduling, although South Africa is understood to have left some leeway for negotiation on that point. Further clarification may be forthcoming when South Africa announces details of the extension of the standstill, probably as early as today. South Africa, with total debts of some \$24bn, was forced to freeze most debt repayments after heavy withdrawals of short-term credit lines during the summer. Anthony Robinson in Johannesburg writes: The rand firmed marginally against the dollar in response to the additional exchange-control measures that came into effect yesterday and closed at around 37.35 US cents compared with the Friday night close of 36.80. At one point the currency reached 38 cents, when dealers were surprised to see the reserve bank step in as a buyer of dollars. The surprise stemmed from the fact that dealers had understood that the point of the new measures was to give a psychological boost by lifting the rand from its previous floor. The debt moratorium covers repayment of principal on foreign debt which leaves an estimated \$200m to \$300m in interest payments due for repayment around the end of the year. As a result, dealers are sceptical about any substantial improvement in the currency in the immediate future. December is traditionally a slow month for trade and the new requirement obliging exporters to repatriate earnings within seven days is not retroactive, so the market is not expecting substantial inflows from that source. Meanwhile, the new rules by which the reserve bank pays mining companies in rand for their gold bullion means that an estimated \$18m daily will no longer flow on to the market from the mining companies but will flow instead into the reserves.

GEC launches Plessey offer

BY CHARLES BATCHELOR IN LONDON

THE General Electric Company (GEC), Britain's largest electronics and electrical group, last night ended a week of mounting expectation with the formal launch of a £1.18bn (\$1.73bn) takeover bid for Plessey, the defence and telecommunications company. GEC announced last yesterday it would be making an offer worth 163p for each Plessey share, 13p below Plessey's closing share price. GEC first announced last Tuesday that it was interested in merging with Plessey at a price of 180p per share. GEC is offering 320p cash, one new ordinary share and £1.80 nominal of 7½ per cent convertible loan stock for every four Plessey shares. GEC's shares fell 2p to 172p ahead of the formal bid while Plessey fell 9p to 176p. Confusion surrounded last night's bid announcement, which was released prematurely from the company's London headquarters at 6.30pm. GEC had intended to make its announcement at the start of business in the London Stock Exchange today. Plessey had also appointed Linklaters & Paines as its legal adviser in place of Oppenheimer Nathan & Vandyk. Both GEC, with annual turnover of nearly £6bn and Plessey, with sales of £1.42bn, are prominent suppliers of equipment to British Telecom and the UK defence ministry. The companies are, respectively, eighth and 11th in the world telecommunications equipment league, well behind AT&T, GTE, and ITT of the US, Siemens of West Germany, Nippon Electric of Japan and Northern Telecom of Canada. GEC believes a combined group would have sufficient resources to finance the development of new electronic and telecommunications systems and to compete in the European and US markets. The profits of both companies have been under pressure, partly as a result of tougher conditions imposed by British Telecom on its equipment suppliers. Plessey's pre-tax profits fell 13 per cent to £70m in the six months ended September and GEC's profit fell 13 per cent to £289m in the same period. Plessey has replaced Rowe & Pitman as its stockbrokers because the firm also acts for GEC. Phillips and Drew has been taken on in Rowe & Pitman's place.



Swindon, Britain's fastest growing business development area, and one of the strongest economies in the EEC. Swindon is at the centre of the Western Corridor, an hour from Heathrow by road and barely 50 minutes from London by train. But overheads are a fraction of the capital's, the workforce just as skilled and motivated, and the quality of life in Wiltshire outstanding. If you thought you had to be in London for big business or commerce, Swindon will make you think again. Get the Facts File. Contact: Douglas Smith, Industrial Adviser, Civic Offices, Swindon. Tel (0793) 26161 or telex 444449. **JOIN THE SWINDON ENTERPRISE**

EUROPEAN NEWS

Community economic advisers urge greater labour flexibility

BY QUENTIN PEEL IN BRUSSELS

EEC FINANCE ministers were yesterday presented with a controversial economic report urging more flexibility in labour markets, including wider wage differentials and holding down the non-wage costs of labour, like social security contributions.

The report of the top-level Economic Policy Committee, made up of senior economic advisers from the EEC member states, endorses the arguments that rigidity in the labour market is a key factor in the high level of unemployment throughout the Community.

It urges not only a slower growth of real wages to increase European competitiveness, but also action to reduce regulation of the labour market, such as strict hiring and firing rules, setting minimum wages, and excessively rigid safety-at-work requirements.

The preliminary report of the committee was presented yesterday by the chairman, Mr Ian Byatt, the deputy chief economic adviser to the British

Treasury.

"Our broad conclusion is that labour market flexibility and labour mobility are falling at the very time when we need to increase flexibility," he said. "A lot of discussion has been on wage moderation. We wanted to go further, to look at the degree of mismatch in rewards, and the need for greater wage differentiation between industries, skills, age and sex."

The committee identifies a "productivity paradox" where greater productivity results simply from job cuts, because unit labour costs are too high relative to unit capital costs. Better organisation of work, more flexible hours (provided that does not cost more), and greater ease in engaging workers for short periods, would be alternative ways of increasing productivity without losing jobs, it says.

To improve labour mobility, EEC governments need to promote retraining, as well as training, to provide more flex-

ible housing policies (rent controls are seen as a rigidity), more adaptable pensions and standardised qualifications for trained workers, the report says.

Greater flexibility in wage differentials would include wider differences to reflect the relative scarcity of labour and long-serving incumbents. "Wage flexibility does not necessarily mean income differences where you have several wage earners per household," Mr Byatt said.

The report warns that while early retirement may seem an attractive alternative to job cuts, it also increases social security costs and therefore ultimately the social security burden on employment.

The finance ministers yesterday instructed the Economic Policy Committee to continue its work, and seek to identify more specifically those areas of labour rigidity needing most urgent action. The full report is likely towards the end of 1986.



The Soviet and US heart specialists at the centre of a diplomatic storm over this year's Nobel Peace Prize yesterday appeared to have solved the life of a Soviet scientist, Dr. Lev Novikov, who was suffering from a heart attack during a stormy news conference he attended to photograph the doctors who will today accept the prize, Yevgeny Chazov and Bernard Lown.

W. German industrial production rises 2%

West German industrial production rose a seasonally adjusted 2 per cent in October, the Economics Ministry reported yesterday, writes Peter Bruce, from Bonn.

The Ministry said the October production figure would probably be revised upwards later, as happened in September, when provisional figures were listed one percentage point.

The Ministry said seasonally adjusted industrial orders also rose 2 per cent in real terms in October. However, the combined September and October orders figures represent a fall of 2 per cent from the previous two months.

Domestic order volume in September and October was 5 per cent higher than the same time last year, while export orders grew 3 per cent in volume in the same period. For most of this year and last, export orders grew faster than domestic orders.

The Ministry said production in the troubled construction industry had shown a particularly sharp 1 per cent increase over September, but warned that this might have been due to changes in the way production statistics are assembled. The Ministry's own figures show construction in October and September was the only area of industrial production to fall against output during the same two months last year.

Papal challenge to Church reforms fails to materialise

BY JAMES BUXTON IN ROME

THE Catholic Church's two-week special synod, which ended here on Sunday, appears to have defied expectations that it would be used by Pope John Paul II to attempt to reverse some of the changes made after the second Vatican council 20 years ago.

Nor, as some had predicted, was it the scene of public conflict between the conservative and liberal wings of the church. Instead, it appears to have been exactly what the Pope intended: an opportunity to celebrate, examine and promote the conclusions of the three-year-long council at a distance of two decades.

The 19-page report on the state of the Church drawn up by 155 bishops who took part in the synod suggests that the gathering was on the whole, a happy and encouraging occasion. For the Pope, it was an opportunity to listen, as representatives from all over the world expressed their views not just on how they saw the Church in general but on the specific problems and difficulties they face.

The most important conclusion is that the Vatican should now prepare a catechism of Catholic beliefs which will be universal to the Church. Given the differences in culture and values within it, this could be a difficult undertaking, if the resulting

document is to be sufficiently detailed to be valuable. However, all but six bishops voted for this attempt to codify their beliefs which appears to represent a search for unanimity after the diversity of the recent past.

The synod also decided to study the role of episcopal conferences, the groupings of local bishops which sprang up following the Council. These have taken away some of the authority of Rome on detailed matters of interpretation of the Pope's wishes—a fact for which they have been criticised by some conservatives.

The report recognises their value but also notes somewhat cryptically that episcopal conferences must take account of the "local" needs and responsibilities of each bishopric. It also notes the "local" needs and responsibilities of each bishopric. It also notes the "local" needs and responsibilities of each bishopric.

Danes keep EEC partners on tenterhooks

BY HILARY BARNES IN COPENHAGEN

DENMARK IS expected to keep the European Community in suspense until after next week's meeting of the Council of Ministers on December 16-17 before deciding whether to accept the reform proposals laboriously negotiated at last week's Luxembourg summit, and its issue is likely to prove a cliff-hanger.

The decision will be determined by the attitude of the Social Democratic Party, which, although in opposition, normally controls a centre-left foreign policy majority against the minority Folketing (Parliament).

The party's initial reaction to the summit was not as negative

as pessimists feared, but it was not positive either. Its parliamentary group seems to be heavily balanced between its semi-centrists, who have led the party over the past three years to initiate a series of defeats on the Government over NATO policy, and its Atlanticist traditionalists.

The decision could depend on the mood of the moment. Diplomats here are hoping, for example, that when the Luxembourg summit is held, the Danish Presidency presents the summit proposals to the European Parliament tomorrow, it will not do so in terms which leave the Social Democrats to conclude that the Government's assurances that the proposed reforms really have little prac-

tical significance are not to be trusted.

The issue causing the party most trouble is the proposal for modifying the role of the European Parliament. The Folketing decided in 1984 that it could not accept an extension of the Parliament's powers.

The Government argues that as the Council of Ministers will continue to have the last word, the Luxembourg proposals do not depart from the Folketing's policy.

The second stumbling block is the Luxembourg agreement permitting majority voting on internal market issues. Regard was written into the agreement, mainly to appease the Danes, so that national

regulations for the protection of the environment and the work-place will take precedence over Community standards in cases where national regulations are more stringent.

The Social Democrats have said they will consult the unions and environmental organisations before making up their minds.

There was consternation in the Community—and in the Danish—when the Social Democrats told the Government last month that none of the reform proposals would be disclosed in Luxembourg was acceptable and that if the Prime Minister agreed to them, he could count on being defeated.

Hungary to seek higher productivity

By Patrick Blum in Vienna

HUNGARY'S BUDGET for next year aims to overcome the downturn in the economy by increasing exports and raising productivity. Unions have also been called on to improve efficiency and labour discipline, according to the MTI news agency.

National income is expected to increase by only 0.5 per cent this year with industrial production rising by a modest 1.5-2 per cent. Construction output has declined and agricultural production will be 1 per cent lower than planned.

A Communist party report says industry must increase its contribution to national income next year and raise exports significantly. National income has been set to grow by 2.3-2.7 per cent and domestic consumption by only 1 per cent, the same rate in 1985. Consumer prices will be allowed to rise by 5 per cent although controls will be stricter to prevent unjustified rises, MTI says.

Industrial output is set to rise by 2.5 per cent, and that of agriculture by 3.5 per cent. Investments will be directed at making technical improvements, expanding exports and raising energy efficiency.

Czech Premier hits out at management

BY LESLIE COLTITT IN BERLIN

EFFORTS to speed up introduction of new technologies in the Czechoslovak economy have met with poor response, according to Mr Lubomir Strougal, the Prime Minister. Unravelling targets in the next five-year plan, he blamed management for "shortcomings, weaknesses and bottlenecks" in economic performance.

Mr Strougal noted that capital investments were still

being used mainly to expand the manufacturing base instead of modernising obsolete equipment. Poor progress had been made in reducing consumption of new materials and energy.

"Old habits" persisted among many leading government and management officials, which were a "serious obstacle" to achieving targets. He spoke of the need to develop "socialist entrepreneurship" while criticising the way top managers

were selected and deployed. Mr Strougal has a reputation in Czechoslovakia of being a pragmatic minded technocrat but he was unable or unwilling to shake up management by introducing meaningful reforms. The Czechoslovak Communist Party fears that it would again cause political forces to resurface which were buried after the abortive Prague Spring of 1968.

In the coming five-year plan, Mr Strougal said, the goal

would continue to be to reduce industry's share in national income (and equivalent GNP minus services) by curbing extensive industrial growth. The economy was to grow 3.5 per cent next year while industrial output would rise only 2.5 per cent. In the next five years, he said, the economy would expand "at least" 17 per cent to 19 per cent compared with 11 per cent growth in the current five year plan.

Dutch hearing begins on legal aspects of cruise

THREE Dutch experts on international law told the Dutch parliament yesterday that they saw no legal barriers to deployment of new Nato cruise missiles in the Netherlands, AP reports from the Hague.

On the first day of a parliamentary hearing, Professor Pieter Kuiper of Amsterdam University said the US-Dutch treaty governing deployment was "not in conflict with existing rules of international law."

The hearing, conducted by the Dutch parliament's foreign affairs, defence, and constitutional affairs committees, comes more than a month after the centre-right Government of Mr Ruud Lubbers, Prime Minister, decided to accept deployment of up to 48 Nato cruise missiles in the Netherlands in 1988.

That decision ended six years of discussions over the deployment is-

sue by four successive Dutch Governments faced with strong domestic opposition to nuclear weapons.

Parliament has already approved the missile decision, but the US-Dutch treaty governing deployment of the US-owned and manned missiles is also subject to parliamentary ratification, expected to come in February.

At yesterday's session, Mr Piet Kooyman, a Dutch constitutional law expert, said the proposed treaty did not contain any provisions at odds with the constitution.

If that had been the case, the treaty would have required a two-thirds majority in parliament; the extra margin required to change the constitution.

The left-wing opposition in parliament wants a mandatory two-thirds vote.

Gonzalez discusses accession

WITH SPANISH entry to the European Community just three weeks away, Mr Felipe Gonzalez, Spain's Prime Minister, arrived in Brussels yesterday for talks with European officials and the Belgian Government, Reuters reports from Brussels.

During his two-day visit, Mr Gonzalez will meet Mr Jacques Delors, President of the EEC Commission, to discuss final preparations for Spain's accession with Portugal on January 1, and the 10-nation group.

He will also see King Baudouin of Belgium and Mr Wilfried Martens, Belgium's Prime Minister, and attend final events in the four-month "Europalia" cultural extravaganza which has included art, music and dance shows to mark Spanish entry.

Diplomats said the visit was largely ceremonial and unlikely to touch in detail on difficult problems such as Spain's new year referendum on continued Nato membership and the adaptation of the Spanish economy to EEC membership.

One problem that could receive attention is the impact of Spain's entry on relations with other trading partners such as the US, which is worried about access to the important Spanish market, especially for cereals.

Commission and Spanish officials have been working round the clock to complete legal preparations for enlargement, including the adaptation of international agreements.

Mr Gonzalez could well discuss with Mr Delors what roles are envisaged for the two Spaniards due to join the Commission in January, diplomats said.

The Commission said yesterday that decisions on the new share-out of responsibilities would be taken

when the two Spaniards and one Portuguese join their 14 colleagues at their first year meeting on January 3.

Mr Gonzalez has nominated Mr Manuel Martin, Spain's main EEC entry negotiator, to one of the Spanish seats on the Commission. The second seat will go to Mr Abel Mades, vice president of the main opposition Popular Alliance Party.

Mr Delors said at the weekend he would give up responsibility for two departments he has run directly since taking office last January. These are monetary affairs—handling the European Monetary System—and structural funds, concerning aid programmes for poorer regions and social groups.

Other commissioners will also give up some of their responsibilities to make room for the newcomers, diplomats said.

Overture to Eta

Spain's Socialist Government has offered new ceasefire terms to Eta Basque guerrillas, including "generous treatment" to separatists wanted for violent crimes, according to the newspaper El Pais, Reuters reports from Madrid.

German spies swap

West Germany released a 35-year-old Communist agent to East Germany last week in exchange for two convicted western agents, Bonn officials told AP yesterday. It was the second such swap this year.

Mitterrand pledge

France is not the policeman of Africa and it will not become involved in trying to recover northern Chad, President Francois Mitterrand said yesterday, Reuters reports from Paris. He was speaking on television ahead of next week's opening in Paris of a three-day Franco-African summit, during which the stalemate conflict in Chad is expected to be one of the main items discussed.

Spain begins more talks on future of US bases

BY DAVID WHITE IN MADRID

SPANISH AND US officials yesterday began a second round of "exploratory conversations" on the future of US military bases in Spain in the light of Madrid's desire for lower force levels. The two days of talks follow a distinct hardening of tone by Mr Felipe Gonzalez, the Spanish Prime Minister, who wants reductions in exchange for keeping Spain in Nato.

Before holding its planned referendum on the issue next March, Mr Gonzalez's Socialist Government wants a US commitment to negotiate the strength of its four bases. The US is resisting until Spain's Nato

status is resolved.

Delegations headed by Mr Thomas Enders, the US ambassador, and Mr Maximo Cajal, a senior Spanish Foreign Ministry official, yesterday exchanged the conclusions of studies which they agreed to draw up at their last meeting in October on the role played by Spain and by the bases in Western security. The Spanish argument is based on changes in security needs since the bases were set up 30 years ago.

The agreement under which the US has about 12,000 military personnel in Spain was revised in 1983 and comes up for renewal in 1988.

When cows cross without a visa, beware of international incidents

Rupert Cornwell, recently on the frontier near Duderstadt, tells a tale of two Germanys

THE HOLLOW metallic words issuing from the cassette recorder might have come from another planet, instead of just a few hundred yards from the road at the East German border control post near the pretty little town of Duderstadt.

"We have a message for you," a voice intoned without emotion. "In frontier section 27, subsector E, at frontier point 30, 13 cows broke loose violating the sovereign territory of the German Democratic Republic between 15.40 and 16.35. At 20.05 four cows were still there. You are requested," it continued, "to take measures to prevent such violations of East German territory. End of text. Please pass this message on."

Hubert Schneemann, in charge of the post on the West German side of the border, turned off the recorder with a shrug. "Things are at least a little better now—they do say 'Good morning' before they start," he says. "But this is the reality of inner-German relations: a tragedy."

over the event for weeks.

Whether the cosmetic improvements to one of the world's most hermetic frontiers, however, and whatever new humanitarian concessions might emerge if and when Mr Honecker meets Chancellor Helmut Kohl, the affair of the Duderstadt cows tells at least as much about the true relationship between the two Germanys as any agreement extracted from months of intricate diplomatic bargaining.

The episode dates back two years and the hapless beasts were recovered by their West German owner without further international incident. Since then, landmines have been removed from the nine feet high wire fence running down the frontier, and the macabre automatic firing devices dismantled. In their place electronic sensors have been installed on a new fence further back, making escape as hard as it ever was across the no man's land between.

In West and East, even in Bonn, the crude division of Germany is a 40-year-old fact of life to which many people, even when they do not secretly welcome it, are resigned. But not those directly affected, every day.

"We can't accept that frontier, however long it's been here—just look at it, it's frightful," says Mr Karl Krukenberg, who runs the Duderstadt emmentaler cheese factory. "Why do they make everything so difficult?"

Few places have suffered as much from partition as Duderstadt. Once it was the main town of the Eichsfeld, a cloistered enclave in a Protestant sea, for 500 years a domain of the electors of Mainz. Now four-fifths of the enclave is in East Germany. Severed from its natural hinterland, Duderstadt must look West for its livelihood and its future.

To an extent it has succeeded. Apart from Germany's oldest town hall, dating from 1225, Duderstadt now boasts the headquarters of the emmentaler cheese company, a modern Otto Bock company, a world leader in the manufacture of artificial limbs. Unemployment fluctuates between a winter high of up to 27 per cent (when farm and building workers are laid off because of the weather) to a summer low of 8 or 9 per cent. The town, built around a core of 500 beautifully maintained half-timbered houses, exudes sobriety, diligence and prosperity.

But that cannot make up entirely for the lost sense of community. True, Duderstadt still receives part of its water supplies from a source at Brehma, 2 miles into East Germany, and delegations from the two towns still meet to discuss technicalities.

"The fact is we've lost a hinterland of 15,000 people," explains Mr Krukenberg. "For a while after the war, we had joint sports meetings and so on, but then they stopped. Now the water talks provide the only official link."

"Last year I sent Christmas greetings to the mayors of the other Eichsfeld towns, but they never got an answer. Then I found out that they'd only reply when we recognised East Germany officially."

In many ways human contacts have become easier since the opening of the border point at Duderstadt for mainly local traffic under the 1973 Basic Treaty between the two Germanys. Relatives can now meet.

West Germans, assuming they are granted a visa, can cross over nine times every three months. Border controls have been speeded up, taking around 20 minutes on average. Since 1983 visitors can also spend the night "over there," as the closed world across the frontier is invariably described.

On the border itself, only the swish of an odd vehicle through the slush breaks the silence on a snowy winter morning. "They have 40 people there at any one time, we just have five or six on this side," Mr Schneemann says. At 12 noon four grey-coated soldiers march in line to relieve an earlier shift at the nearest guardhouse to the border.

Administrative contact between the two border posts is

limited to a telephone conversation between 8 and 9 am each morning. Personal greetings are shunned; dealings are as cold and perfunctory as in the case of the Duderstadt cows.

Outside a bus carrying a dozen or so elderly West Germans goes through on its way east. There are 10 such every weekday, introduced to help families keep up ties. The fare is DM 120 (32p). Traffic in the other direction is also mostly old people: only pensioners can easily travel from East Germany.

Last year there were 31,380 crossings by East Germans at Duderstadt, twice a year they can claim DM 150 of "welcoming money" from the West German authorities, to buy the lesser luxuries of life, often unobtainable at home.

There are very few less orthodox transits. Some years ago a young East German made it over the fence, despite being wounded by the automatic firing devices. He was rescued by West German farmers and recovered in the Duderstadt hospital.

Despite the steadily increasing number of visits, only five East Germans have sought asylum (automatically granted in Duderstadt in the 12 years

the border crossing has been open.

Some 20 miles south west along the border the story is similar. Mr Detlev Flechner and his wife Antoinette have a 180 hectare farm beside the frontier. The 900-year-old farmstead, a local office of the Prussian administrators before 1918, was part of the Russian occupation zone in 1945, and briefly home of the local Soviet Kommandant, before a Major Perkins persuaded him to permit the building to be reunited with the estate in the adjoining British zone.

About half a mile away as the crow flies is the East German village of Kirchgodern, its church steeple jutting above the wall which provides an additional barrier, to go with the fence, the lights and a guard-dog run.

Four decades ago, it was almost one with the village of Niedergodern. But Niedergodern today is in West Germany. "We've never been to Kirchgodern and know hardly anything about it," the Flechners say. "It's even off limits for most East Germans, who can't go near the border in this area without special authorisation."

Sometimes, word does get

through from the other side, literally through official channels. The East Germans have not yet entirely stilled communication by messages in bottles thrown into the river Leine which runs along the border near Niedergodern. Some are understandably anonymous: "Best wishes from prison," one said.

A year ago, the Flechner's daughter found another, perhaps even more poignant: "Erich, are you?" it asked. "Is there snow with you like here?"



FINANCIAL TIMES
Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and its members of the Board of Directors: F. Baier, R.A.P. McClean, G.T.S. Damer, M.C. Gorman, D.E.P. Palmer, London. Printer: Frankfurt-Societäts-Druckerei-GmbH, Frankfurt/Main. Responsible editor: C.R.P. Smith, Frankfurt/Main. Grolschstrasse 54, 6000 Frankfurt am Main 1, 0. The Financial Times Ltd, 1985. FINANCIAL TIMES, USPS No. 120946, published daily except Sundays and holidays. U.S. subscription rates \$353.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 50th Street, New York, N.Y. 10022.

OVERSEAS NEWS

S. Africa drops treason charges against twelve

BY ANTHONY ROBINSON IN JOHANNESBURG

TREASON charges against 12 of the anti-apartheid United Democratic Front (UDF) were withdrawn yesterday, seven months after the start of South Africa's most important treason trial for 20 years. All 16 had been accused of "furthering the aims of a revolutionary alliance."

Mr Mike Kimber, the Attorney General of Natal, after announcing the prosecution's decision, said that the four remaining accused, all members of the South African Allied Workers' Union, would continue in the Pietermaritzburg Supreme Court.

The Pietermaritzburg trial is the most important treason case since the Rivonia trial of African National Congress activists which ended in 1961 with the acquittal of all those charged after a five-year court battle.

Yesterday's decision to drop charges against the 12, who include two UDF presidents, Mr Archie Gumede and Mrs Albertina Sisulu, wife of African National Congress (ANC) executive Mr Walter Sisulu, who was jailed with ANC leader Mr Nelson Mandela in 1964, follows weeks of cross-questioning by defence attorneys which revealed several weaknesses in the case for the prosecution.

Last week the prosecution admitted that it had changed the dates on certain evidence brought before the court. The trial, presided over by Judge John Milne, Judge President of Natal, was also adjourned three times last week while Mr Isaac de Vries, an "expert" state witness was giving evidence about alleged revolutionary

literature. Under questioning by Mr Ismail Mahomed, a defence counsel, Mr de Vries admitted he had made "fundamental mistakes" in his evidence that could have misled the court.

The trial began on May 20 when the state presented a 600 page indictment for the common law crime of treason and alternative charges under the country's wide ranging internal security laws. Five of the 16 accused had earlier taken part in the three month occupation of the British Consulate in Durban.

The indictment was based mainly on speeches made by the accused over the previous four years, including speeches against the tri-cameral constitution introduced in September 1984.

The trial was expected to last for at least 18 months and strict bail terms were applied which effectively barred the 16 from taking part in political life. As such it was seen as part of a broader strategy by the Government to muzzle the UDF.

Two black gold miners were killed, 30 wounded and 41 arrested in a violent clash between miners retaining from a union meeting and a combined police and army patrol outside the Randfontein estates mine, owned by Johannesburg Consolidated Investments (JCI), at Westdene, west of Johannesburg on Sunday.

The National Union of Miners (NUM) said 3,000 miners refused to go down the mine yesterday in protest. The company said only 1,500 union members had refused to go to work and would be warned of possible dismissal if they failed to return to work today.

Iraq attacks Iran army near border

By Roger Matthews, Middle East Editor

IRAQ launched heavy air attacks on Iranian troop concentrations in the southern sector of the Gulf War battlefield yesterday in an attempt to disrupt preparations for a further cross-border offensive.

Tens of thousands of Iranian volunteers and revolutionary guards have been reinforcing regular army positions opposite the Howziah marshes where the last offensive was launched earlier this year.

Col Sayyed Shirazi, the commander of Iranian land forces, confirmed 10 days ago that an attack was being planned but indicated that it would not be the major offensive "which would decide the fate of the war."

He stressed the advantage of limited attacks which "maintain the tempo of battle, keep the enemy on the move and inflict damage on his forces."

The Howziah marshes, where Iraq's superiority in armour can less easily be deployed, are well suited to harrying attacks by waterborne troops.

If Iran goes ahead with its planned offensive it can expect further retaliation against its Kharg Island oil export terminal and perhaps a resumption of air attacks on its major cities.

The increased tempo of the five-year war has come despite attempts by Arab Gulf countries to develop a dialogue with Tehran. Mr Ali Akbar Velayati, the Iranian Foreign Minister, has just completed talks in Riyadh with King Fahd of Saudi Arabia, the first meeting of its kind since the 1979 revolution which deposed the Shah.

Saudi Arabia continues to be Iraq's principal financial backer but is concerned about the dangers of the war widening if Iran's oil exports are seriously disrupted.

Sudan ruler in debt talks with Fahd

By John Murray Brown in Khartoum

SUDAN'S MILITARY leader Gen Abdel Rahman Swahidab left yesterday for Saudi Arabia for talks with King Fahd which observers believe will concentrate on resolving Sudan's debt crisis.

Saudi Arabia is the country's largest bilateral donor. Sudan's external debt to governments and commercial banks stands at \$8.5bn (\$6.2bn) and arrears payments owed to the International Monetary Fund exceed \$180m.

The general's unscheduled visit follows the failure of Mr Abdel Magied, Sudan's Finance Minister, to win cabinet approval for a package of economic reforms agreed with the IMF. One press report said the 12-man civilian cabinet voted 10 to three against the proposals. Mr Magied reportedly offered to resign.

An agreement with the IMF would be the first step towards rescheduling of Sudan's debt, which has steadily grown since the Government came to power in April after President Jafar Numeiri was ousted in a coup.

Mr Magied also offered to resign in July after the unions said his economic policies were too conciliatory to the IMF. Dr Ghazal Dafalla, Prime Minister, supported the unions but the Finance Minister's resignation was rejected.

The current crisis comes only four weeks after the IMF extended the country's grace period for repayment of arrears to the fund for the fourth successive time. Settlement of arrears is normally a precondition to any IMF agreement.

The next meeting of the fund is set for early January by which time the arrears will have reached \$250m.

UAE council of rulers fails to convene meeting

BY KATHY EVANS IN ABU DHABI

THE United Arab Emirates supreme council of rulers, the country's ultimate governing body, failed to convene its scheduled meeting yesterday in Abu Dhabi. No explanation was given by government officials.

It was the third time this year that the supreme council has postponed a meeting at the last minute. No agenda was published but it is thought that the rulers would concentrate on the financing of the federal government, whose 1985 budget has yet to be approved.

Another expected agenda item was the formulation of a permanent constitution for the country. For the last 14 years, the UAE has been governed by a temporary constitution and the citizens are concerned that the Sheikh's may simply ratify the temporary code without considering demands for widening democracy.

In the last few days, a local newspaper, Al Khaleej of Sharjah, has been carrying com-

ments from UAE nationals calling for elections to strengthen the powers of the Federal National Council, whose members are appointed by sheikhs. Some have even questioned the right of sheikhs to decide on the constitution given the absence of an elected legislative body.

The leading sheikhs are holding continuous consultations on economic problems, say government officials. Among moves already decided was the appointment of a board of directors for the central bank. The previous board of directors and Mr Abdul Malik al Hamr, the governor, were reappointed for four years.

The appointment of a board of directors will provide the central bank with a legal mechanism to approve mergers among UAE banks. For the past 11 months the institution has lacked a board which has prevented the publication of its 1984 figures until recently.

David Dodwell reports on the problems facing the Peking official due to arrive in the territory today

Cloud of worry over Hong Kong visit



Ji Pengfei: concerned about political reforms

JI PENGFEI, China's 76-year-old State Councillor with responsibility for Hong Kong and Macao affairs, arrives today in a city more troubled by political worries than at any time in the past year. His visit is the first to Hong Kong by such a senior Chinese.

Hong Kong officials hope it will be the first of many, and that suspicion will be gradually reduced over British actions in the territory, and that Peking's awareness of what makes Hong Kong tick will improve.

There are fears, however, that in the wake of recent, increasingly specific, warnings over the pace and direction of political change, it will be used to reiterate China's concerns.

Recent veiled comments by Ji himself, and in particular a controversial speech by Xu Jiatun, the head of the New China News Agency in Hong Kong and the most senior Chinese official in the territory, have raised questions over Peking's willingness to allow Hong Kong the autonomy promised in the Sino-British joint declaration signed in December last year.

Xu's concern about political reforms in Hong Kong, and remarks that unnamed parties have deviated from the letter and spirit of the agreement on Hong Kong's future, were taken as a warning to the British colonial administration, and to the motley group of political

activists who are pressing for more democracy.

In his speech, Xu called on the colonial administration to keep Peking fully informed on what it is doing, and why, in the difficult period of transition from British colonial rule to Chinese sovereignty.

He reminded officials that under the Sino-British agreement the Basic Law, due to be drafted by China by 1990, will provide the political blueprint for Hong Kong after 1997. Political changes now being orchestrated by the Hong Kong Government will be smoothly into the Basic Law.

Unhappily, demands that political reforms should be stalled until the Basic Law is in place, and more specifically that a political review planned for 1987 should be postponed, were seen by Hong Kong people and the press as premature attempts to interfere in Hong Kong's internal affairs.

Warnings that Hong Kong could never hope to be independent were accurate in fact, but sat uneasily with the more comforting promises under the Sino-British agreement that the special administrative region set up after 1997 would be given "a high degree of autonomy," and that Hong Kong people would rule Hong Kong.

Mr Martin Lee, who was elected to the Legislative Council last September, has argued that many Hong Kong people remain suspicious of China after having fled from violence inside the country over the past 40 years, and are uncertain whether the radical and untested idea of "one country, two systems," the basis on which Hong Kong is being reintegrated with China, can

work.

He recalls the way in which Hong Kong views on the Sino-British agreement were assessed in autumn last year. Many views came forward only when explicit guarantees of confidentiality were given.

He says Hong Kong people need constitutional assurances if they are to remain confident about their future, and that democratic elections are essential checks against the possible abuse of power. He wants them in place before 1990 because of fears that Chinese definitions of democracy to be embodied in the Basic Law may not coincide with Western ideas of democracy.

The Hong Kong Government, which has disappointed many by refusing to comment on Xu's remarks or to provide assurances on Britain's commitment to govern in the broadest sense up to 1997, insists that political reforms have been cautious, and clearly signalled.

A White Paper on political reform published in autumn last year gave a commitment to "develop progressively a system of government the authority for which is firmly rooted in Hong Kong, which is able to represent authoritatively the views of the people of Hong Kong and which is more directly accountable to the people of Hong Kong."

Indirect elections in September for a minority of seats in the Legislative Council were no

more than an embodiment of that commitment, officials say.

The White Paper nevertheless concluded: "There was strong public support for the idea of direct elections, but little support for such elections in the immediate future." It concluded that a review in 1987 was essential.

With this response in view, the most serious threat in Xu's remarks is the challenge to the Hong Kong Government's claim to be able to interpret accurately the views of Hong Kong people.

Peking has established a 180-member Basic Law Consultative Committee in Hong Kong which has the explicit job of telling Peking what local people think about plans for the future. If the Hong Kong Government comes to the conclusion after its political review in 1987 that there is a strong demand for direct elections and the Basic Law Consultative Committee tells Peking that the Hong Kong Government has got it wrong, the colonial administration will be under immense pressure from Peking to think again.

It is not yet clear how the Government will convince Peking, in the event of such a difference of views, that its own opinion-gathering methods are more trustworthy than those that is something Governor Sir being used by Peking.

Political points at issue

THE following is the text of various statements made on the issue of Hong Kong's future:

● "Current social and economic systems in Hong Kong will remain unchanged, and so will the lifestyle, rights and freedoms, including those of the person, of speech, of the press, of assembly, of association, of travel, of movement, of correspondence, of strike, of choice of occupation, of academic research and of religious belief, will be ensured by law."—Sino-British joint declaration on the question of Hong Kong, December, 1984.

● "The socialist system and socialist policies shall not be practiced in the Hong Kong special administrative region, and Hong Kong's previous capitalist system and lifestyle shall remain unchanged for 50 years."—Joint declaration, annex I.

● "The legislature of the Hong Kong special administrative region shall be constituted by elections. The executive authorities shall abide by the law and shall be accountable to the legislature."—Joint declaration, annex I.

NETWORKING.

DATA PROCESSING.

OFFICE AUTOMATION.

A lot of work goes into a Wang computer.

Wang have been making computers for more than three decades.

These days, we design them to distribute information between desktop and mainframe, across offices or oceans.

Wang computers aren't fussy who they work with. They get along famously with IBM and in many other environments.

And a new 4th generation language, called PACE, even allows non-programmers to create applications from their own data, speeding up your organisation and making everyone more productive.

Wang systems can be linked to many others, using our wide range of networking products. (Good news for anyone who's seen the cost of telecommunications recently.)

There's also a solution for your office cabling problems. It's called WangNet and it's probably the most advanced broadband Local Area Network available today. (You can even install one version yourself.)

Thousands of companies already rely on Wang for office automation.

Now we have a new product, called Wang OFFICE, which makes almost anything possible.

It's a set of business applications that helps everyone in your company work and communicate quickly and effectively. Anyone with a desktop terminal now has instant access to office automation tools such as electronic mail, word processing and messaging (plus, of course, networking and data processing).

It's a lot to squeeze into a computer and certainly too much to fit on this small page.

So if you'd like to hear more, send off the coupon or call Wang on 01-568 4444.

Please send me full details on Wang Computer Systems.

Name _____

Position _____

Company _____

Address _____ FT10/12

Tel. No. _____

To: Janice Dinkham, Wang (UK) Limited, 661 London Road, Isleworth, Middlesex TW7 4EH. Telephone: 01-568 4444. Telex: 995421.

OFFICES IN ABERDEEN, BIRMINGHAM, EDINBURGH, LEEDS, LONDON (WEST END AND CITY), MANCHESTER, REDHILL AND SLOUGH.

AMERICAN NEWS

Budget reform 'will not achieve deficit reduction'

By Stewart Fleming in Washington

REPRESENTATIVE William Gray, chairman of the House budget committee, said yesterday the Gramm-Rudman budget reform plan now moving through Congress will not achieve its goal of eliminating the Federal budget deficit by 1991 and called for increased taxes to cut the deficit.

Mr Gray's remarks came on the day when radical reform of the Congressional budget process was expected to begin moving rapidly towards presidential approval. A conference committee of the House and the Senate was scheduled to settle the final details of the plan late yesterday afternoon.

Senator Robert Dole, the Republican majority leader of the Senate, said that he was confident the measure would clear the Senate and added that he had heard nothing to suggest that President Reagan would veto the Bill. He warned, however, that because of the complexity of the legislation, it might be better for Congress to pass another temporary increase in the Federal debt

ceiling so that the Federal Government can continue to finance itself after Wednesday night when the current debt ceiling limit expires.

The budget reform Bill is tied to the Federal debt ceiling legislation.

Mr Gray, speaking at a conference in Philadelphia organised by the Global Interdependent Centre, said that budget deficit reduction targets in the Gramm-Rudman Bill were based on over-optimistic assumptions that the US economy would continue to grow steadily, until 1991 — a time scale which would imply nine years of sustained economic growth since the economic recovery began in 1982.

He said that the budget committee staff had been examining ideas such as an oil import fee, a gasoline tax or a form of value added tax which, if dedicated to deficit reduction and linked to a programme of government spending cuts, could eliminate the budget deficit by 1989.

Reagan steps up campaign for tax reform legislation

By Reginald Dale, US Editor, in Washington

PRESIDENT Ronald Reagan yesterday launched a high-pressure lobbying campaign to keep hopes alive of a major reform of the US tax system, his main domestic policy objective for his second term in the White House.

With a key vote expected in the House of Representatives later this week, Mr Reagan wrote to all 435 House members urging them to vote for tax reform legislation, even if it meant supporting Democratic proposals to which many Republicans have strong objections.

If some form of legislation did not clear the Democrat-controlled House in the coming days, tax reform "may be dead for several years," Mr Reagan warned. He called on the minority House Republicans to support the Democrats' plan, in

the likely event that a Republican alternative fails, so that the Bill could be sent on for improvement by the Republican-controlled Senate.

Most of the House Republican leadership has come out strongly against the Democrats' proposal, worked out by Mr Dan Rostenkowski, the chairman of the House ways and means committee. The proposal would raise more money from business and wealthy individuals than Mr Reagan's original plan and maintain some of the tax exemptions that Mr Reagan wanted to eliminate.

Mr Reagan, however, believes that it will be impossible to resuscitate tax reform if a Bill does not go through the House before the Christmas recess, which is due to start at the end of this week or early next.

Guatemala set to elect Cerezo as President

By David Gardner in Mexico City

MR VINICIO CEREZO, Guatemala's Christian Democrat leader who has survived three attempts on his life under successive military dictatorships, was yesterday heading for a landslide victory in the run-off election for the country's presidency.

Mr Cerezo, an ebullient 42-year-old lawyer, had just over 67 per cent of the vote against just under 33 per cent for his rival, the right-wing newspaper publisher, Mr Jorge Carpio.

Official results were not expected until late yesterday, but the centre-right Christian Democrats have deep roots in the rural constituencies still to report and, if anything, Mr Cerezo could increase his tally.

Turnout was clearly down on the first round of voting on November 3, when nearly 800,000 of Guatemala's 2.75m voters stayed away from the polls and a further 200,000 cast blank or spoiled ballots.

Mr Cerezo polled 40 per cent on that occasion, Mr Carpio trailed with 21 per cent. No candidate, therefore, got the more than 50 per cent required by law. Despite this margin and even though the Christian Democrats won an overall majority in Congress, Mr Carpio insisted that he could rally the far right in the second round and refused to withdraw.

In the event the traditionally powerful far right, which has underpinned 18 military governments in Guatemala since the 1954 CIA-organised coup which toppled the reformist regime of President Jacobo Arbenz, felt greater distaste for Mr Carpio's watered-down neo-conservatism than Mr Cerezo's mild reformism.

Mr Cerezo, conscious of the need not to antagonise the still firmly entrenched military, has said he will pursue "a minimum programme" of pragmatic reform to consolidate democracy. His priorities are to revive a prostrate economy which will end 1985 with its fifth straight year of falling per capita growth, and to bring to an end the endemic violence which has claimed so far 100,000 lives over the last two decades.

Mr Cerezo hopes for a substantial injection of US aid when a final injection of US aid when he takes over.

Yesterday's election result was a foregone conclusion, reports Canute James

Guyana succumbs to cynicism and apathy

FEW OF the 370,000 people entitled to vote in yesterday's general election in Guyana will have done so with much faith in their ability to change the 21-year rule of the ruling People's National Congress.

Even fewer would entertain any real hopes that the Government of President Desmond Hoyte would be able or even willing to bring an end to the years of mismanagement which has left the economy and the political image of the country in tatters.

Even Guyana's neighbours in the English-speaking Caribbean regard the country as a parish towards which they can be no more than barely tolerant.

Cynicism was widespread during campaigning for the election — or "selection" as Opposition parties described the exercise. The Marxist People's Progressive Party (PPP) and the Socialist Workers' People's Alliance (SWPPA) conceded defeat before the first votes cast, declaring that their attempts to get Mr Hoyte to bring some credibility to the electoral system had been in vain.

Guyana's foreign and local critics have never given the ruling party high marks for electoral propriety. Under Mr Forbes Burnham, the PNC's founder and former President who died in August, charges of fraud were frequent.

Mr Hoyte attempted to meet the criticism with cosmetic changes to the system of proxy and overseas voting, but has been inflexible in denying entry to foreign observers to test the poll's fairness. Some Western

"The record of Guyana's elections from 1968 onwards has been appalling," according to a report on the country recently compiled by the British Parliamentary Human Rights Group and the US-based America Watch organisation. "Despite the (ruling) People's National Congress's protestations to the contrary, the evidence for massive rigging and widespread abuse before, during and after elections is enormous. As the international team of observers concluded in its report on the 1980 election, the scale of the fraud (has) made it impossible to cancel either from the Guyanese public or the outside world."

journalists who attempted to cover the election were refused entry to the country.

Dr Cheddi Jagan, a former Premier and leader of the PPP, is convinced the election was not fair. "We are fighting to make them so, but they are not going to be free and fair," he said before yesterday's voting.

The Government has done little to mollify those who were concerned at the system under which ballot boxes were taken from polling stations to a central office for counting. "We do not know what happens to the boxes on the way," a WPA representative said.

Mr Hoyte bears the stigma of being Mr Burnham's hand-picked successor, and his ability to shed the characteristics of Mr Burnham's regime appears to be limited.

The dream of fashioning a



Mr Hoyte, successor to the late Dr Burnham

"co-operative socialist republic" in the sprawling republic of 500,000 people long ago fell victim to the desire of the ruling party to establish control over all aspects of Guyana's life.

In their campaigning, half-hearted as it was, the opposition parties asked their supporters not to allow the race issue to influence their vote. But race is an inescapable factor in Guyanese politics, and one which the PNC has not been reluctant to use in the past.

The ruling party draws its support from and dispenses favours to mainly Afro-Guyanese, while the PPP is supported primarily by the Indo-Guyanese community. Hope of bridging the racial divide flickered briefly when the PNC and the PPP showed some interest in a unified, broad-

based government. But Mr Hoyte said recently that talks with the PPP "have not gone any great distance."

In any event, such a union could be damaging to any hope Mr Hoyte is entertaining of improved relations with the US. The Reagan Administration is likely to frown on any prospect of having to deal with an administration which includes Dr Jagan.

Relations with Washington have been strained mainly because of Guyana's increasingly close ties with Cuba and East European countries. US economic assistance, long dried up, but a State Department announcement just after Mr Burnham's death suggested that the time was ripe for re-opening fences.

But although a re-elected PNC might jump at the chance of better economic support, the parlous state of the economy was not a major factor in the election. Desperate Guyanese have apparently grown weary of arguing against increasing austerity in a country which is potentially among the richest in South America. The major parties are, anyway, committed to maintaining state control over the economy.

Falling production and earnings from bauxite, sugar and rice, the main export commodities, have created a chronic shortage of hard currency. Black market rates for the US dollar and over three times the official rate. The Government has refused to reduce state control so as to increase efficiency and earnings but has not flinched from imposing increas-

ing economic austerity. Wheaton flour for making bread, for instance, is among imports which are banned.

Guyana's foreign debt has reached \$1.2bn, with servicing costs accounting for just under 50 per cent of current earnings. A recent World Bank report said Guyana will need an infusion of at least \$750m over the next decade to enable it to recover.

Strapped for workable alternatives, the Government may therefore be forced to swallow its pride and make its peace with the International Monetary Fund (IMF), whose recommendations were described earlier this year by the late Mr Burnham as "a recipe for murder."

The Fund has declared Guyana ineligible for further assistance because it was late in repaying earlier loans, but an IMF team visiting Georgetown soon after Mr Hoyte replaced Mr Burnham's regime, suggesting it is likely to be dependent on an IMF deal.

Mr Hoyte has allowed an increase in private investment in the key bauxite industry, and for the first time in four years, the economy recorded growth last year of 1 per cent, mainly the result of the 50 per cent increase in output for the bauxite industry.

Despite this, Guyana shows as much prospect of ending an economic nightmare as it does of staging an election whose fairness will be unquestioned. In any event, an election itself is unlikely to produce any change.

US investors find Jaguar a name hard to resist

By Terry Dodsworth in New York

TEN YEARS ago, in the UK motor industry's darkest hour, no one could possibly have imagined that US investors would one day catch fire over the name of a British car company. But this is exactly what has happened in the case of Jaguar. Since it was hived off from the nationalised sector, Americans have fallen in love with the shares of the small Midlands-based luxury car group and they are now buying its stock with an enthusiasm which threatens to eclipse its avid UK following.

The strength of US sentiment

for Jaguar was evident as soon as the company was privatised 18 months ago and the excitement became even more apparent when the shares began to trade in the US six months later as American Depository Receipts (ADRs) — a mechanism for dealing in foreign shares in America. Interest has increased still more since mid-November when the ADRs were accepted for listing on the National Association of Security Dealers over-the-counter market. Nasdaq, an electronic exchange generally featuring smaller newly floated

public companies.

In the wake of the listing Jaguar has repeatedly featured among Nasdaq's volume leaders, heading the chart one day last week with almost 1.9m shares changing hands.

US analysts believe that part of the reason for this buoyant performance is a technical one. With 180m shares in issue, all of which could theoretically be converted to ADRs, Jaguar is a very liquid stock by Nasdaq standards. Big institutional investors can therefore move into the shares without fear of being locked in. At the

same time, it is an easy stock for smaller investors to purchase as well, since the price of an ADR share which is converted directly from a UK share on a one-for-one basis, is only around \$5. Typically, US shares are much more highly priced.

More importantly, Jaguar is a glamour stock with a direct appeal to the young professionals and entrepreneurs who provide the main market for fast European luxury cars. For retail salesmen in equities, Jaguar is the kind of story with something behind it.

says Mr Thomas Lent of Prudential-Bache, the New York Securities firm.

Mr Lent believes that if Jaguar manages the launch of its long-promised 3.140 model smoothly, the ADR shares have the potential to go to \$7 against only \$3.50 when they were first listed a year ago.

To achieve that Jaguar will have to avoid those once familiar problems of UK new car launches. US investors may be enthusiastic and adore winners, but they hate losers and have a real sign when they see it.

World banking is our business

BNP is Europe's largest bank, with a worldwide network operating in 75 countries.

With over 100 branches, subsidiaries and representative offices throughout the Pacific Basin, BNP is ideally placed to meet your business and banking needs.

BNP

BANQUE NATIONALE de PARIS

Head Office: 16 bd des Italiens, 75009 Paris
Tel.: 42.44.45.46 • Telex: 280.605

Tomorrow is Taking Shape all Over the World.

TRW is a widely diversified company on the leading edge of electronics, space, automotive, industrial and energy technologies.

Our Tracking and Data Relay Satellite System provides a vital communications link between space shuttle missions and Earth. The A310 Airbus — one of the most advanced of present passenger planes — is equipped with TRW turbine assemblies in its engines. And there is hardly a car or truck on highways anywhere without a TRW part.

From computer software to bearings and fasteners, TRW ideas have changed dozens of industries. These ideas have been brought to life by 93,000 people in 27 countries with a commitment to innovation and excellence.

Tomorrow is taking shape at a company called TRW.

© TRW Inc. 1985
TRW is the name and mark of TRW Inc.
TRW Inc., Cleveland, Ohio, USA

TRW Cam Gears
TRW Nelson

TRW Transportation
Electronics
TRW Valves

TRW United-Carr
TRW Ceramics
TRW Connectors

TRW

THE GLENLIVET — DENIED BY THE KING

In the early 1800's, denying the existence of distilleries was a national Scottish pastime.

Oh, they were there, alright. But all strictly illegal. You see, savage taxes imposed by the Philistines of Westminster made distilling the national beverage well nigh impossible.

Tax evasion became the only honourable course. The canny Highlanders took to the hills and the glens.

A whole industry flourished. But it was completely underground. Excisemen, or gaugers, marched North, with orders to stamp it out.

The Artful Dodgers.

But it proved a hopeless task. All measures to deter the distillers were met with ridicule. Even a £5 reward for the discovery of a distilling pipe (or copper "worm") did nothing to halt the flow of whisky. In fact it was a boon for the whisky makers.

When a "worm" was worn out, the distiller would miraculously "find" it, hand it over to the authorities, claim his reward and promptly purchase a new one!

Such was the Highlanders' contempt for the law that it was not even considered a disgrace to be imprisoned for illicit distilling.

Indeed, in Dingwall Gaol offenders were treated in the mildest possible way; even allowed out on Sundays and special occasions and "honourably returned."

One approached with the remarkable proposition that they set up a still together in the gaol!

But out of this lawlessness came greatness. The illicit dram was magnificent.

The Reverend Thomas Guthrie was a boy in 1818 and he recalled that "everybody, with few exceptions, drank what was in reality illicit whisky — far superior to that made under the eye of the Excise — lords, lairds, members of Parliament and ministers of the gospel and everybody else."

And the finest dram of them all was The Glenlivet.

The Sassenach Connection.

The Glenlivet distillery was started by one John Gow. Alias Smith.

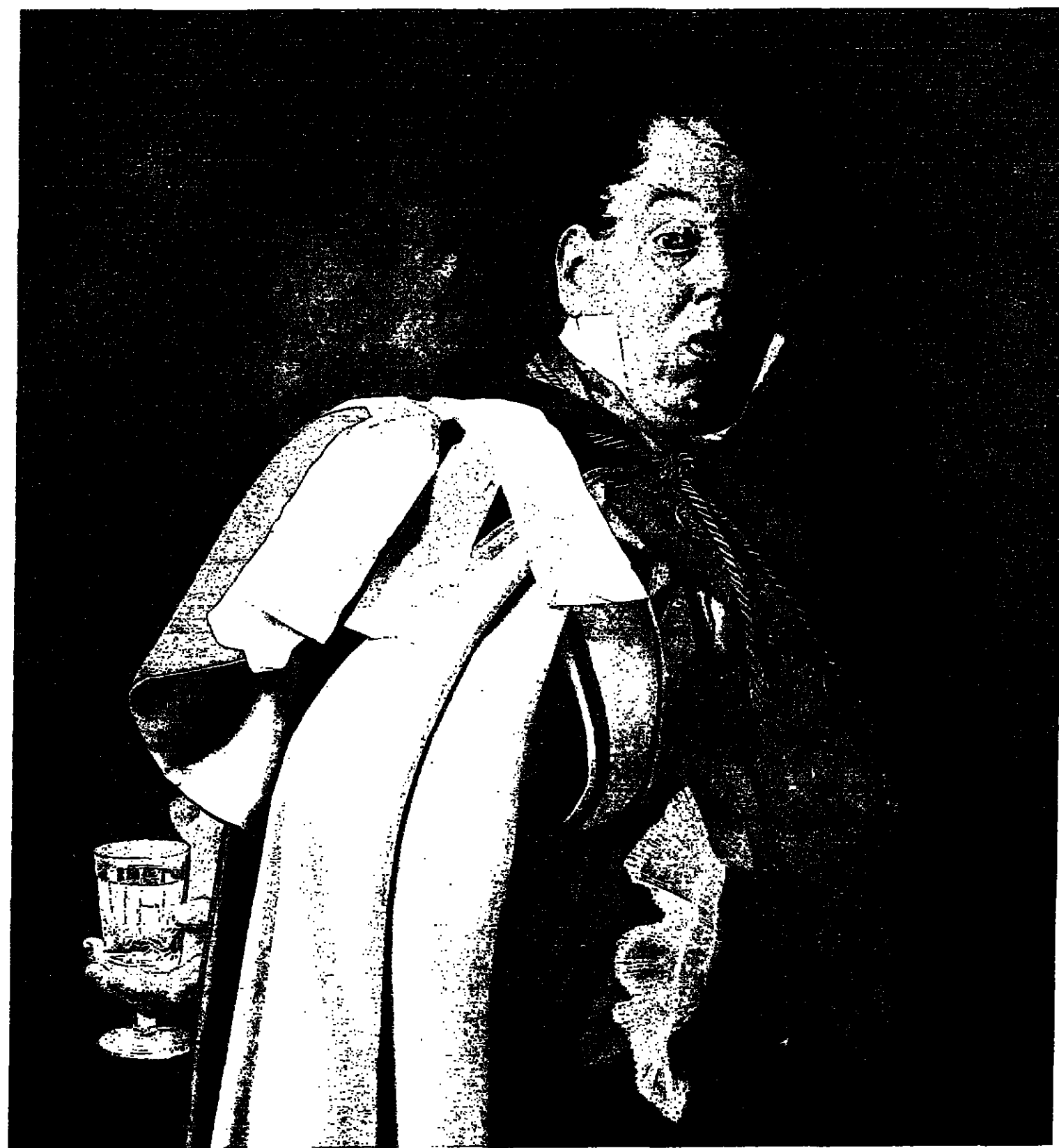
Bit of a mystery; John Gow. Indeed he had very little option.

Having fought and lost with Bonnie Prince Charlie, he had to flee with his family in 1746 to the remote glen of the river Liver.

And to baffle the English soldiers, he changed his name from the gaelic Gow to Smith.

This is why such a Sassenach name as Smith appears on the bottle of Scotland's most venerated whisky.

There in the glen John Smith, ex-Gow, settled in the precise spot where the water and the peat were the best in all Scotland for making



cross. Lord Coryingham, the Chamberlain, was looking everywhere for the pure Glenlivet whisky: the King drank nothing else.

My father sent word to me — I was the cellarer — to empty my pet bin, where whisky was long in the wood, mild as milk and the true contraband goût in it."

Such a princely potion couldn't stay illegal much longer. It was unthinkable that the King should ever have to deny that his greatest pleasure didn't actually exist!

Luckily, back at the House of Lords, commonsense was about to break out, under the influence of George Smith's landlord, the Duke of Richmond and Gordon.

In 1823, their Lordships passed an act which made distilling a commercial proposition.

And the first man to take out a licence was our own George Smith.

Plain sailing from then on you'd think. Nothing of the sort.

The neighbours' burning desire.

Although George had decided to go legal, his neighbours in the glen would have none of it. They regarded him as a traitor.

"The outlook was an ugly one," wrote George. "I was warned by my civil neighbours that they meant to burn the new distillery to the ground and me in the heart of it."

Such threats in the wild remoteness of Glenlivet were not idle. So for his protection, George was presented with a pair of hair trigger pistols, worth ten guineas, a gift from his friend the Laird of

"Glenlivet Distillery? What Glenlivet Distillery?"

malt whisky. This mysterious man had stumbled upon a mysterious well. Josie's Well.

It's the water from this well that makes The Glenlivet magical. We can't tell you why. There is no explanation.

And there is no other well that performs the same magic.

By the time John Smith's grandson George inherited the still in 1817, the fame of The Glenlivet

had spread far and wide.

"It is worth all the wines of France" opined the Doctor in Sir Walter Scott's St. Ronan's Well, "and more cordial to the system besides."

His Majesty's Pleasure.

The Glenlivet that George Smith made even flowed in the corridors of power.

In 1822 King George IV paid an official visit to Edinburgh and

Elizabeth Grant, an MP's daughter, wrote about it in her

memoirs: "One incident connected with this time made me very

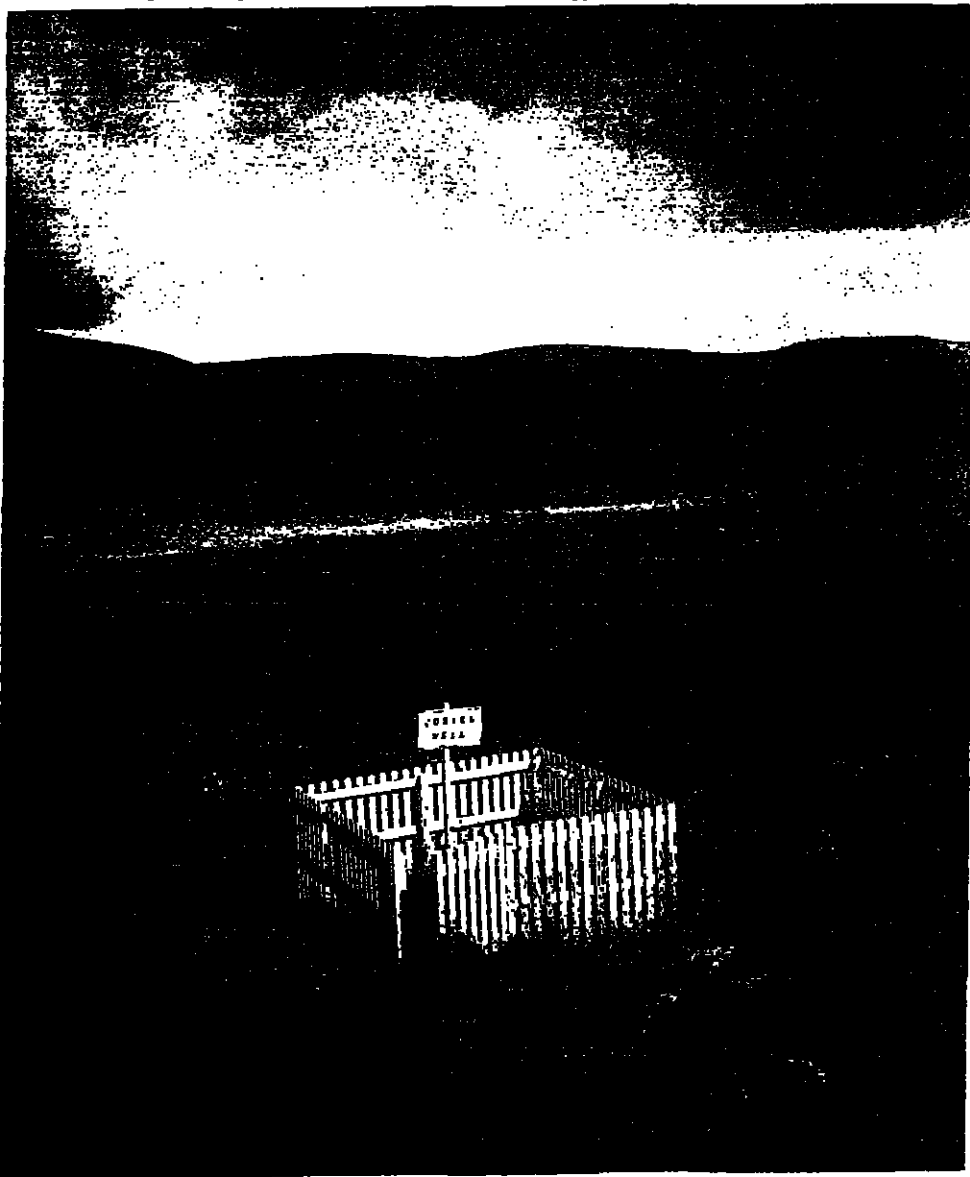
Aberlour. The pistols (which still exist today) were "never out of my belt for years."

I got together two or three stout fellows for servants and through watching by turns every night for years we contrived to save the distillery."

And with it, they saved The Glenlivet. For which we must all be thankful.

For it truly is the benchmark for malt whisky.

The "Grandfather of Scotch."



Scotland's first malt whisky.

TECHNOLOGY

Engineers believe coal-water slurries could be fuel of the future. Peter Marsh reports.

Burning desire to study combustion

PICTURE A stream of tiny balls shot from a nozzle at 180 kph, split into pieces by streams of high-pressure air or steam and set alight. That is a simplified description of what happens in the burners that power oil-fired power stations or industrial boilers.

The oil droplets are broken up into particles perhaps 50 microns across. The particles are channelled in specific directions by other streams of air and ignited to produce a flame that burns at up to 1,700 deg C. Engineers round the world are investigating the combustion process more closely than before. A key desire is to learn more about the fundamentals of combustion to prepare for burning in power stations and industrial boilers coal-water slurries, heralded for many years as the "fuel of the future" which could replace oil firing in many plants.

Other aims are to increase the efficiency of the burning process or to reduce emissions of such gases as nitrogen oxide. Most of the attention given to slurries has concentrated on converting existing oil-fired plants to run on coal-water mixtures. The latter can be pumped to a power station or

factory in a similar way as oil. Slurries appear more promising than pulverised coal, the other main alternative fuel, on account of lower transportation costs and cleaner burning.

A recent report on slurries from the International Energy Agency says governments and the energy industry have spent

Governments and the energy industry have spent \$100m in the past five years on research connected with burning slurries

\$100m in the past five years on research connected with burning slurries. The sum could be doubled in the next five years if the building of large-scale plants proceeds.

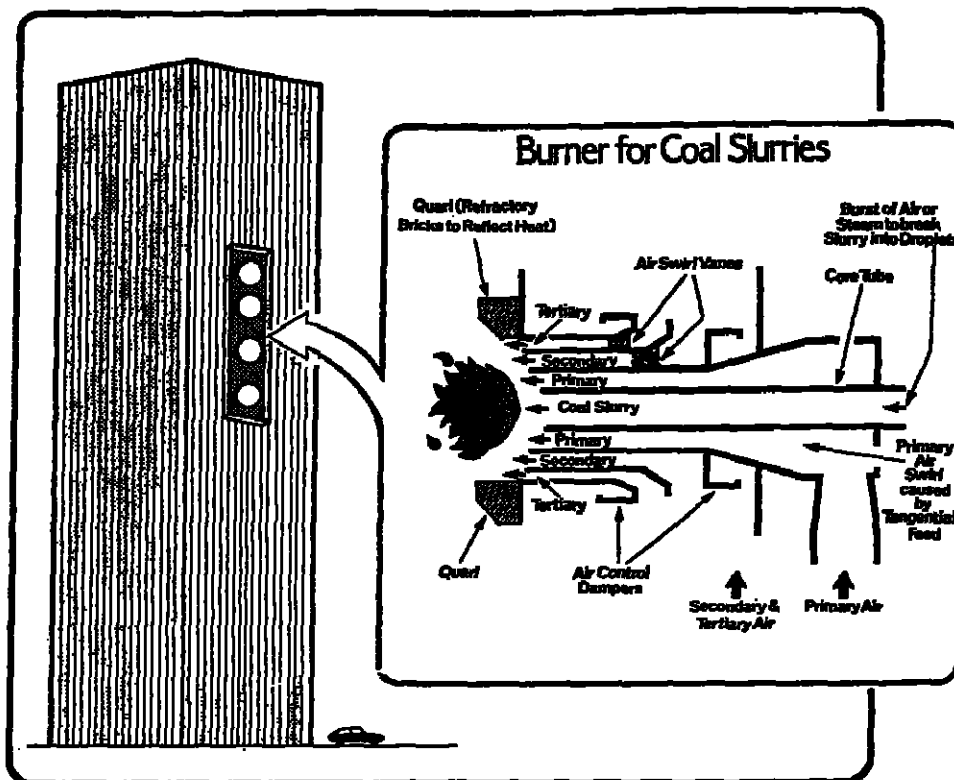
On economic grounds, converting oil-fired plants to slurries is often justified, says the report, although the costs of the initial adaptations may be high. It says that about 10 per cent of the developed

world's plant that burns heavy fuel oil could be converted to run on slurries.

Converting oil-fired plant to coal slurries appears reasonably easy; both fuels are liquids and burning the substances involves the same chemical reaction—converting carbon into gaseous products with the emission of heat.

But here the similarities end. A coal slurry mixture normally burns less easily than oil; the flame is bigger and less hot. As a result, a boiler converted from oil to run on slurry may produce 30 per cent less energy. Thus to convert an oil-fired boiler to one which runs on a slurry, an engineer has to ensure that as much as possible of the carbon in the coal is burnt. This entails methods to impart "swirl" to the flame to circulate a large amount of heat and so ensure complete combustion.

The swirl, imparted by one or sometimes two jets of air, produces a series of spiral gas eddies. By varying the swirl, with the help of vanes and other devices that influence the direction of the jets, engineers can change the shape of the flame.



Diagrammatic representation of a slurry-fired boiler

Swirl techniques are also useful in controlling the flame shape. In converting an oil-fired station to slurries, an engineer must be careful that the larger flame produced by coal does not harm the walls of the combustion chamber. The chambers of power stations may be up to 20m square and 100m high. They contain up to 30 or 30 separate nozzles for fuel jets, either embedded in a single wall or built into a corner. Other aims of engineers involved in work on coal slurries are to break up the droplets in the mixture using "atomisers," shafts of air or steam. This is to ensure the particles are small enough to burn effectively. The workers may also build on to the burner nozzles blocks of refractory material called quails. These reflect heat into the fuel as it spurts out of the nozzle, so increasing its temperature and the combustion

efficiency.

An important part of combustion engineering is to design boilers that emit lower volumes of nitrogen oxides, such as nitrous oxide, which are a source of pollution. By varying the flame shape and changing the temperatures of different areas, engineers can reduce these emissions. A long thin flame rather than a short bushy one will, in general, produce lower levels of these oxides.

Pilot electricity generating plants based on slurries are in operation in several countries, for instance at the University of Lund in Sweden. The Canadian government is supporting trials at Charlottetown, Prince Edward Island, and Chatham, New Brunswick.

Several US electricity utilities are involved in similar work. Earlier this year, the US Electric Power Research Unit organised a series of tests, known as the "big burner shoot-out" in which four of the world's leading boiler manufacturers tried out new designs aimed at demonstrating slurry-mixture technologies.

The four companies were Foster, Wheeler, Combustion Engineering and Babcock and Wilcox, all of the US, and NEI, an International Combustion, based in Derby, Britain. NEI is engaged in an intensive programme of research into all aspects of burner design, both for oil and coal mixtures, using a recently completed test rig at Derby. The rig, converted from an existing burner facility at a cost of £2m, shoots flames from

British Steel control quality with Husky

Find out why on Husky (0800) 66601

HUSKY
MANUFACTURERS OF THE WORLD'S MOST POWERFUL HAND-HELD COMPUTERS

a variety of burner designs along a cavernous chamber 6m square and 20m long, the biggest test chamber of its type in the western world.

For different burner designs, engineers measure factors such as temperature and droplet size at different points in the flame. Mr Jim Symons, director of process plant at NEI International Combustion, says this helps researchers to optimise designs before sales to customers.

NEI has recently won contracts worth \$2.3m from the Florida Power and Light Company in the US to design boilers that will produce low levels of nitrogen oxides to meet pollution requirements. The company is also working for the Central Electricity Generating Board on designs to reduce emissions of these gases in UK power stations.

Work in test rigs such as at Derby is increasingly being complemented by computer simulations in which the shapes and temperatures of flames are worked out with specialist software programs. This enables researchers to examine the consequences of changing particular aspects concerning a burner's design without having their computer laboratories.

Economic arguments for slurries weaken

COAL SLURRIES normally contain about 70 per cent by weight of coal, 1 per cent or less of additives, with water comprising the rest. They are normally produced in a separate operation away from the factory or power station and either pumped or transported to the site.

The economic arguments for turning to coal have been diluted by the drop in oil prices of recent years, but an International Energy Agency report says coal-water mixtures can produce a gigajoule of energy for \$2.6, compared with \$4.5-\$5.0 for heavy fuel oil.

Whether operators of oil-fired plant swing over to slurries depends on future fuel prices and the, by no means inconsiderable, costs of

conversion. The IEA report says that to convert a 2,000 MW oil-fired power station to run on a coal mixture would cost \$70m-\$150m. Costs for smaller plants would be proportionately lower.

Nonetheless, the report states the potential market for replacement of oil firing with slurry mixtures is significant, particularly in power stations.

The principal developed nations consume about 120m tonnes of heavy fuel oil a year in electricity generation. Roughly 7 per cent of this capacity could be converted to use slurries, says the IEA, with the main markets in the US, Canada, Italy and Japan.

Economic Potential of Coal Water Mixtures, International Energy Agency Coal Research, 14 Lower Grosvenor Place, London SW1 0EX.

Fireball on trial at Fiddler's Ferry

Maurice Samuelson on an experiment aimed at cutting noxious emissions from coal-fired power stations

further away from the fuel, or at a later stage, resulting in a bigger, but less hot, flame.

The board is to try this at three or four of its power stations because the boilers layout varies from one plant to another.

At Fiddler's Ferry, the 58 metre high boilers have their burners mounted vertically on each of the four corners. The trial boiler there has been modified by Northern Engineering Industries' International Combustion Division.

The effect is to divert some of the secondary air away from the coal stream, forming an air curtain around the walls and to add some of the air higher up in the boiler.

This should produce a fireball with a higher fuel: air ratio in the centre of the boiler. As a result, more of the fuel nitrogen is expected to be released as nitrogen gas rather than as NOx. Initial trials achieved NOx reductions of about 40 per cent compared with the 30 per cent target which the board has set itself.

However, the programme could take some time to evaluate. Limiting the air input may result in incomplete and wasteful combustion of the fuel, producing smoke, causing precipitation and the quality of the ash, which the board sells to the building industry.

The changed shape and chemical nature of the flame could also corrode the boiler tubes, accentuated by the high chlorine content of British coal.

In Eggborough and other stations, where the burners are arranged in horizontal banks on the walls of the boiler, the board plans to deflect some of the air sideways to produce a fuel-rich, low-NOx zone in the centre of each burner flame.

By the early 1990s, the board expects to have a good idea of how much NOx reduction would be achieved by modification of all its stations, at an estimated total cost of £250m.

BRITAIN'S ELECTRICITY supply industry has begun the first of a series of experiments at coal-fired power stations aimed at cutting the output of nitrogen oxides (NOx), which produce ozone, one of the suspected causes of acid rain damage to continental forests.

New low-NOx burners have been fitted in one of the boilers at the 2,000 MW Fiddler's Ferry power station, near Liverpool, in a trial expected to cost some £2.5m. Next year, it plans a similar project at Eggborough, Yorkshire, to be followed by further work at one or two more power stations.

Launching the trial, Lord Marshall, Central Electricity Generating Board chairman, linked it with his view that acid rain damage to forests might be due more to ozone than to sulphur dioxide, the other main power station pollutant, which in the past has been regarded as the main culprit.

He added that it would enable the board to reduce its NOx emissions if parallel research showed this would lower the ozone levels far away from the power stations and reduce forest damage.

The work is to be carried out at several sites because of the different configurations of their respective boilers.

The boilers themselves are steel boxes as big as a multi-storey building, lined by miles of tubing which circulates the water to be heated as steam for the turbines.

NOx is formed in the boilers as a result of the delicate mixture of finely powdered coal and air which produce a fireball of up to 1,600 deg C. Most of the nitrogen in the fuel is oxidised to NOx, which is then released into the atmosphere.

It is possible to reduce NOx formations by withholding some of the oxygen in the secondary air supply, thus allowing the nitrogen in the fuel to form pure nitrogen gas, which exists naturally in the atmosphere. This is achieved by introducing the air into the boiler

Our painstaking restoration of Benham Valence is a symbol of permanence that also happens to provide a uniquely fertile working environment.

One in which you will feel truly welcome.

And in which we can demonstrate every facet of the Norsk Data Difference.



EXTRA EFFORT: THAT'S THE DIFFERENCE.

Norsk Data, Benham Valence, Newbury, Berks RG16 8LU. Tel: (0635) 35544

HOW NORSK DATA DESIGNED THE ESSENTIAL DIFFERENCE

COMMITMENT TO INVENTION

Our ND-Technovision (a uniquely sophisticated CAD/CAM system, offering 2D draughting, and 3D modelling) is a prime example. Especially since it comes with a human face...

COMMITMENT TO PEOPLE

We never forget that a computer system should be your slave, not your master.

Hence our determination to understand and accommodate your actual needs.

And our flexibility, whenever a tailor-made system is called for.

To paraphrase the familiar jargon, we are extremely customer-friendly.

AND COMMITMENT TO INDIVIDUAL MARKETS

Britain is a case in point.

When a comparatively unknown Norwegian company first became European leader in super-mini computer systems, those in the know quite reasonably perceived an element of difference.

(One that was confirmed by a glance at the balance sheet.)

And having learnt the extent to which those exceptional profits were (and are) re-invested in R & D, no one was surprised by what is now a 15-year pattern of swift and consistent growth.

Fair enough; but for all their merits, ours aren't the only good systems available.

So what is the real Norsk Data Difference?

How Manufacturers Hanover investment bankers built a solid worldwide reputation:

This announcement appears as a matter of record only.

Société Générale

HK\$275,000,000

Fixed Rate Negotiable
Hong Kong Dollar Certificates of Deposit

Manufacturers Hanover Asia Limited acted as the lead manager and arranged the accompanying interest rate swap.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

\$74,315,000

Missouri Higher Education Loan Authority
(A Public Instrumentality and Body Corporate and Politic of the State of Missouri)

Manufacturers Hanover Trust Company acted as senior manager for the above transaction.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

A wholly owned Subsidiary of
American Home Products Corporation

has acquired
The Consumer Products Assets of
Tico Industrial Co., Ltd.

Manufacturers Hanover Trust Company initiated this transaction, acted as financial Advisor and assisted American Home Products Corporation in the negotiations.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

Hertz Penske Truck Leasing, Inc.

\$82,000,000

Three Year Interest Rate Swap

Manufacturers Hanover Trust Company arranged this transaction.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

Korea Exchange Bank

£100,000,000

Floating Rate Notes due 1994
Convertible at the option of the holders into U.S. Dollar denominated Floating Rate Notes due 1994

Manufacturers Hanover Limited acted as lead manager.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

\$315,000,000
Syndicated Revolving Credit Facility
\$126,000,000
Interest Rate Swap

For the Acquisition of
National Medical Care, Inc.
By
NMC Acquisition Corp.

Manufacturers Hanover Trust Company arranged this facility and the accompanying interest rate swap.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

C. ITOH & CO., LTD.
(Itochu Shoji Kabushiki Kaisha)

U.S. \$50,000,000

10% Guaranteed Notes due 1990
Unconditionally and irrevocably guaranteed by
The Mitsubishi Trust and Banking Corporation

Manufacturers Hanover Limited acted as lead manager.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

Glendale Federal Savings and Loan Association

Swiss Francs 100,000,000

Mortgage Collateralized 5% Bonds 1985-1995

Manufacturers Hanover (Suisse) SA acted as a lead manager. Manufacturers Hanover Trust Company arranged the accompanying currency swap.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

Manufacturers Hanover

HK\$

Negotiable
Hong Kong Dollar

Manufacturers Hanover

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

Manufacturers Hanover Trust

\$100,000,000

Floating Rate Certificates of Deposit

Manufacturers Hanover Trust Company acted as the lead manager.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

Beverly Enterprises

\$30,000,000

Senior Notes due 1992

Manufacturers Hanover Trust Company arranged the direct placement of the above Notes.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

\$26,000,000

New Hampshire Higher Educational and Health Facilities Authority
Student Loan Revenue Bonds

New Hampshire Higher Education Assistance Foundation 1985 Issue Series A

Manufacturers Hanover Trust Company acted as co-senior manager for the above transaction.

MANUFACTURERS HANOVER

This announcement appears as a matter of record only.

Bética de Autopistas, S.A.
Concesionaria del Estado

DM 137,000,000

Medium Term Transferable Loan Facility
partially guaranteed by
The Kingdom of Spain.

Manufacturers Hanover Limited arranged this facility.

MANUFACTURERS HANOVER

We did it deal by deal. Gathering strength and momentum as we built. In Corporate and Government Finance, Manufacturers Hanover has a proven track record.

Results? Last year we managed or co-managed \$20 billion in international capital market issues. To date this year, we have arranged over \$10 billion in interest rate and currency swaps. We are a leading manager and distributor of tax-exempt securities. We are a major force in structuring mergers and acquisitions, buyouts, and project finance, worldwide.

And we're still building!

Investment Banking Sector



MANUFACTURERS HANOVER

The Financial Source® Worldwide.

WORLD TRADE NEWS

Bonn to provide DM 320m in chip subsidies

BY JOHN DAVIES IN FRANKFURT

THE WEST German Government has given the go-ahead for payment of subsidies totalling DM 320m (\$36m) over four years to help finance a German-Dutch effort to develop a powerful new generation of semiconductors.

The project is a joint effort of Siemens, the West German computer and electrical concern, and Philips, the Dutch electronics group.

The Dutch Government has already indicated it will provide the equivalent of DM 160m to support the project, which is aimed at matching microelectronics developments under way in Japan and the US.

Siemens is aiming to develop a four-megabit Dynamic Random Access Memory chip capable of storing more than 4m bits of data, while Philips aims to develop a static chip with similarly advanced capability.

The Bonn plan to subsidise the project has been politically controversial, partly because Siemens entered into a co-operation agreement with Toshiba of Japan last July.

The West German Federal Research Ministry was taken by surprise by the Toshiba pact and has therefore framed the con-

ditions of its subsidy arrangement very carefully.

It is understood that the arrangement is to be reviewed if there is any further Japanese link-up.

The ministry expects the four-megabit chip to be developed by the end of 1988 at the latest. Siemens entered into the pact with Toshiba to speed up the production of a one-megabit Random Access Memory chip capable of storing more than 1m bits of data.

As a result of gaining production technology, "know-how" from Toshiba, Siemens expects to produce its one-megabit chips at a new plant at Regensburg in Bavaria next year.

This will be about a year earlier than originally planned, although it will still lag behind the start-up of Toshiba's own production of a one-megabit chip in Japan.

The Bonn Government will provide about DM 243m to Siemens and DM 77m to Valvo, a West German subsidiary of Philips, between now and 1988.

The Government decided to back the project out of concern that German and European companies are falling too far behind Japan and the US in semi-conductor technology.

Superpower trade talks test summit progress

BY PATRICK COCKBURN IN MOSCOW

SOVIET OFFICIALS and some 400 US businessmen representing 150 companies started four days of trade talks in Moscow yesterday in what is seen as a first test of better superpower relations since the Geneva Summit.

The Communist Party Daily Pravda described the meeting, arranged by the US-USSR Trade and Economic Council, as having much greater potential in the aftermath of last month's talks between Mr Mikhail Gorbachev, the Soviet leader, and President Reagan.

US exports to the US last year were worth \$350m (\$237m) and imports registered \$3.3bn, though this consisted largely of grain. Soviet imports of American manufactured goods totalled

\$110m, against \$4.5bn from Western Europe and Japan. Mr James Giffen, the US president of the privately run council, said yesterday he thought US non-grain exports could rise to \$2bn under existing US legislation and had a potential of \$15bn if legal restrictions were lifted.

US exports to the Soviet Union surged in the early 1970s when détente flourished but the passage of the Jackson-Vanik trade amendment through Congress in 1975—linking trade with the Soviet Union to Jewish emigration—reduced the flow of goods. Moscow has sought Most Favoured Nation status in the US in order to increase its exports.

Mr Giffen said that several

small contracts would be signed this week between US companies and Soviet organisations, but that the best long-term opportunity for the US winning large contracts was in the development of Soviet oil and gas fields.

Last year Mr Gorbachev identified four prime areas for US-Soviet economic co-operation: energy, agribusiness, plants to manufacture consumer goods and the re-equipment of Soviet industry.

The friendlier atmosphere between Washington and Moscow as a result of the Geneva Summit has led to an increase in the number of US businessmen coming to Moscow this year, Mr Giffen said. Soviet trading organisations are unlikely, however,

to buy more from the US unless trade restrictions with the USSR are eased. Soviet officials also want guarantees on the sanctity of contracts. This week's meetings are important for their symbolic significance rather than as a precursor of a boom in US-Soviet trade, say diplomats.

West Germany, France, Finland and Italy, all major consumers of Soviet oil and gas as well as exporters of manufactured goods, are likely to keep their pre-eminence in trade with the Soviet Union.

The political nature of the talks on improving trade links is underlined by the attendance of Mr Malcolm Baldridge, the Commerce Secretary.

European airlines set for jump in profits

BY MICHAEL DONNE

EUROPEAN airlines collectively are expected to earn net profits of \$900m (\$62m) during 1985, up about 20 per cent against net profits of \$745m during 1984 and a break-even result in 1983.

This figure, produced by the Association of European Airlines (AEA), which includes 20 major airlines in that area, compares with the overall net profit of between \$100m and \$200m for the 140 member-airlines of the International Air Transport Association (IATA), which includes all the AEA member-airlines.

The IATA figure is reached by deducting the losses incurred by many airlines from the profits earned by others. For 1986, the IATA is forecasting a net loss of \$500m for its members.

Even within Western Europe, the overall net profit figure includes substantial profits earned by such airlines as British Airways, as well as much smaller profits and some losses incurred by others.

Mr Karl Heinz Neumeister, secretary-general of the AEA, says that the 1985 results for the AEA members had been achieved largely through cost-cutting exercises which had helped to reduce the airlines' overall interest burden on the procurement of new equipment and other items.

"It is an uncomfortable fact that annual load factors (the percentage of available seats filled) of around 66 per cent

are required to sustain the present level of profitability.

"Latest indications for 1985 suggest a situation very similar to the previous year with an overall traffic growth of 5.5 per cent not quite keeping pace with capacity.

"We expect the same increase next year, but a capacity increase of nearly 7 per cent will bring load factors down to 65 per cent.

"However, with an additional reduction in the interest burden, the bottom line should be further improved. The possibility of a \$1bn net profit for next year is not impossible," Mr Neumeister said.

The Association has also produced a broad blueprint for the type of new long-range aircraft of medium seating capacity that its members would most like to see developed.

Such an aircraft would seat no more than 330 passengers, with between 5,000 and 7,000 nautical miles non-stop capability, and should become available for service by 1990.

The aim of such an aircraft would be to fly over long-distance routes where traffic densities do not justify the use of bigger aircraft, such as Boeing 747s.

Mr Eric Jackson, general manager, technical affairs, for the AEA, said that the member-airlines of the association are able to achieve cost-benefits by submitting a collective specification to aircraft manufacturers.

Hong Kong airline hearing concludes on bitter note

BY DAVID DODWELL IN HONG KONG

THE six-day hearing of Hong Kong's Air Traffic Licensing Authority (Atla) closed yesterday on a bitter note with Hong Kong Dragon Airlines attacking its opponent, Cathay Pacific Airways, as "paranoid".

Dragonair, the fledgling Hong Kong carrier, has applied to fly 10 routes in to China.

Cathay Pacific, Hong Kong's de facto flag carrier, warned that if the tribunal approved licences for Dragonair to fly to Shanghai and Peking—the only routes to which it has objections—then the two airlines would be "set on a collision course".

Dragonair has argued that the application for routes into China must be taken as a single

package, since the lucrative routes to Peking and Shanghai would provide profits to underwrite the untested inland routes.

Mr Justice Pennington, who has headed the Atla hearing, is likely to rule on Dragonair's application next week.

If Dragonair succeeds, it must apply to be designated to fly the routes, and must win air traffic rights from China's aviation authorities before being allowed to start operations.

The controversial new airline, controlled by Hong Kong shipowner Sir Yue-Kong Pao through his subsidiary Eastern Asia Navigation, has begun charter flights between Hong Kong and Xiamen.

S. Korea venture for Ford

By Steven B. Butler in Seoul

FORD the US car company, and Hyundai Motor Co. of South Korea are to establish a 50-50 joint venture to manufacture automotive components in South Korea.

The venture, set to be signed on Thursday, is Ford's first direct investment in South Korea's rapidly growing car industry and completes the representation of the US big-three car makers.

General Motors has a venture with Daewoo Motors for the assembly of automobiles and parts manufacture. Chrysler has also recently established a joint venture for procurement and eventual production of automotive parts, leading possibly to car assembly.

Ford's \$8m (\$5.3m) venture will include building a new plant outside Seoul to make 400 aluminium radiators annually, beginning in 1987. Other climate-control related components will be produced later to supply the South Korean car industry, and for export.

Ford is known to be holding discussions with KIA Motors about the possible purchase of equity in the company.

Beginning in 1987, Ford will sell about 70,000 mini-cars made by KIA in the US.

Chinese disappoint EEC traders

BY COLINA McDONOUGH, RECENTLY IN BRUSSELS

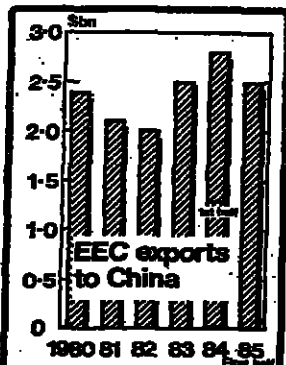
BAD LUCK continues to dog the European Community's efforts to stimulate trade with China. A meeting in 1981 was hit by the cancellation of many substantial contracts due to a shortage of foreign exchange, and the same problem affected last week's China business conference held in Brussels.

Contrary to expectations, many of the Chinese negotiators present were interested only in joint ventures, rather than outright purchases.

A dozen or so contracts were signed, worth perhaps \$100m, though conclusion of negotiations is still months away. But the bonhomie and champagne dispensed at the signing ceremonies gave a lift to an event which otherwise focused on laying foundations for the future.

Included in the deals was an agreement made with BASF of West Germany to build two chemical plants worth \$20m and a contract with the French Usinor group for a sintering line to go to the huge Wuhan steel works, the value of which was undisclosed.

Nearly 200 Chinese and 300 Europeans were closeted together last week in the Sheraton Hotel under the auspices (and to some extent at the expense) of the EEC. A central government delegation led by State Councillor Zhang Jinfu was accompanied by groups from 11 provinces who set up their negotiating tables haphazardly in a large room adjoining the main reception area.



haven't enough for their projects, the rest will have to come from joint ventures."

A major problem for the foreign partner in joint ventures is that there is no way of knowing whether the end product will be satisfactory.

"They are offering us a joint venture in microchips," said one businessman from an electronics company which has already sold \$30,000 worth of equipment to China. "But in a couple of years' time, will their chips be as good as US ones?"

Despite the difficulties, the conference format and the number of provinces present made the chances of finding a suitable partner less remote. The alternative for the Europeans is an extended tour searching out projects at first hand. Contacts made may be useful when China's trade situation becomes easier.

China's share of the Community's total trade is still quite small, but has made a big jump this year. European exports to China increased by over 90 per cent from \$1.3bn in the first half of 1984 to \$2.5bn in the same period this year. The trade balance moved from a deficit in the first half of 1984 to a \$225m surplus by the end of June this year.

China is not happy about this, but division chief Feng expects an improvement by the end of the year. "We have stepped up our exports," he said. "We hope the EEC will make it possible to increase our sales further by removing restrictions and expanding textile quotas."

"This reaction is not right," claimed Feng Shu, division chief in the Ministry of Foreign Relations and Trade, in reply. "We brought a list of projects specifically for European partners. Maybe one or two have gone, but that's all. As for the stress on investment, some provinces have come with foreign exchange, but if they

International trade financing makes us tick.

At BFCE we specialize in one major field—international trade financing—and it gives us an edge.

For example, when you need a fast answer on a loan—be it a short, medium or long-term requirement—in one of the world's dozen or so major currencies, you can bank on our getting back to you with a fast proposal. The same is true in other complex areas such as countertrade operations.

And it's even more true for interest rate swaps, currency swaps or foreign exchange options. For the excellent reason that our treasury teams are active in the interbank and foreign exchange markets—in New York, London, Paris and Singapore—right round the clock.

Several thousand companies, including commodity traders, are successfully operating with France and worldwide with credit—and know-how—supplied by BFCE.

Because their international competitors can be relied upon to keep them on the hop, these clients have to be ready to move fast. So do we.

That's why we can beat the clock.

BFCE

BANQUE FRANÇAISE DU COMMERCE ÉTRANGER, LONDON 1, AXEL COURT EC3N 7TH - NEW YORK (HOUSTON-SAN FRANCISCO) 645 FIFTH AVENUE NY 10022 - MILAN 5, VIA MONTENAPOLEONE 35 01 SHIEL TORINO 90 RAFFAELI PLACE 10101 - HEAD OFFICE: 21 BOULEVARD HAUSSMANN 75327 PARIS CEDEX 09 - BRANCHES: 26 LOCATIONS IN FRANCE - REPRESENTATIVE OFFICES: AMSTERDAM, BANGKOK, CAIRO, CARACAS, HONG KONG, JAKARTA, MEXICO CITY, NEW YORK, ROME, SAO PAULO - OVERSEAS AGENTS: BOGOTA, BOUMBA, JOHANNESBURG, BEIRUT, TEL AVIV

I require worldwide acceptance from my Card. And I get it.

As a Diners Club member you'll be welcomed in over 150 countries worldwide. That means airlines, car rental offices and hotels—including all the major chains—plus shops and restaurants. And there is no pre-set limit to the amount you can spend. It all makes Diners Club, the world's first international charge card, one card you can always rely on.

No wonder discerning travellers like you enjoy the privileges and services of the Diners Club Card.

DINERS CLUB INTERNATIONAL
DINERS MEANS BUSINESS



BRITAIN'S COMPUTER BUILDERS CAN NOW WORK WITH THE MOST POWERFUL MICROPROCESSOR ON THE WORLD MARKET.

A computer may awe you with its memory, delight you with its graphics and dazzle you with its speed, but deep down inside, the brain behind it all is its microprocessor.

And the Motorola MC68020 is the most powerful computer microprocessor available on the world market today.

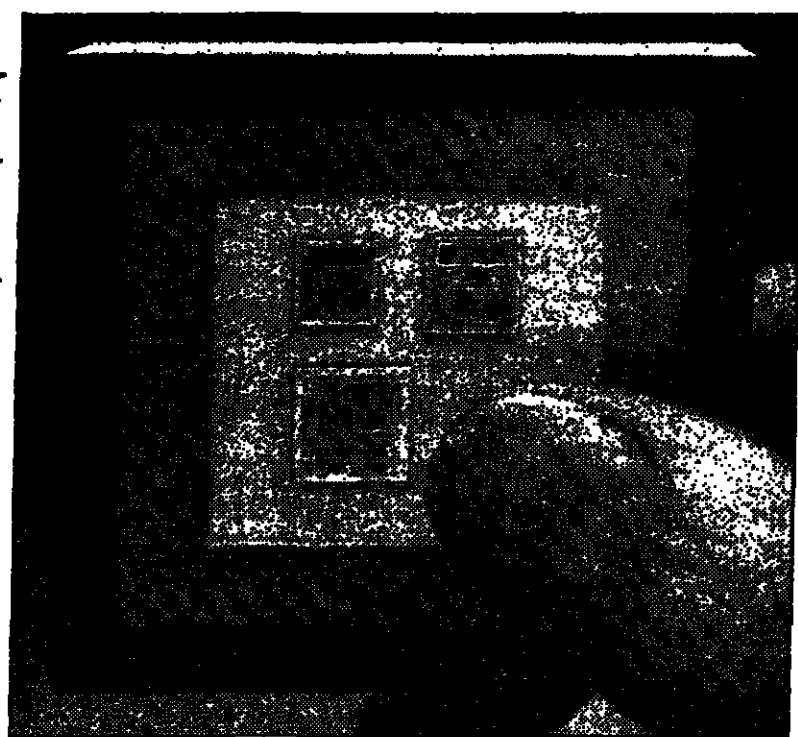
This remarkable 32-bit chip can access over 4 billion bytes of data. Its processing power is equally prodigious, more than 2½ million instructions per second. It is also fully upwardly compatible with our earlier 16-bit machine and it completes a progression of 8-, 16-, and now 32-bit members of a single Motorola family of microprocessors. This enables product designers to expand the capabilities of their hardware without the interruption of a radical redesign.

The MC68020 is already destined for great accomplishments. It seems likely it will be a major factor in the market for use in the next generation of robotics. Its potential for high speed graphics and advanced mathematics makes it ideal for high volume data processing, complicated computer-aided design and manufacturing (CAD/CAM) processes and next-generation general purpose computers.

We believe this microprocessor can make a meaningful contribution to Britain's already significant participation in the "information age." And, of course, we have a vital stake in that participation.

In East Kilbride, our production facilities for advanced technology semiconductors are state-of-the-art. We also have a major production centre for communication products in Basingstoke; and in Stotfold, for our automotive and industrial electronics. We have 15 offices serving the United Kingdom.

Worldwide, Motorola is a £ 4.7 billion electronics company doing business on five continents. We number 100 thousand people, and we share a deep dedication to the service of our customers in voice and data communications, computers, semiconductors and components for defence, aerospace, automotive and industrial electronics.



Our family portrait.



MOTOROLA A World Leader in Electronics.

UK NEWS

Law will end tradition of dons' jobs-for-life

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

LAW clearing the way for universities to sack dons for bad work are promised by a government consultative paper published yesterday.

It says statutory commissioners will be appointed to end the tradition by which established academic staff are often granted almost lifelong tenure of their jobs.

The prime task of the three commissioners will be to amend universities' statutes so that they provide for dons to be dismissed for reasons of redundancy or financial exigency. These provisions will apply only to academics appointed after the enactment of the legislation, which is unlikely to be introduced in parliament before 1988-89.

The commission will also have power to make changes enabling any don to be sacked more easily for unsatisfactory performance of his or her duties. The consultative paper says that present rules for

dismissal on such grounds tend to be ambiguous and the procedures for carrying out the dismissals are often cumbersome.

When the commission has completed the necessary changes - which are expected to take at least two years - the legislation providing its powers will be wiped from the statute book. Any further amendments to universities' charters will then have to be made individually through procedures in force before the commission was set up.

The proposals follow more than three years of discussions about limiting dons' tenure between Sir Keith Joseph, Education Secretary, and university authorities.

The tenure was recently criticised by the National Audit Office as among the reasons for the wasteful effects of the £200m redundancy-pay scheme for university academics which the Government introduced in 1981. The Audit Office said the scheme resulted in acute staff shortages in such subjects as engineering and computer science. These are subjects in which it was government policy to increase the institutions' teaching capacity.

Changes to the tenure system, including increases in power to sack dons for bad work, have been advocated both by the University Grants Committee and the Committee of Vice-Chancellors and Principals.

The Association of University Teachers (AUT) has described the Government's proposals as unnecessary and dangerous.

Most of the institutions already had power to get rid of incompetent academic staff, Miss Diana Warwick, the AUT general secretary, said. "What the Government is trying to produce is a charter for rapid hire and fire."

emics which the Government introduced in 1981. The Audit Office said the scheme resulted in acute staff shortages in such subjects as engineering and computer science. These are subjects in which it was government policy to increase the institutions' teaching capacity.

Changes to the tenure system, including increases in power to sack dons for bad work, have been advocated both by the University Grants Committee and the Committee of Vice-Chancellors and Principals.

The Association of University Teachers (AUT) has described the Government's proposals as unnecessary and dangerous.

Most of the institutions already had power to get rid of incompetent academic staff, Miss Diana Warwick, the AUT general secretary, said. "What the Government is trying to produce is a charter for rapid hire and fire."

Acid rain film angers Norway

BY ANDREW GOWERS

NORWAY launched a bitter attack yesterday on the Central Electricity Generating Board (CEGB), accusing it of distorting the facts in the controversy over acid rain pollution.

Mr Jan Thompson, director general of the country's Environment Ministry, told a press conference in London that a video film produced by the CEGB this autumn to promote its arguments over acid rain "clearly and cleverly" sought to minimise the problem.

"The film gives an unbalanced and biased view of acid precipitation," he said. He also objected to the fact that the CEGB had made

the film in Scandinavia without consulting the local authorities.

The CEGB strongly denied that the film was misleading.

Mr Thompson's remarks reflect fresh strains in diplomatic relations between Britain and Norway over the acid rain issue.

Oslo argues that Britain should join other European countries in taking action to reduce sulphurous emissions from its power stations, which it says are polluting Scandinavian lakes more than those of any other country.

Britain has refused to do so, on the grounds that there is insufficient scientific evidence to warrant such action.

The question was raised during a meeting last month between Mrs Margaret Thatcher, the British Prime Minister, and Mr Kaare Willoch, her Norwegian counterpart. Yesterday the Norwegian Embassy delivered another letter on the subject to Downing Street from Mr Willoch.

Officials stressed that this was not intended as a diplomatic protest. "We are talking about arguments and counter-arguments between friends," said one.

The Norwegians, however, have obviously been disturbed by the CEGB film. Mr Thompson warned that tensions could increase further over the issue.

Airship group confident on licence

By Michael Dome, Aerospace Correspondent

AIRSHIP INDUSTRIES, the Australian-controlled but UK-based manufacturer of lighter-than-air craft, is pressing ahead with plans for eventual listings on the London and Australian stock exchanges.

The company, which is more than 64 per cent controlled by Mr Alan Bond's Australian Bond Corporation, earned a small operating profit in the 15 months to end-June, compared with a loss of more than £5m in 1983-84.

Mr Bond told the annual meeting in London that the company was "well on the way" towards obtaining a six-year certificate for the bigger Skyship 600 craft. The Skyship 500 won its certificate last September.

All Skyships to be built through 1986 had now been allocated to prospective customers. He felt the company had a great profit potential in defence, servicing and tourism.

Negotiations were in hand with at least three governments for the sale of further airships.

Mr Bond said he was confident that in partnership with Westinghouse of the US the company would win the next stage of the contract to develop a large, long-endurance airship for early warning and fleet protection duties. Such a contract might be awarded in the new year.

Research into the long-endurance craft would be vitally important to the company in pioneering its envisaged 200-seater civilian transport version.

One long-term plan was to provide 500 sleeping berths over London if currently heavy aerial advertising contracts permitted. First chances of such trips would go to existing shareholders.

Mr Bond said he was certain that with the developing level of revenue, research and technology Airship Industries had put past difficulties firmly behind it and was on a sound commercial footing.

● The British Caledonian Group has reaffirmed its intention to sell its Blue Sky Holidays subsidiary and to cease operating charter-based European inclusive-tour package holidays from next summer, because of the price war in the tour industry.

● Sir Adam Thomson, chairman of the group, which includes British Caledonian Airways (BCA), said yesterday that negotiations for the sale of Blue Sky were in progress, with an announcement expected later this week.

He confirmed that the complete range of Blue Sky winter 1985-86 programmes would be operated in full under the British Caledonian group control. Holidays already sold were guaranteed to operate and new bookings were also being taken. But whichever company bought Blue Sky would take control of the summer 1986 programme from British Caledonian's subsidiary, Caledonian Leisure.

● The British Caledonian Group's other subsidiary, Arrowsmith Holidays, was the subject of separate sales talks but would also fulfil its current winter programme.

● Sir Adam said the decision to sell the tour companies and withdraw from European inclusive-tour operations had been taken with great reluctance.

● "Our previous strategy was to expand inclusive tour operations through acquisitions. However, the pricing policies being deployed by the major tour firms are undermining the balance of the inclusive tour industry, and would have led to losses for Blue Sky in 1986 which could not be justified to our shareholders.

● "We have had to be entirely realistic, on behalf of both staff and shareholders, in deciding that there is no alternative to the current course of action."

Executive pay rises widen differential with other employees

BY JOHN LLOYD, INDUSTRIAL EDITOR

EXECUTIVE PAY continues to rise by around 8 per cent a year, a level of increase which seems likely to continue as differentials between executives' and blue and white-collar workers' pay continue to widen.

These findings, from Incomes Data Services and Hay-MSL, come at a time when the Government and industry leaders are engaged in a sustained effort to "talk down" the general level of pay settlements because of the effect on competitiveness of awards above the level of inflation. The evidence continues to show that there is no trend towards "setting a pay example" among management.

The IDS survey of 72 companies in the manufacturing, service and public sectors shows that company pay review guidelines average 7.9 per cent, with a range of 6-11.7 per cent. In the service sector, awards went as high as 20 per cent, while in the manufacturing sector, they went up to 15 per cent.

In those companies where rolling reviews are planned the level set varies between 7 and 9 per cent, roughly the same as in the last quarter of this year. The companies include Amoco, Colgate Palmolive, Control Data and Mobil Oil.

About two thirds of the companies surveyed show that two thirds of private sector companies pay a general award plus a merit element - and that these companies average higher total awards than those companies which pay merit only. The average general award was 6.4 per cent and the average additional merit budget was 2.6 per cent.

In the accountancy, data processing and sales sectors, employers report continuing high salary market pressure. This is particularly high in the City of London. In electronics, however, some companies report a slackening of pressure because of the downturn in the market and salary increases are going down.

Partly in response to market forces at the top end of the salary range, differentials between the shop floor and the executive suite are stretching. Over the past six years, the narrowing differential gap between workers and managers has been reversed, according to Hay-MSL research.

The survey says the reasons for the increases include:

- Awards are more easily made to top managers because there are fewer of them.
- Employers have wished to reward top executives as profits increased.
- Companies have wished to extract a greater effort by paying more to senior managers in sectors struggling with recession.
- Bonuses are being increasingly granted to senior managers and board members.
- The Top Salaries Review Body recommendations on senior civil servants' pay widened the differential between the top posts and those further down the structure.

Four yards compete for submarine orders

BY ANDREW FISHER, SHIPPING CORRESPONDENT

ORDERS FOR up to three diesel-electric submarines, worth a total of about £300m, are likely to be placed by the Government before Christmas, with four yards in England and Scotland competing to carry out the work.

Vickers Shipbuilding in Barrow-in-Furness, north-west England, is already building the first submarine, HMS Upholder, in this Type 2400 class.

The Vickers yard, now up for sale to the private sector along with other warship yards, is also in line to build one or more of the next ships in the series.

So is Cammell Laird on Merseyside, a subsidiary of Vickers under a recent reorganisation by state-owned British Shipbuilders (BS).

Cammell Laird won a £135m frigate order in January in recognition of its efforts to overcome the effects of last year's lengthy labour dispute. Yarrow on the Clyde, south-west Scotland, which was bought this year from BS by General Electric, hopes to take part in the orders, as does Scott Lithgow, also on the Clyde and acquired in 1984 by Trafalgar House. A Type 2400 submarine costs about £100m, including weapons and other equipment.

Vickers, one of the largest warship yards in Europe, and Cammell Laird are being sold to the private sector together, and a management team has already announced plans for a joint management and employee buy-out, backed by Lloyds Merchant Bank.


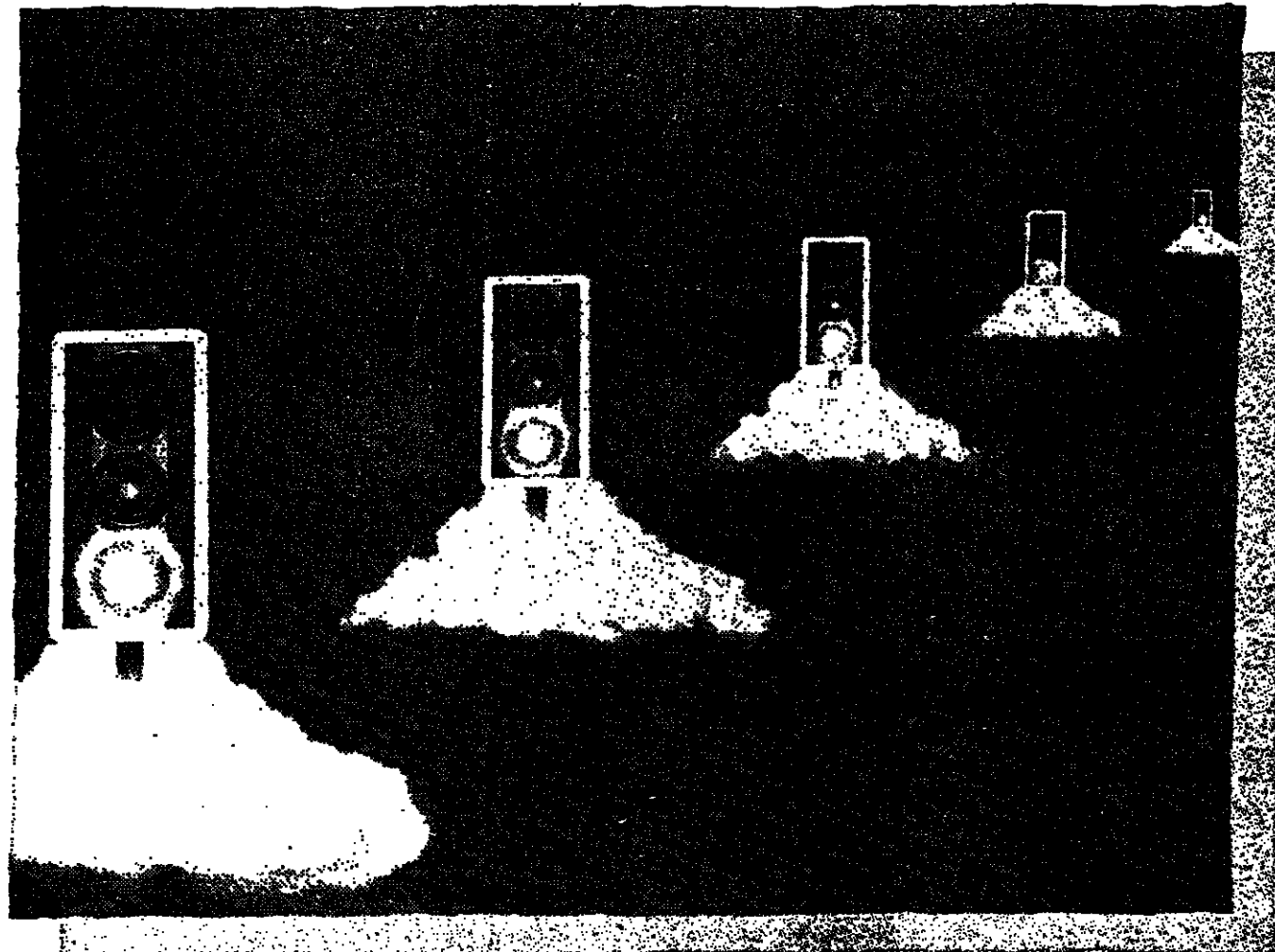
Share the secrets of Cardhu.



Cardhu. 12 year old Highland Single Malt Whisky from the House of Johnnie Walker.

It's attention to detail that makes a great hotel chain, like providing the Financial Times to business clients. Complimentary copies of the Financial Times are available to guests staying at the Hotel de Paris, the Hotel Mirabeau and the Hotel Hermitage in Monte-Carlo.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

We're giving non-stops the green light.

At Cathay Pacific, we believe the faster we get you to your destination, the better shape you'll be in when you arrive. So wherever possible, even when long distances are involved, we fly you non-stop. We're still the only airline that can fly you non-stop from both London and Frankfurt to Hong Kong. And back. Together with our 747 non-stop flights between Hong Kong and Vancouver, and the first ever non-stop service between Rome and Hong Kong, they form a unique group of services designed to help you spend less time in the air. A case of really pulling out all the stops to help you arrive in better shape.

Arrive in better shape

CATHAY PACIFIC
The Swire Group

*Effective April 1986 subject to government approval.

A unique work of art, a unique historical document...

THE BAYEVX TAPESTRY

The complete Tapestry in colour with introduction, explanation and commentary by David M. Wilson, Director of the British Museum.

"You will not find a handsomer book this year"

The Daily Telegraph

"The art book of the year"

The Guardian

Shipped £38.00 until 31 December 1985, thereafter £45.00

Thames and Hudson
20 Bloomsbury Street, London WC1B 3SP

SPARRANKERNAS BANK

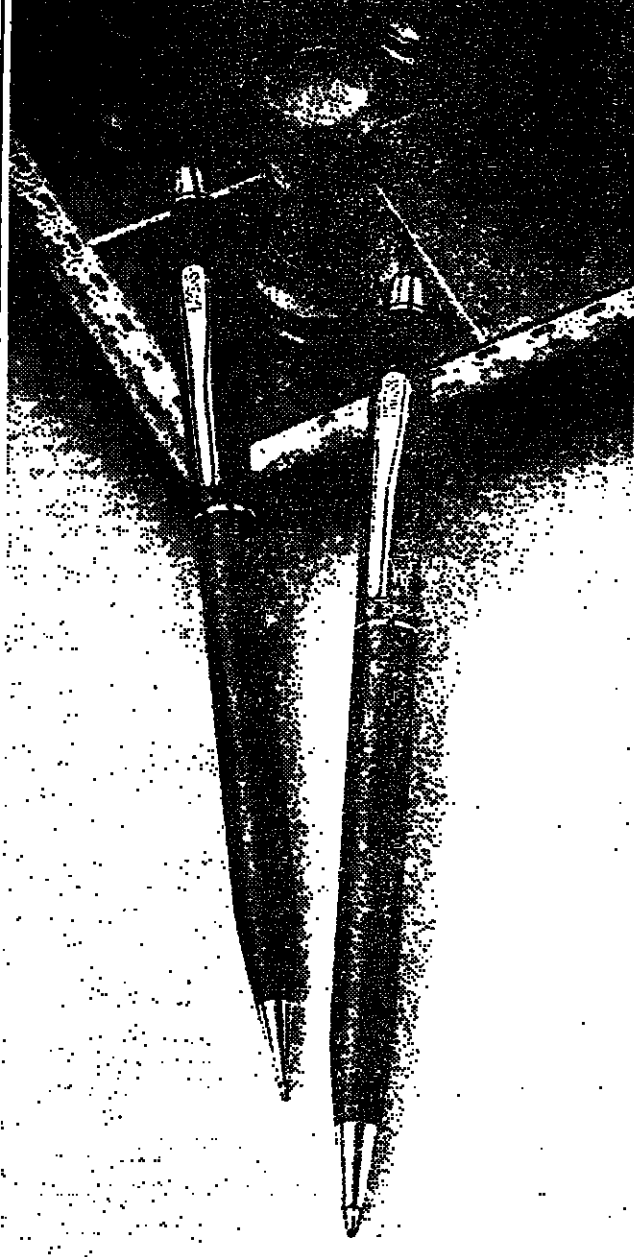
1000000000
84% BONDS 1918 (79-86)

NOTICE IS HEREBY GIVEN that pursuant to the terms and conditions of the minimum instalment of 1000000000 of 15 January 1986 will be withdrawn in a drawing by lot on bonds will not be awarded.

The outstanding amount after the withdrawal of 15 January 1986 will be US\$6,500,000.

Sparrankernas Bank
SWEDEN

Stockholm, December 1985.



THE CLASSIC MOVE IS TO BLACK.

The distinctive gift of Classic Black® with gold plate appointments and lifetime mechanical guarantee.

CROSS
SINCE 1846

A.T. Cross (U.K.) Limited
Concorde House, A Concorde Street, Luton, Bedfordshire
LU2 0JD • Tel: Luton (0582) 422793

UK NEWS

MPs call for clearer economic policy stance

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

A REPORT from an all-party committee of MPs said yesterday that there had been a major change in the Government's economic policy and voiced concern at the present high level of British interest rates.

The House of Commons Treasury and Civil Service committee urged the Government to clarify its economic strategy following the Treasury's move to put more emphasis on sterling in setting interest rates and to accelerate the privatisation programme.

The committee's report on last month's Autumn Statement on the economy comes ahead of a meeting today between leaders of the Confederation of British Industry (CBI) and Mr Nigel Lawson, the Chancellor of the Exchequer.

Sir James Clesmison, the CBI president, and Sir Terence Beckett, its director general, are meeting the Chancellor to discuss their representations for next spring's budget. They are expected to press industry's case for an immediate cut in interest rates and for a programme

of increased government spending on infrastructure and other capital projects. The CBI plans to finalise its formal recommendations for the budget early next month.

The committee's report says the Government's decision to suspend its target for the growth rate of the broad measure of the money supply, starting M3, and to give increased importance to the exchange rate, had clouded analysis of official policy.

"All this represents a major change from the economic policy explained to us when the present Government took office... We think it would be helpful if the Government was to recognise this explicitly," the MPs say.

In a reference to the current level of borrowing costs, the report says it appreciates the Government's caution in bringing interest rates down.

It adds, however, that the use of high interest rates and a strong pound as a counter-inflation instru-

ment could lead to "a significant deterioration in the competitiveness of British manufacturing and a loss of foreign and domestic markets."

The MPs are also critical of Mr Lawson's decision to drop from the autumn statement any indication of projected Government revenues and of the likely scope for tax cuts. Mr Lawson's argument that inclusion of the figures in previous years had provoked damaging speculation was misjudged.

"All that has changed since previous years is that speculators, commentators and other decision makers in the market are less well informed," the report says.

The report says that the economic forecasts in the autumn statement, which project strong growth and low inflation, appear rather optimistic. It voices particular concern over the longer-term outlook for Britain's trade balance.

Editorial comment, Page 20

UK-Japanese group buys London site

BY MICHAEL CASSELL, PROPERTY CORRESPONDENT

A JOINT UK-Japanese development company has purchased the former headquarters of the Post Office in the City of London, paving the way for a £150m office development.

Glenagat-KG Properties, formed earlier this year by Glenagat Holdings, the private property company, and Kumagai Gumi, the Japanese construction group, yesterday emerged as the successful bidder for one of the City of London's largest available re-development sites.

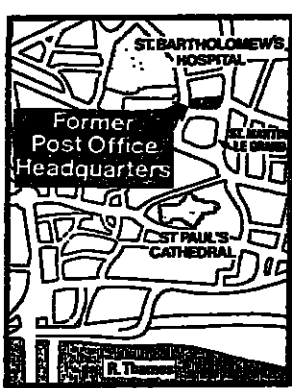
The joint company's success pushes it into the big league of developers and gives the Japanese contractor another foothold in the UK property investment market. The same partnership recently announced plans to re-develop the former Bourne & Hollingsworth department store in London's Oxford Street, at a cost of £55m.

The Post Office offered the freehold of the one-acre, St Martin's-le-Grand site for sale by formal tender and since the bids were opened last week, speculation about the identity of the winner had been mounting.

Many of the largest UK property companies and institutions submitted offers and contenders included London & Edinburgh Trust, Hamptons Group and Land Securities.

Glenagat-KG's bid, thought to be about £45m, was not the highest but some other offers were conditional on the total demolition of the existing 300,000 sq ft building, which the City of London Corporation is unlikely to allow.

Planning consent exists for rebuilding the former headquarters building, situated in the heart of a



City of London conservation area, behind the existing facade, which is not deemed to be of special architectural value.

The outline consent envisages about 220,000 sq ft of office floor-space but it is understood that Glenagat-KG's plans envisage a significant increase in that figure.

Mr Julian Markham, Glenagat chairman, said yesterday that the level of interest from large developers and institutions provided "positive proof of the lack of opportunities in the City of London to undertake developments of this size in order to meet the requirements of major occupiers."

Glenagat is expected to seek substantial external funding to help meet its share of the development costs.

Detailed talks with the City of London planning department will begin at once and the company's plans for the site should be unveiled in the spring. Development is expected to be completed within about three years.

Labour pledges banking discipline

A NEW supervisory framework for the banking system would be introduced by an incoming Labour Government, Dr Oonagh McDonald, one of Labour's shadow Treasury team, pledged last night, writes Peter Riddell, Political Editor.

Dr McDonald said the unfolding of the Johnson Matthey Bankers affair highlighted the Government's complicity in strengthening banking regulations. She said the Government's proposals so far were totally inadequate.

In relation to the question of who should pay for any future bank rescue bid, she said the Labour Party was examining the possibilities of requiring those operating in the banking sector to contribute to a national fund to deal with such crises.

Labour, she said, would set up a statutory audit commission whose role would be to audit bank accounts and to provide an auditing source for other organisations, both private and public, should they desire it.

This body would be in a position to examine the quality as well as the quantity of a bank's loans, and to accept as its responsibility the detection of fraud.

The commission, in consultation with a bank, would examine its internal control systems, which would generally require updating, and recommend new patterns. These would involve a profile of the bank's loan book, as well as the spread of country risk, Dr McDonald said.

Banks should also have a duty to keep formal records of the relationships between companies and individuals to which loans had been made. There would be a statutory obligation to report in a more detailed form to the Bank of England on these matters.

BRITISH companies will have more opportunities to secure contracts and provide new jobs under the agreement reached with the US on research into its Star Wars programme than under the Trident submarine deal, Mr Michael Heseltine, the Defence Secretary, assured the House of Commons.

In the first such package of work to be awarded to the UK, Ferranti Computer Systems and Heriot-Watt University in Edinburgh are to share a \$285,000 contract in optical computing techniques.

A SURVEY has revealed that Job Centres in Liverpool's inner city have to submit black people for an average of 25 vacancies before they find a job. The comparable figure for whites is 15.

BUSINESS failures in Britain last month were considerably lower than a year before, according to figures produced by Trade Indemnity, a UK credit insurance company.

SCOTTISH mining equipment manufacturer Anderson Strathclyde has won its second big order from China in two months - a £3.7m contract for underground excavation equipment.

TRANSPORT Minister Mrs Lynda Chalker promised a Christmas crackdown on drunken drivers and warned: "We are going to be tough." This year's campaign, spearheaded by the slogan "Think you can drink and drive? Think again," is in contrast to last year's much criticised advice to motorists to "Stay low" and not drink too much.

WORK on a new police station at Larn, County Antrim, was halted because of IRA death threats. Builders fearing for their lives walked off the site - the latest to be hit by the terrorist campaign to bring construction work on police stations to a standstill.

BRITAIN'S film and cinema industry should try to consolidate the achievements of British Film Year by setting up a permanent organisation to publicise the industry, according to a report by the management consultants Deloitte Haskins & Sells.

Manufacturers' raw materials costs show steepest fall

BY PHILIP STEPHENS AND DAVID CHURCHILL

THE GOVERNMENT's forecast of a steep drop in the inflation rate next year received a further boost yesterday with the news that manufacturers' raw material and fuel costs showed the sharpest fall on record in the year to November.

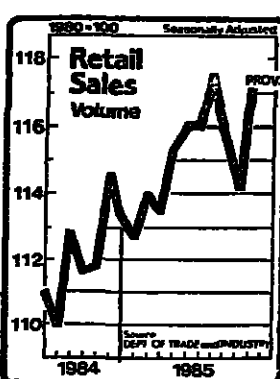
The Department of Trade and Industry said that its index of industry's input prices fell by 5.2 per cent in the 12 months to November, the largest drop since the statistical series was introduced in 1974.

It came despite a rise of 0.5 per cent in the index between the latest two months which, the Department said, reflected a seasonal increase in industry's electricity costs in the winter months. In the same month of 1984, input prices rose by 0.5 per cent and yesterday's figure was below the expectations of most analysts.

The improvement in the costs outlook since the beginning of this year reflects the rebound in sterling's value from its January lows and the general weakness of international commodity and oil prices. Last month both petrol and imported non-food commodity prices fell, partly offsetting the higher electricity tariffs and a rise in food material prices.

The Department's figures also show that prices charged by manufacturers at the factory gate remain steady after falling back since the beginning of the year. Its index of output prices showed a rise of 0.4 per cent between October and November, leaving the annual rate of growth unchanged at 5.1 per cent. Earlier this year factory gate prices were rising by around 6 per cent on an annual basis.

Retailers are on course for a record level of Christmas sales after a sharp rise in spending in the shops in November.



Provisional figures released by the Department of Trade and Industry indicated that the volume of retail sales increased by 2.6 per cent in November after an overall decline of 3 per cent during September and October.

In November, the seasonally adjusted index of retail sales volume stood at 117.1 (1980 = 100), fractionally lower than the peak of 117.3 reached in August but 4.8 per cent above the level in November last year.

A rebound in November had been expected by both economists and leading department stores. Economists expect the momentum of retail sales to be maintained by strong growth in disposable incomes and a declining savings ratio.

Last month the Treasury forecast that consumer spending would rise by 4 per cent next year against a 2½ per cent rise in 1985. Retail sales figures are likely to reflect the overall trend in consumer expenditure.

The autumn dip in spending is thought to result from unseasonably mild weather which led consumers to delay purchases of winter clothing.

'Milestone' £21m profit for BSC

By Ian Rodger

THE British Steel Corporation (BSC) has reported its first pre-tax profit since 1974, making £21m in the six months to September 28.

Sir Robert Haslam, the chairman, warned that there would be a "short-term pause" in BSC's recovery in the second half because of price weaknesses in some products and a heavy refurbishment programme which was disrupting operations.

Sir Robert said the first-half profit, which compares with a loss of £36m in the same period of 1984-85, was "an important milestone in the recovery of BSC."

These profit figures exclude exceptional items which are said to be insignificant in the current period, but totalled £147m in the comparative period. Trading profits were £40m compared with a loss of £88m.

Sir Robert said the improved performance reflected a lack of disruption from outside the industry, an apparent reference to the miners' strike, which added an estimated £180m to BSC's costs last year.

Sir Robert said the current price weakness in some products was primarily due to the strength of the pound against the D-Mark.

"A greater degree of orderliness and stability in the European steel market is important to the rate of BSC's progress. Substantial overcapacity remains in Europe, which is an attractive market for other world producers, a situation exacerbated by growing US protectionism," Sir Robert said.

"Subject to these concerns, British Steel faces the future with a confidence based on the firm foundation of its achievements in recent years."

Canadian cleared to take over Daily Telegraph

BY RAYMOND SNOODY

THE OFFICE of Fair Trading (OFT) yesterday cleared the way for Mr Conrad Black, the Canadian businessman to take a controlling interest in the Daily Telegraph newspaper.

Senior management of the financially troubled newspaper and their advisers presented the case for the takeover at the OFT yesterday afternoon.

The OFT decided that the takeover does not have anti-competition implications and will today recommend to Mr Leon Brittan, Trade and Industry Secretary, that it be permitted to go ahead.

It is believed that the recommendation was accompanied by a request for urgency because of the newspaper's financial difficulties. The issue went to the OFT rather than directly to Mr Brittan, because Mr Black, who has Canadian newspaper interests, does not own newspapers in the UK.

Special provisions of the fair trading legislation applies to concentration of newspaper ownership. Heads of agreement were signed on Friday on a deal which will give Mr Black between 50 per cent and 51 per cent of the Daily Telegraph's shares.

The deal was subject to a number of conditions, the main two of which are the approval of the OFT and the Takeover Panel.

The agreement signed on Friday commenced an inextinguishable process which will give Conrad Black more than 50 per cent of the company, one of the participants said yesterday.

The deal, in the form of a rights issue and the purchase of some existing shares, involves about £20m. This means that Mr Black, who earlier this year paid £10m for a 14 per cent stake in the Daily Telegraph,

will have paid a total of £30m for control. Mr Black, it is being emphasised, does not intend to become involved in the day-to-day running of the Daily Telegraph and Sunday Telegraph.

The aim is still to appoint Mr Andrew Knight, editor of the Economist magazine, as chief executive to run the company under Lord Hartwell, the existing chairman and editor-in-chief.

Mr Knight said at the weekend that when Lord Hartwell first approached him with an offer of the chief executive's job he said he was happy where he was at the Economist.

But it is clear that Mr Knight will be formally approached again and at least some Daily Telegraph directors believe he will accept.

Mr Knight declined to comment yesterday. As soon as the formalities of the change of ownership have been completed a package of changes at the newspaper will be announced.

These will include delayed interim results which will show a heavy loss and significant management changes.

Last month journalists at the Daily Telegraph and the Sunday Telegraph voted unanimously to express no confidence in the management's ability to save the company from bankruptcy.

One of Britain's leading provincial newspapers, the 130-year-old Morning Telegraph in Sheffield, South Yorkshire, is threatened with closure, its managing director Mr Colin McNamee said yesterday.

The newspaper was already "very, very vulnerable," Mr McNamee said, and could be killed off by local estate agents' plans to launch a free property guide.

Polygamous wives 'free to enter Britain'

BY ROBIN PAULEY

THERE is no existing legislation under which it is possible to exclude polygamous wives from entering Britain from the Indian sub-continent to join their husbands, Mr David Waddington, Home Office Minister, said yesterday.

He told a race relations and immigration sub-committee of the House of Commons all-party home affairs committee that the number of polygamous wives coming to Britain was very small "if any." The only statistics available showed that the number of second wives applying to come to Britain amounted for about 15 per cent of all applications. They were chiefly the wives of men who had previously divorced or been widowed.

The question arose because during a visit to Bangladesh the sub-committee found a woman being interviewed by a British entry clearance officer. Her husband, sponsoring her application to come to Britain with seven children, was living in Britain with his first wife and six children.

Mr Waddington said he had given instructions that if any polygamous applications showed up they were to be referred to him for personal decision. To be successful, the applicant would have to prove that the marriage was recognised in Britain on the basis that both were domiciled in Bangladesh at the time of the marriage even though the husband was now legally settled in Britain.

Falcon 100.
The million dollar difference that leaves the competition out of sight.

After all, there are other corporate aircraft on the market with that type of cabin and two jets. But the comparison ends there. Because when you look at safety, performance, life span or resale value, the Falcon 100 is in a category of its own.

No other business jet has such a sturdy construction, no other business jet combines compliance with airline standards and combat plane manufacturing methods. The result: no speed limits in turbulence, no detours caused by icing, no limitations in life.

It is the fastest business jet available making for tremendous time savings while other time savings stem from

its slow flight capabilities when it can go places off limits to other jets.

Lower approach speeds mean safer landings but the essential safety feature is the ease of handling at any speed, any altitude and here the Falcon 100 is far out ahead.

Last but hardly least is the durability and resale value; advanced design and sturdy construction pay off: the Falcon 100 is at the top of the list... year after year.

In the competition, essential values keep the Falcon 100 above the crowd. No wonder

leaders such as IBM, Sony, Rank Xerox, Saab or Volvo to mention just a few have chosen the matchless Falcon 100.

Dassault International

Please send me the Falcon 100 color brochure. ☐
I would like a sales presentation. ☐

Name/Title _____
Company _____
Address _____
City _____ Country _____
Zip _____ Phone _____
Now flying _____

Please return this coupon to Mr. Paul Delorme, Dassault International
27 rue du Professeur Fausch - 92420 Vaucresson - France.
Tel. (33.1) 47 47 79 21 - Telex 203 944 Amadass.

Business takes off with Falcon

CREDITCORP LIMITED

Creditcorp trade financing services permit exporters in the UK and Continental Europe to select from a wide array of financial alternatives specifically structured to support the marketing and the sale of their products to buyers in the Middle East and Asia.

Creditcorp works closely with Trans-Arabian Investment Bank E.C. (TAIB), its Bahrain affiliate, in financing the flow of goods and services to the Arab Republic of Egypt, India, Kuwait, Oman, Pakistan, Qatar, the Kingdom of Saudi Arabia, Turkey and the United Arab Emirates.

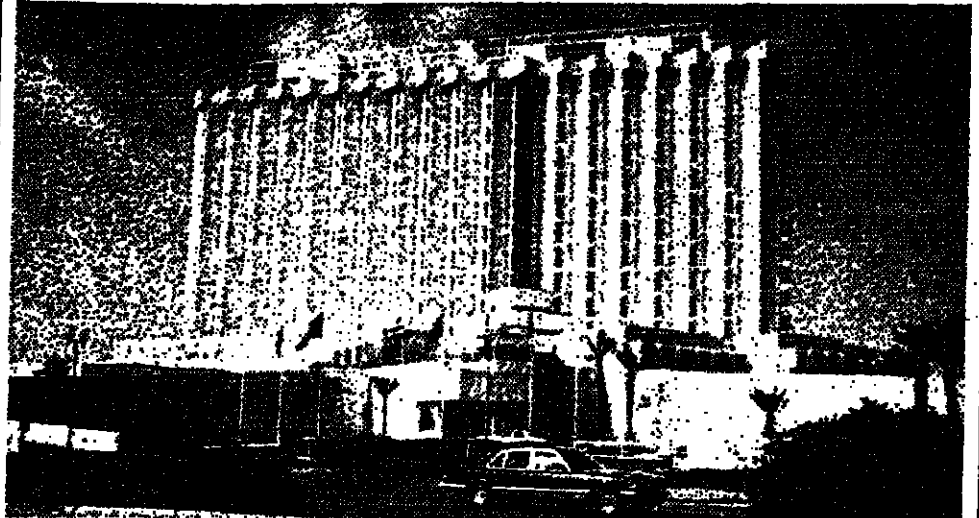
For further information, please telephone or write to Nigel Astbury or Guy Brown

at

Creditcorp Limited
69-70 Mark Lane
London EC3R 7HS

Telephone 01-481 4141
Telex 947019 TAIB G
Telefax 01-480 7793

COME TO THE GULF



BAHRAIN SHERATON: 300 ROOMS / LOCATED DOWNTOWN NEAR FINANCIAL, BUSINESS AND SHOPPING DISTRICT / MEETING FACILITIES.

COME TO SHERATON

When you travel to one of the world's most important business centers, you expect the finest in hotel accommodations. Like so many travelers to the Gulf, you choose Sheraton. For key locations near commercial, government and shopping districts. For 24-hour room service, special executive services and the latest conference facilities. For superb dining and entertainment. For refreshing pools and health clubs. Sheraton hospitality and services are valuable resources on successful business trips. When you come to the Gulf, come to Sheraton.

ABU DHABI, U.A.E. ABU DHABI SHERATON
DOHA, QATAR, DOHA SHERATON HOTEL
DUBAI, U.A.E. DUBAI SHERATON HOTEL
KUWAIT CITY, KUWAIT, KUWAIT SHERATON HOTEL
MANAMA, SAUDI ARABIA, BAHRAIN SHERATON
RIYADH, SAUDI ARABIA, ATALLAH SHERATON

© 1985 The Sheraton Corporation

Sheraton
Hotels, Inns & Resorts Worldwide
The hospitable people of IRT
For reservations and information,
call TOLL-FREE
0800-35.35.35

UK NEWS

Scots seek quick nuclear inquiry

David Fishlock previews Britain's next planning battle

THE FIRST skirmish of a new British nuclear public inquiry takes place this week - before the report is finished of the inquiry into the proposed pressurised water reactor at Sizewell on England's east coast. Those for and against plans to build a spent-fuel reprocessing plant at Dounreay in the north of Scotland have been summoned to a preliminary hearing on Thursday in Thurso, 14 km from the proposed site, to help to establish guidelines for an inquiry beginning on February 17 1986.

The Scots are determined to show that they can do better than Sizewell, which at 27 months was Britain's longest public inquiry. They believe they may get it completed in six weeks, by adhering severely to the point at issue: is Dounreay, in Caithness, a suitable site for the proposed plant?

The proposal is outlined in an environmental impact assessment prepared by the two proponents, the UK Atomic Energy Authority (AEA) and British Nuclear Fuels (BNF). They are seeking outline planning permission for this proposal.

A 117-page environmental impact assessment, designed to EEC requirements, describes a £200m plant to be paid for and run on behalf of a "club" of six European nations - Belgium, France, West Germany, Italy, the Netherlands and the UK - in support of long-term

aims to develop an economic fast reactor system fuelled with plutonium.

The plant will not be needed until early in the next century. But its proponents believe that, if Britain is to make a bid to host it, they must first assure their European partners that their plans have won public acceptance in Caithness.

Caithness is probably the most solidly pro-nuclear community in Britain. The main employer is the AEA's Dounreay Nuclear Establishment, an internationally known centre of fast reactor development. The £22m it pays in wages this year represents about 25 per cent of Caithness district's total earned income.

But the plans will intrude on surrounding Scottish communities, because they involve transport of radioactive materials from Europe to and from the site. Some of these communities - for example, the Orkney Islands - are hostile to nuclear activities.

As proposed, the new European Demonstration Reprocessing Plant (EDRP) is a second scale-up of a process practised at Dounreay for 30 years and is almost identical.

Since 1979, this process has chemically treated seven tonnes of spent plutonium fuel from the 250 MW prototype fast reactor at Dounreay and purified 1.3 tonnes of plutonium for re-use as fuel.

The economics of the fast reactor depend on the speed and efficiency with which plutonium can be re-used to the reactor. The European club wants to demonstrate the fuel cycle serving about 5,000 MW of fast reactor capacity, reprocessing at least 50 tonnes of fuel a year.

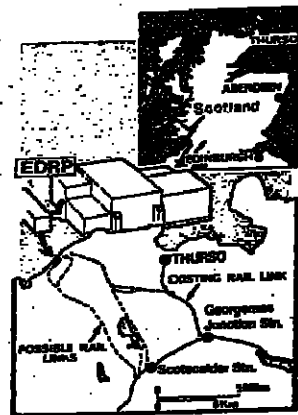
At present, club members can muster no more than 15 tonnes of annual capacity between them, spread among four pilot plants at Dounreay and in France, West Germany and Italy.

EDRP is planned to reprocess 60-80 tonnes of fuel a year; up to 500 fuel assemblies, varying from 90-200 kg in weight, depending on the design of reactor. They would come from four demonstration fast reactors in western Europe, the first of which - Superphenix, 1,200 MW - is expected to generate power for the first time this month.

This fuel will reach Scotland by sea in 90-tonne casks. The proponents want it to reach EDRP by rail, to avoid interfering with the coastal road serving Dounreay.

They propose a sea terminal at Invergordon, 120 km away, similar to one at Barrow in Cumbria, which handles overseas spent fuel for the Sellafield reprocessing plant.

Opponents are likely to see this proposal as a promising point of attack, since it involves communities well away from Caithness. Still more promising, from their viewpoint, may be the proposal for re-



turning plutonium to the country of origin.

Dounreay has its own airstrip, close to the site proposed for EDRP. Experimental plutonium fuel from club members already arrives in this way - about 22 tonnes a year.

The proponents estimate that it will require between 40 and 200 flights a year from Dounreay to carry plutonium back to the country of origin.

On the other hand, there will be no further need for the present shipments of plutonium nitrate solution by road and sea from Dounreay to Sellafield.

Environmental impact assessment of EDRP at Dounreay, Caithness. Available from the AEA, 11 Charles II Street, London SW1Y 4QP.

Shake-up ahead at Stanley Gibbons

By Lucy Kellaway

STANLEY GIBBONS, the stamp dealer, which was forced to abandon its Unlisted Securities Market (USM) flotation last year, has informed shareholders of fresh difficulties resulting in the dismissal of Mr David Stokes, managing director, and Mr Michael Bray, finance director, from their executive positions.

In a letter sent to shareholders last week accompanying Stanley Gibbons's annual results, Mr Ronnie Aitken, chairman, said that Mr Stokes and Mr Bray had given an unlimited bank guarantee without the knowledge of the rest of the board on the debt of Frimarkshuset AB, a subsidiary company, sold last year.

Stanley Gibbons is being asked to honour that guarantee. A £400,000 extraordinary write-off appears in the latest accounts.

The letter says: "Your board, with the exception of Mr Stokes and Mr Bray, was unaware of the existence of an unlimited guarantee, signed by Mr Stokes and Mr Bray in May 1983 in respect of Frimarkshuset's borrowings. When Mr Bray negotiated the sale of the group's residual shareholding, the guarantee was not released. Your board has taken legal advice and will take all possible action to effect recovery of the sums involved."

Other senior management changes have also been made as a result of the company's depressed trading performance. Profits on ordinary activities for the year to last June fell sharply to £236,000 (£837,000), due in part to an "unacceptably high" level of overheads and to an expensive promotional campaign of "thematic" stamps, aimed at a wide retail audience.

Mr Aitken took over from Mr Clive Feigenbaum last May, after allegations concerning Mr Feigenbaum's business background caused the stock exchange to refuse permission for dealing in the shares.

"The management control when I got there was ghastly," Mr Aitken said. "What we have got to do now is to get the company making solid profits again before we can think of getting a listing."

Both Mr Stokes and Mr Bray are taking legal advice on their dismissals. The resignation of Mr Stokes from the board was initially described in a September press release as enabling him to pursue other interests.

Last weekend he said that corrective action on overheads had already been taken in some areas. He added: "The company's auditors have produced a clear statement relating to the Swedish bank guarantee that was available to the chairman and to other members of the board."

Mr Bray has not yet resigned from the board. A proposal to remove him will be voted on by shareholders at the annual meeting this month.

Former Colt chief given £200,000

By Kenneth Gooding, Motor Industry Correspondent

MR MICHAEL ORR, former chairman of the Colt Car Company which he helped to set up to import Mitsubishi vehicles from Japan to the UK, received £200,000 compensation after he resigned in April 1984.

The Colt accounts, now published, also show that Mr Orr was paid £126,223, excluding pension contributions, in his last year as chairman.

Colt, based in Cirencester, suffered an increased net loss of £3.12m for the year which ended in March, up from a deficit of £2.96m for the previous 12 months.

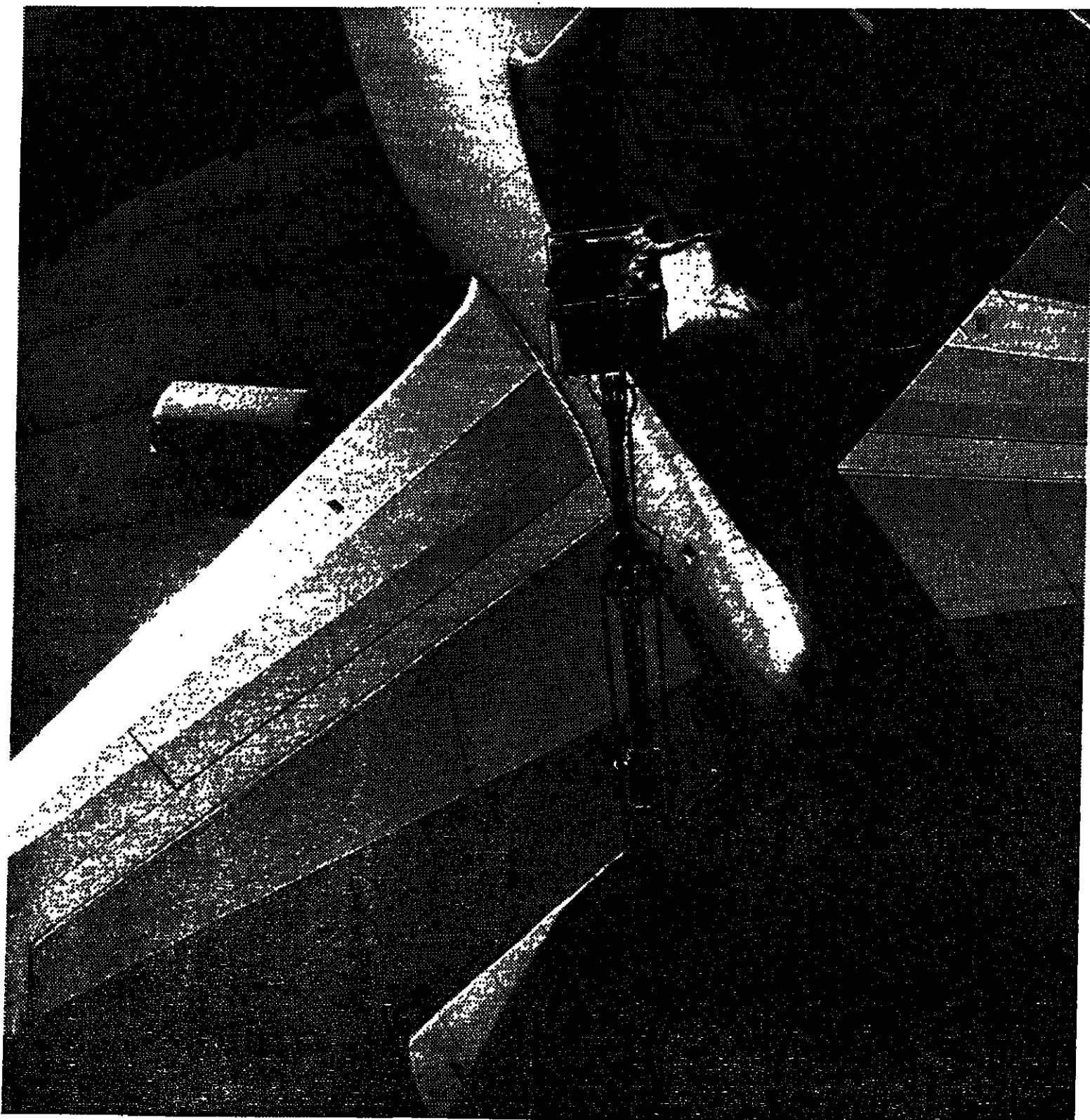
Mr Peter Beaumont, who took over as managing director after Mr Orr's sudden resignation, said at the weekend: "We are trading profitably this year - and we intend to go on doing so."

The Colt accounts are qualified by the auditors, who point out that the company's distribution agreement with Mitsubishi Motors expires in 1986. Colt's future very much depends on the renegotiation of that agreement.

Mr Beaumont said negotiations for another five-year extension of the agreement from 1986 were at an advanced stage and it was "highly unlikely" there would be any problem.

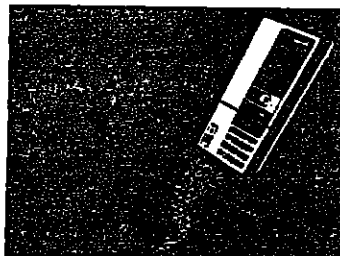
"Your airline paints a beautiful picture."

This is an authentic passenger statement.



 **Lufthansa**

PHILIPS POCKET MEMO YOUR ELECTRONIC NOTEBOOK



When you consider that you speak 7x faster than you write, you'll see the benefits of using a Philips Pocket Memo as an electronic notebook. Ideas, notes and reminders can be instantly recorded for reference later.

Test a Philips Pocket Memo at your office equipment dealer today or write for information.

PHILIPS POCKET MEMO
YOUR ELECTRONIC NOTEBOOK

Please send me information about Philips Pocket memos.

Name _____ Position _____
Company _____
Address _____
Country _____

PHILIPS

Philips R U Desk Equipment,
A-1101 Vienna, Austria
Telex: 50400 Philips

Springs Dagga Gold Mines Limited

(Incorporated in the Republic of South Africa)
(Registration No. 770196/06)
(\"Spridag\")

Commencement of listing of ordinary shares

The listing of the ordinary shares of Spridag on The Johannesburg Stock Exchange will commence today in the "Mining - Gold - Witwatersrand and others" section of the official list under the name "Spridag". Copies of the prospectus dated 29 October 1985 are available on request at the registered office of the company.

By order of the board

Gold Equity Registrars (Proprietary) Limited
Secretary

per: J Freedman

Thursday, 5 December 1985



HAPPY CHRISTMAS WITH ALL OF OUR HEARTS

CAPTURE HER HEART THIS CHRISTMAS WITH A RARE GEM
OR A "PETIT BIJOU" FROM OUR BOUTIQUE COLLECTION
FROM THE MOST FABULOUS COLLECTION OF JEWELS IN THE WORLD

Graff
Unmistakably



• 55 BROMPTON ROAD • KNIGHTSBRIDGE • LONDON SW3 • TELEPHONE 01-584 8571 • TELEX 21296 •
WORLDWIDE BY APPOINTMENT



THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

COUNTLESS small businesses have burned their fingers badly in attempting to break into international markets.

The pattern they have traditionally followed is to build up a strong presence at home and then underestimate the challenges involved in doing the same overseas — witness Acorn Computer in the US. Others tend to fall into the arms of more international predators at this crucial stage in their development.

Such businesses might have done better if they had cultivated international markets right from their earliest days as start-ups, rather than diversifying from an entrenched position at home. Telematics International, a Florida-incorporated producer of data communications equipment, provides a highly unusual example of a business which has grown simultaneously in the US and the UK over the moment it opened its doors.

Since its twin formation three years ago in a former hairdresser's shop in Florida and a garden shed near Henley-on-Thames, Oxon, Telematics' revenues have rocketed to \$12m (£8.1m) in the current year to December, when it expects to make a \$1.5m profit, its first ever surplus. Now it has four offices in the US and a European headquarters in Basingstoke and plans a flotation on the US over-the-counter market late next year.

The big advantage of that strategy is that it is possible — in theory at any rate — to grow twice as fast by tackling two equally sized markets at the same time than if they were approached singly. Moreover, says John Pitt, Telematics' 41-year-old founder, "The transatlantic nature of the company has given us a credibility beyond our size."

Yet Telematics has only been able to achieve its international ambitions because it has a management team with a depth of experience that also goes beyond its size. Its six directors — all in their 40s — have each held senior positions in similar international companies, covering functions ranging from finance to development and marketing.

Telematics' determination not to rush into production too early — a classic mistake by many start-up ventures — has also been important. Moreover, it has been careful to stay out of the capital intensive business of manufacturing, confining itself instead to final assembly and quality control.

However, putting this strategy in place has been time-consuming and costly, especially for Telematics' 32 UK and US international backers, which have put up a total of \$16.8m in three financing rounds since 1982.



Des Althorp: "The communications market is by definition international."

Market assault on two fronts

William Dawkins on Telematics' unusual origins

For a start, Telematics has had to pay heavily to attract staff of the right quality, most of whom were already being rewarded handsomely by much larger competitors and customers.

A small company selling to a territory that spreads from the Middle East to New Jersey can ill afford having to repair faulty machines in the field. That is why Telematics refused to start shipping in bulk until early this year, by which time it had developed its program-mable packet switches to almost twice the durability standards originally planned. "Telematics' switches are used to build data communications networks and can also permit information to be extracted from networks faster and more cheaply than is possible with other switches."

Pitt was in charge of international operations for Modular Computer Systems, a Florida-based maker of minicomputers, when he saw a chance for the group to diversify away from its increasingly mature business supplying the process control market into data communications.

Over the next 18 months, he managed to attract five former Modcomp colleagues to join Telematics. They included Raymond Mattson, one of Modcomp's founders, and others who had

already left to work for Digital Equipment.

Between them, they stumped up \$500,000 for half of the equity, with the other half going to Hambros International Venture Fund and Oak Management Corporation of the US for \$1.5m.

Des Althorp, 44, formerly in charge of Modcomp's UK headquarters, came in to handle the European side of the venture, initially working from his garden shed. The transatlantic split made sense even from Telematics' earliest days as a development project, explains Althorp.

"The communications market is by definition international and we wanted to set up development teams in the right locations. The US has the best pool of resources for hardware development and operating systems software [operating instructions inside computers], but for applications software [external performance instructions] the UK has the best pool of resources," he says.

In the event, developing the product proceeded almost without a hitch, with development costs coming in well below budget in each of Telematics' three years. Its only big mistake was to assume that it could sell package switches through sys-

tems houses, the strategy that the directors had used for Modcomp computers.

Systems houses buy computer hardware and add their own applications software before selling it on to the customer. In Telematics' case this meant a development spend of around \$180,000 by each systems house.

"That was just too much for them to risk on an untried company. They wouldn't do it on spec," recalls Althorp. The upshot was that Telematics took six months longer than expected to make its first sales.

The first big breakthrough came at the end of last year, when Telematics won a \$7m order from Telecom General, the US telecommunications company, at the same time as landing a \$6m contract from British Telecom. "That's what really put the credibility stamp on the company," says Althorp.

Telematics prepared for the BT contract by deliberately bidding a year previously for a BT order. It knew it had no chance of winning. "That was just to get BT to know us and to learn how they worked," says Althorp. In fact, the group got rather more than it expected from the dummy bid — it managed to impress the BT technical assessors, Andy Brown, enough to persuade him to join Telematics as UK technical support manager.

On the strength of BT and Telecom General's mark of approval, others soon followed, including a five-year order last September worth \$35m from ICL, the British computer manufacturer, with further contracts from Geisec, the computer network and services subsidiary of General Electric of the US. The order book now stands at \$50m spread over the next three to five years.

It has always been an important principle for Telematics that its UK and US divisions should be able to operate independently, though they do perform slightly different functions. "We all manufacture sub-contracted in the US and applications software written in the UK."

Another important principle is that Telematics has been funded entirely by equity ever since its inception, a rare strategy among British start-ups. The costs of this to its founders and 218 staff is that they have seen their stake in the company get diluted from 50 per cent to 43 per cent after successive rounds of financing. Yet, says Pitt: "The dilution is insignificant compared with the benefits that equity funding creates. The management does not have to waste time wondering how to finance the next month's operations. It can get on with managing the company."

Venture capital

Midland Bank lifts the veil

William Dawkins on the first of the UK clearers to reveal its risk finance performance

MIDLAND BANK Equity Group, the clearing bank's unquoted investment arm, last week publicly unveiled its annual results for the first time in its 17-year history.

Very few British venture capital groups have ever made public such a detailed insight into their performance. Most groups either keep their annual accounts to themselves or have their results merged with those of their larger non-venture capital owners. There are some exceptions, such as the handful of publicly listed venture capital groups, but the industry in general suffers from a dearth of information on performance.

The reason that Midland is prepared to open its books in this way, as it frankly admits, is that they make cheerful reading. A 13.4 per cent rise in attributable profits to \$3.5m in the year to September represents a 13.5 per cent annual return on its parent bank's

\$26.2m investment in the group.

That might look tame when compared with the spectacular returns achieved by some US venture capital groups before the American new issues market went into decline two years ago, yet it does bring a bright spot to an industry which has had more than its fair share of bad news recently.

Not that the Midland has been immune from investment drops. Its profits are struck after provisions of £2.9m — including more than £200,000 against its Worcester subsidiary's investment in Borel, the Welsh lingerie maker which went into liquidation last week — almost double 1984's provision of £1.5m.

Even so, the directors estimate that their portfolio of 154 investments is worth \$66m, 54.5 per cent more than its \$42.7m book value. Last year, they invested \$7.1m in 21 companies in

sums ranging from \$50,000 to \$1m.

Like every venture capitalist, Midland makes most of its profits by selling companies to corporate buyers or floating them on to the stock market, by which methods it notched up a \$5.8m capital gain last year. Nevertheless, public issuing houses and stock market investors fail to understand properly venture capitalists' needs to sell shares on flotation, complains John Beevor, group managing director.

Three of the group's investments went public last year — Amari, a metal stockholder; Alexandra Workwear and Our Price Records, the music retailers. They all achieved values many times their original price of Midland's investment, yet the group was unable to dispose of more than half of its holdings in any of them.

"Contrary to popular belief, we are never allowed to take our profit when an investment goes public. We are always told that... would show a lack of confidence by existing shareholders and kill the issue," says Beevor. It is odd, he argues, that venture capitalists wishing to sell out should be accused of showing little faith when they have had the confidence to invest in a company years before it gets a flotation. Alexandra, for instance, has been in the Midland stable for 15 years.

"The market and issuing houses should take on board that there is nothing particularly sinister about such an institutional investor wanting to sell at or soon after a flotation," says Beevor. That choice, he argues, should be for the venture capitalist rather than for the issuing house handling the flotation.

In brief...

SOURCES OF finance and corporate advice for small businesses have never been so numerous or complicated.

Help is now available in the form of a 700-page guide to the UK corporate finance market, published by Crawford's, producers of the well-known Directory of City Connections. It claims to be the most detailed guide ever published of sources of business finance.

It includes names, addresses and operating criteria of all UK venture capital funds, high street and merchant banks, financial intermediaries, leasing companies and factors, over-the-counter market makers and government sources of finance among others.

Crawford's Corporate Finance costs £75 including post and packaging from Crawford's, 40 Duke Street, London W1A 1DW. Telephone 01-493 6711.

THE Institute of Cost and Management Accountants is sponsoring research into the special accounting techniques needed by small high technology businesses.

Three teams from the universities of Aston, Edinburgh and Manchester have received grants from the in-

stitute to research the ways in which high growth businesses operating in quickly changing markets obtain and use accounting information. They will examine the ways in which such businesses have created new accounting techniques to cope with the demands of their innovative environments. The institute expects to produce a report by autumn 1987.

IF small businesses represent the fastest growing sector of Britain's economy, publishers of small business books cannot be far behind.

Among the latest arrivals in an avalanche of publications — offering advice for entrepreneurs — is Starting a Successful Small Business by Michael Morris, which gives a step-by-step guide to getting started. One of its most useful features is a chapter on self-assessment, designed to help you decide whether you are suited for an independent business. Life and what kind of support you will need.

Other subjects include marketing, raising finance, law and sources of help. The book costs £5.95 from Kogan Page, 120 Pentonville Road, London N1 9JN.

If you are already started as a small businessman, 101

Ways to Run a Business Profitably might be useful. Published by the Sunday Telegraph with management consultants Thornton Baker Associates, it discusses planning and managing finances and how to raise funds, as well as how to go about recruiting staff and whether to buy a computer. It is available at £1.95 from bookshops or from the marketing department, Thornton Baker, Fairfax House, Fulwood Place, London WC1V 6DW.

Marketing for Co-ops: A Practical Guide shows co-ops how to define their markets and how to devise an effective marketing strategy taking into account both their business and social objectives. Written by Gerry Finnegan, it costs £4.20 from Turandot, 27 Horsell Road, London N5.

MANCHESTER Enterprise Club and Allied Business Consultants, a Cheshire-based training group, are to repeat next January their small business development programme.

The previous programme, which ended last week, attracted businesses with a total of 300 employees, representing a combined turnover of £10m. The course, funded by the Manpower Services

Commission, uses established businessmen to advise ventures in their early stages.

Details of the January course are available from Susan Pepper at Allied Business Consultants, 107 Market Street, Hyde, Cheshire SK14 1ES. Telephone 061-468 0085.

DUN & Bradstreet has extended its telephone credit information service to include businesses in France, the Netherlands, Belgium, Ireland, Luxembourg and Monaco.

The system allows businesses to check the creditworthiness of overseas customers by making one telephone call to Dun & Bradstreet. Details from David Goddard, Dun & Bradstreet, 26-32 Clifton Street, London EC2P 3LX. Telephone 01-377 4377.

THE Department of Employment has published a simplified guide to the Business Expansion Scheme. The leaflet is intended for use by professional advisers and enterprise agencies. Supplies of the leaflet are available free from the department's small firms and tourism division, Steel House, Tothill Street, London SW1H 9NF, or from local Small Firms Centres.

Business Opportunities

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

PHONE 0753 31222 IN FIVE MINUTES, YOU'LL FIND OUT IF YOU COULD RUN A £1 MILLION BUSINESS.

We are talking about a business of your own. And a success rate that is many times higher than most independent start-ups. Have you got what it takes to make real money? You need £80,000 and the ability to raise an additional £150,000 — £200,000.

OK? If you are still reading the business we're offering is running your own company in one of the fastest growing industries. Entré is the largest publicly owned franchisor of computer retail centres with over 300 open or under development worldwide.

Computer experience is not necessary but you must be used to managing people. The standards we demand of our Centre Owners are as high as the rewards can be. But having helped them to set up in business we support them more fully than any other.

If you are determined to succeed phone our Franchise Development Manager on 0753 31222 (during business hours).

Experience shows that, within five minutes, we can tell if you're likely to make a success of running an Entré Computer Centre. How? You'll find out if you phone. Do it now. That's 0753 31222.

ENTRÉ COMPUTER CENTRES
17 Bath Road, Slough SL1 3UL

In addition to our normal banking and institutional facilities we now offer:

100% PROPERTY FINANCE

£25,000 to £250,000
• Residential Developments/Conversions
• Commercial Developments/Conversions
• Short-term financing
• Commercial/Retail Developments
Showing an above average potential
Specific transactions only please to:
Seymour Adelman & Co. Ltd.
88, Silver Street
Tel: 01-493 6711
The leading specialists in Property Finance

ROBOTICS

Young, U.K. industrial robotics company, having successfully launched its first product, would be interested in an association/merger with a larger company to enable it to have access to an established marketing organisation and source of funding.

Write Box F8171, Financial Times
10 Cannon Street, London EC4P 4BY

COMPANY DIRECTORS 4 reasons why you can benefit from a Self Administered Pension Scheme

- 1) Value for Money
Charges for a Self Administered Pension Scheme are lower than for comparable insured schemes.
- 2) Investment Control
The trustees control the investment of the fund. Money can be lent back to the company or used to purchase property for the company.
- 3) Flexibility
There are no penalties if the contributions are altered or ceased entirely. There are no penalties for early retirement.
- 4) Taxation
Self Administered Pension Funds can be used to reduce Company taxation without affecting cash flow. The Charman Davies Group can advise you on all aspects of Self Administered Pension Schemes including actuarial services, pension trustee services, investment advice and administration. In the first instance please write to: John Vennell, The Charman Davies Group, Westgate Court, 140a Queen Victoria Street, London EC4A 3AH, or telephone 01-248 8448.

CHARNLEY DAVIES GROUP
Members of the Association of Self Administered Pension Schemes
Incorporated in the British Insurance Brokers Association

**MONTE CARLO
BUSINESS AIDES ASSOCIATES**
Admin. and Secretarial Services
Telex and Telefax
Translations and Interpreting
Tel: 93 50 82 28 Tfax: 93 50 72 84
Telex: 479631 AIDES MC
Le Victoria — P.O. Box 252
MC 98005 MONACO CEDEX

**NIGERIAN
PROMISSORY NOTES**
We can assist a limited number of firms on note reconciliation and issue problems
Experts in Lagos and London
Tel: 01-731 5698

BOOK PUBLISHING

Established company with £850,000 turnover seeks equity participation of £100,000 plus. Publishing range of non-fiction books sold throughout UK bookshops and worldwide. Real capital growth prospects plus interesting working directorship.

Write Box F8172, Financial Times
10 Cannon Street, London EC4P 4BY

LEISURE DEV.
Opp. to Purchase or Joint Participation in Cotswold Leisure Park Dev. for 70 Houses + Pub/Motel on 27 Acres with Lakes. Purchase £250K. Joint Part. basis to be agreed.
Details from:
BUSINESS SALES
22 Crown Lane, Chislehurst BR7 5PL
01-489 7244

Our business is selling yours

CHESHAM
AMERSON INVESTMENT GROUP LIMITED
21 Leadenhall Street, London EC3A 3BE

The best known name in merger broking

**A MAJOR
MULTI-NATIONAL plc**
wishes to expand its interests by participating in high tech companies in the electronics industry or developing electronic applications in other industries with good management and prospects for growth.

Apply:
John Blair
**HILL STREET MERGERS &
FINANCE LTD**
7 Hill Street, Mayfair, London W1

**FOR SALE AS
GOING CONCERN**
DEC Micro VAX 11 Computer System
Ref Sale 1

20 MB Winchester
20 MB Tape Streamer
2 MB Memory
2 Serial Lines
User Licence
good 100%
"Pure Die System" 3 Months Free Maintenance. "Generous Discount" from list.
Full range of Business Applications Packages (including Accounts, W.P. and Telex) available and fully supported.
PAL 40
Tel: 01-663 8622
Telex 946240, Ref. 19010140

**ENGINEERING PARTNER
REQUIRED**
to run sub-contracting engineering factory, established twenty years. Home Counties. Strong customer base. Financial involvement expected with evidence of available funds.
Write Box F8174, Financial Times
10 Cannon Street, London EC4P 4BY

AGGRAVATION!
Fleet Street based public relations firm seeks relief from boredom of office slaves. Relief from blue chip client list. Invitations to discuss lives of solvent businesses, would separate immediate response.

Write in assured confidence to
Box F8175, Financial Times
10 Cannon Street, London EC4P 4BY

**YOU WANT PROFESSIONAL SALES
ENGINEERING AGENTS in the UK?**
We maintain a database of 1000+ Agents/Distributors. Link up with the professionals. Contact Dept 28, Institute of Sales & Marketing Management, 31 Upper Wichester Road, London W12 7LP. Tel: 01-731 41130.

HOW SMALLER BUSINESSES CAN MAKE BIGGER DECISIONS.

At KMG Thomson McLintock — one of Britain's largest firms of accountants — we're not too large to understand the problems facing the smaller businessman.

As often as not, when a company starts to grow its problems grow with it. More and more hangs on every decision, yet there's less and less time to decide.

If this sounds all too familiar, our Business Services teams can help. They're experienced in every aspect of running a business, from tax and VAT problems to business plans, raising finance and even franchising.

All this and more is described in greater detail in our free Business Services file.

Send for your copy today. It could be the best business decision you've made.

To: Peter Hogarth, KMG Thomson McLintock, 70 Finsbury Pavement, London EC2A 1SX. Tel: 01-920 9111.
Please tell me more about Business Services.

Name Position

Company

Address

FT 10/12

KMG Thomson McLintock
CHARTERED ACCOUNTANTS & MANAGEMENT CONSULTANTS

Businesses for Sale

FOR SALE BY THE RECEIVERS AND MANAGERS: THE BUSINESSES OF THE FOLLOWING COMPANIES COMPRISED IN THE AYGEE LTD GROUP

AYGEE (GLASS) LTD
Glass Merchant & Contract Glazier.
Leasehold premises in Erit, Kent of approximately
52,000 sq.ft. Leasehold production line for sealed double
glazed units.
T/O £2.8m per annum.

Enquiries to the Receiver & Manager:
P W G DuBussan,
Binder Hamlyn,
8 St. Bride Street,
London EC4A 4DA
Tel: 01-353 3020

AYGEEGLASS (MIDLANDS) LTD
Glass Merchant & Contract Glazier.
Also vehicle glass stockist.
Leasehold premises in Erdington, Birmingham of
approximately 14,000 sq.ft. Facilities for manufacture of
sealed double glazed units.
T/O £2m per annum.

Enquiries to the Joint Receiver & Manager:
A J Galloway,
Binder Hamlyn,
Mander House,
The Mander Centre,
Wolverhampton,
West Midlands WV9 3NF
Tel: 0902-714828

A. BRICK & CO LTD
Trade and Retail Supplier of glass, mirrors, lead strip and
replacement windows. Freehold and leasehold property
in Brighton and Burgess Hill.
T/O £1.1m per annum.

Enquiries to the Receiver & Manager:
P W G DuBussan,
Binder Hamlyn,
8 St. Bride Street,
London EC4A 4DA
Tel: 01-353 3020

FOUR SEASONS PRODUCTION LIMITED
FOUR SEASONS (COMMERCIAL) LIMITED
Manufacturers and contract suppliers of windows and
secondary glazing systems for trade, customers and
home improvement markets. Freehold property in
Southall, Middlesex of 17,000 sq.ft.
T/O £1.4m per annum.

Enquiries to the Receiver & Manager:
P W G DuBussan,
Binder Hamlyn,
8 St. Bride Street,
London EC4A 4DA
Tel: 01-353 3020

WILLIAM POINTER LTD
Glass Merchants & Contract Glazier.
Long leasehold premises in Old Trafford, Manchester of
10,000 sq.ft.
T/O £1.4m per annum.

Enquiries to the Joint Receiver & Manager:
D A Wild,
Binder Hamlyn,
Scotch Provident House,
22 Brown Street,
Manchester M2 2AU
Tel: 061-5317121

MULTIGLASS LTD
Manufacturers of sealed double glazed units. Leasehold
premises in Leeds of 20,000 sq.ft.
T/O £1.3m per annum.

Enquiries to Joint Receiver & Manager:
C J Roulston,
Binder Hamlyn,
21 Queen Street,
Leeds LS1 2TW
Tel: 0532-440204

BinderHamlyn
CHARTERED ACCOUNTANTS

By order of the Joint Receivers and Managers, offers are
invited for the business of:

Safe Deposit Centres Limited.

Safe Deposit Centres Limited, a central London based
company, manages over 9,000 Deposit Boxes, all protected by the
latest electronic alarm systems to provide maximum security.
The company operates from two superbly equipped units, each
with long commercial leases.

Address your offers to:

J D Naylor, FCA.
Cork Gully
Shelley House
3 Noble Street
London EC2V 7DQ

Cork Gully

Tillage Equipment Manufacturers

Owner of successful business based
in East Angles wishes to sell due
to pending retirement. Average
turnover nationwide in excess of
£250,000 per annum. Sale to include
Plant & Machinery, Vehicles, Stock,
Goodwill and a Lease on the
Factory Premises of 6,000 sq ft on
a 1.25 acre site.
In addition any reasonable offer
for the Freehold of the Property will
be considered.

Principals only apply to:
Box H0437, Financial Times
10 Cannon Street, London EC4P 4BY

COMPUTER TRAINING

Smart, Framework, Silicon Office,
Symphony, Sierra,
PC/MS-DOS, etc.

On your premises - To meet your
requirements - Highly experienced
Highly competitive rates
Client base includes multi-national
companies, local government
authorities, hospitals, House of
Commons and businesses of all
sizes.

For further details write to:
INSITE TRAINING
Talcott Consulting & Services Ltd
60 Ebury Street, London SW7W 9QD

FULLY LISTED PUBLIC COMPANY

Control available to interesting
buyer. One profitable trading
subsidiary with few employees.
Spare cash and investment
properties which could be
realised. Principals only.

Write Box H0440, Financial Times
10 Cannon Street, London EC4P 4BY

COMPANY FOR SALE

An old established light clothing manufacturer in the North-
West with modern plant and skilled labour force is for sale.
The company has a turnover in the region of £2 million and
supplies Mail Order and Chain Store outlets.

For further details write Box H0443, Financial Times
10 Cannon Street, London EC4P 4BY

BUSINESSES FOR SALE Advertising
appears every TUESDAY

Business Services

**OFFSHORE & U.K.
LTD COMPANIES**
Incorporation in
USA, UK, Channel Islands,
Guernsey, Jersey, etc.
SELECT CORPORATE SERVICES LTD
111 Piccadilly, London W1A 3BB
Tel: 01-477 3333
Telex: 252534 SELECT G

CHINA

If you require experienced assistance
in establishing joint ventures/
technology transfer/commercial
trading.
Telephone: Lion Hunt Ltd. 01-730 9082
Barrington Road or Jim Sharran
21 Kings Road
London SW2

LIMITED COMPANIES
FORMED BY EXPERTS
FOR £108 INCLUSIVE
READY MADE £111
COMPANY SEARCHES
EXPRESS CO. REGISTRATIONS LTD
Edworth House
25-35 City Road, London EC1
01-628 5434/5, 7361, 9936

BUSINESSES AND ASSETS of solvent and
profitable companies for sale. Contact
Financial Times and Assets (M/C) - 01-637
3636.

100% IRAS - Secure tax shelter with
excellent returns and 12% interest
722511. Phone John Pater on 0273
722511.

LIMITED COMPANIES COMPANY FOR:
NATION & SEARCHING Year Service
Credit Card 01-247 5566.

DIRECT MAIL LISTS & SERVICES - 100
of multi-built lists immediately avail-
able. Substantially below market prices.
Free catalogue. Marketing, Finance,
Chichester, Sussex. Tel: 0243 780771.

£2.50 P.W. FIVE EC2 ADDRESS COMBINE
with phone messages and video under
£3 a week. Postcode office near Stock
Exchange. Macclesfield, Cheshire. Tel:
0625 6888. Telex 811725.

Management Courses

10% of your time over 18 months.
**The only executive programme
designed to meet the real
pressures of running
your own show.**

If you are the director of a medium sized company or run
a business unit as part of a larger organisation, you will know only too well
the difficulties of getting time away from the management task.

Not only for holidays and recreation, but for adding to the skills
you require to operate more effectively. The pressures on you are unique.

The Continuing Programme is particularly structured to cater
for your needs. Split into three two-week modules over 18 months, it is
designed to explore the special requirements of the medium sized unit.
Participants will have the opportunity to develop strong analytical
techniques, which can be used to explore the strategic issues faced by
such organisations.

Candidates from both the private and public sectors will find the
programme a practical and stimulating experience.

The Continuing Programme.
The inclusive total cost for 6 weeks is £5,950.

Applications should be made to: Lorraine Johns, London Business School,
Sussex Place, Regent's Park, London NW1 4SA. Telephone 01-262 5050.

LONDON BUSINESS SCHOOL

THE BEST OF BOTH WORLDS THE HENLEY MBA

You Have The Opportunity to Obtain A
University Masters Degree Whilst Still
Continuing with your Career. HENLEY - The
Management College/Brunel University
Offer A Masters Degree In Business
Administration as an 18-Month Modular
Programme With Three Organisation Based
In-Service Projects. The Programme Starts
each June.

For Full Details OF THE HENLEY/BRUNEL MBA
PROGRAMME Write to:
The Graduate Studies Department (FT),
HENLEY - The Management College,
Greenlands, HENLEY-on-Thames,
Oxon RG9 3AU or
Telephone: 0491 571544
Telex: 849025 HENLEY G

Henley
Brunel
THE UNIVERSITY OF WEST LONDON

LEADERSHIP & BUSINESS GROWTH

14 January 1986 - London

How is your business growth related to the skills of your leaders? What
have successful organisations done to stimulate business results through
leadership development? This unique seminar helps answer these
questions. The following speakers will make presentations and lead the
discussion. Dr J. Nicholls will be the chairman.

Dr N Wooding, Deputy Chairman, Courtalds Plc
S. Jonsson, Vice-President, Human Resources, Volvo Car
Corporation
J. Barker, Director, Personnel Development, British
Railways Board
D. Walker, Customer Service Manager, British Airways
K. Svanberg, Investment Manager to author of "Leadership -
A Model for Change"

For details contact:
Jean Giffen
INDEVO LTD
14 St Christophers Place
London W1M 8W4
Tel: 01-635 2644

INDEVO

UK PUBLISHER

WITH US PUBLISHING INTERESTS IS
RESTRUCTURING HIS HOUSTON COMPANY
As a result, excellent opportunity arises to acquire a regional publication
covering the US oil industry, both offshore and onshore, in Gulf Coast
area and Oklahoma. Proven track record, good forecast advertisement
revenue for 1986 and a superb prospect for a purchaser prepared to wait
until US domestic oil and gas production come out of present recession.
Price by publishing standards an absolute snip.

Replies to Chairman only, write Box H0446
Financial Times, 10 Cannon Street, London EC4P 4BY

OFFERS ARE INVITED

for the goodwill and software rights of Moneywise Software
comprising a financial modelling software package
for personal computers. Features include flexible
formatting and graphical displays.
Further information from C. Morris and R. Smaridge

Touche Ross & Co.
1111 House, 1 Little New Street, London EC4A 3TN
Telephone: 01-553 9677 Telex: 340000
Fax No. 01-553 9677 (Pascua UF-525)

INVEST IN LEISURE CHALET PARK, NORTH HUMBERSIDE

An outstanding opportunity to purchase a profitable holiday park in a popular coastal resort.
The park covers 30 acres and has 300 holiday chalets and a
comprehensive range of facilities including heated
club, restaurant, shops, bar, swimming pool and
tennis courts.
The investment already produces an above average return
and with planning permission for further development, offers
invaluable scope for profitable growth.
This is an ideal opportunity to invest in an expanding branch
of the leisure industry.
Full particulars available from Mrs G. Liddell
245 Lakeside, Northumbria City Centre,
245 Lakeside, Newcastle upon Tyne, NE1 3JF.
Phone 0191 262 7888

Business and Assets offered for sale as a going concern

TECHNICAL/MANAGEMENT RECRUITMENT CONSULTANCY
Highly respected and well established operation based in Northern
Ireland. Proven track record. Substantial Blue Chip/Hi-Tech client base.
Will be of particular interest to either large UK or overseas recruitment
organisation seeking Regional or UK based or to Marketing/Management
Consultancy in search of complementary business.

Principals only need apply to Box H0455, Financial Times
10 Cannon Street, London EC4P 4BY

METAL REFINERY AND IRON POWDER MANUFACTURER

Established trade processor of metal residues, sludge, drosses and catalysts
with roasting, drying and rotary driers. Also plant producing iron powder
for the Chemical, Concrete, Flooring and Tiling industries plus other metal
products. Reasonable order book, excellent future prospects.
Approx. 14,000 sq. ft. covered in 1 1/2 acres freehold.

Write in the first instance to:
The Managing Director, Stretton Metals Ltd
The Creamery, Egginton, Derby DE6 6TA

MINING AND EQUIPMENT COMPANY

Long established and highly profitable
company manufacturing and re-
conditioning mining and quarry
equipment. Directors to remain or would
return. Market value £1m.

Partnership offered £1m
Price £1m, including £1m cash
Licensed Dealers in Securities
Telephone: 01-635 2644

For details contact:
Jean Giffen
INDEVO LTD
14 St Christophers Place
London W1M 8W4
Tel: 01-635 2644

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

FOR SALE

small licensed
**DEPOSIT TAKING
COMPANY**
based in Greater Manchester
Tax losses available
For further information contact
Box H0450, Financial Times
10 Cannon Street, London EC4P 4BY

For details contact:
Jean Giffen
INDEVO LTD
14 St Christophers Place
London W1M 8W4
Tel: 01-635 2644

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

INDEVO

Berlei (UK)

Limited

In Receivership

The business and assets of the company are
for sale as a going concern

- Two leasehold factories located in Ebbw Vale and Merthyr Tydfil
- Leasehold warehouse and distribution centre near Newport
- Head Office in Slough
- Approximately 21% of the UK branded bra market
- Pre-receivership annual turnover approximately £10 million including all blue chip retail outlets

Cork Gully

For full details please
apply urgently to:
C. J. Barlow, Joint
Receiver and Manager,
Cork Gully,
Nelson House,
Nelson Street,
Bristol BS2 7EH.
Tel: 0272 332711
Telex: 448552

GALVANIZING COMPANY

- Full order book.
 - Annual turnover c. £500,000 with growth potential.
 - Recently constructed, modern factory located in West Midlands.
 - Offers are invited for the trade and assets.
- Write to Box No. H0438
Financial Times
10 Cannon Street
London EC4P 4BY

H & T Proctor Limited

Fertiliser Manufacturer, Bristol

Receivership offers the opportunity to acquire this long-
established business, serving the agricultural, horticultural
and amenity trades.

- Annual turnover approx £15 Million
- Freehold and long leasehold (ground rent only)
- Granulation, blending and powder mixing plants
- Established trade connections

Enquiries to: P & C Barrington FCA, Price Waterhouse, Citicorp Heights,
100 West Street, Bristol BS1 3TS
Telephone: (0272) 253761 Telex: 448534

Price Waterhouse

DIVERCO

Sell Companies

Nationwide

SELLERS and BUYERS

Contact in confidence:
DIVERCO LTD.
4 Bank Street,
Worcester WR1 2EW.
Tel: 0905 22303

International

FASHION IMPORTER

SYDNEY AUSTRALIA

FOR SALE

Long established Australian fashion importer with turnover
of A\$2.25 million. Sales to all major Australian retailers
and boutiques.

High profits and extremely low overheads.
Excellent location with secure tenure.
Write in strictest confidence to:
FASHION IMPORTER
P.O. Box C133, Clarence Street,
SYDNEY, N.S.W., 2000, AUSTRALIA.

Businesses Wanted

MORE PROFITABLE COMPANIES WANTED

Having completed the first stage of its expansion programme, a
medium sized public company is seeking to acquire further
manufacturing companies, preferably with an own product base.
If you have a good profit record which has reached a minimum
of £100,000 pre tax per annum and want to realise your invest-
ment whilst retaining management control and continuing to
share in your company's future prosperity, then write to us in
confidence through:

Box FT/41, St James's House, 4/7 Red Lion Court
Fleet Street, London EC4A 3ES

WE WANT

To purchase for cash and/or shares an established and highly efficient
insurance broking business based in the Home Counties.

WE OFFER

Generous terms and truly substantial opportunities.

Principals only please
Write Box H0458, Financial Times
10 Cannon Street, London EC4P 4BY

J. S. W. Martin, Director, B. Elliott plc

167 Imperial Drive, Harrow, Middlesex HA2 7JP

BE
B. ELLIOTT PLC

ENGINEERING PRODUCTS

INSTRUMENTATION AND CONTROLS

To complement and expand our existing activities we are interested in
acquiring manufacturing and sales operations based within the UK
supplying engineering products preferably in the instrumentation, controls,
electronics or related sectors.

Ideally an operation should be profitable, have a consistent record of
product development and an annual turnover of at least £2m. We would
wish to retain existing management.

Please write in strict confidence to:

J. S. W. Martin, Director, B. Elliott plc

167 Imperial Drive, Harrow, Middlesex HA2 7JP

BE
B. ELLIOTT PLC

INSURANCE BROKERAGE

WE ARE

A fast growing and professional Financial Services Company with a Main
Market Listing.

WE HAVE

A very large number of high quality contacts/clients who may be likely
recipients of an Insurance Brokerage Service.

WE WANT

To purchase for cash and/or shares an established and highly efficient
insurance broking business based in the Home Counties.

WE OFFER

Generous terms and truly substantial opportunities.

Principals only please
Write Box H0458, Financial Times
10 Cannon Street, London EC4P 4BY

J. S. W. Martin, Director, B. Elliott plc

167 Imperial Drive, Harrow, Middlesex HA2 7JP

BE
B. ELLIOTT PLC

LADIES WEAR

MANUFACTURING

COMPANY

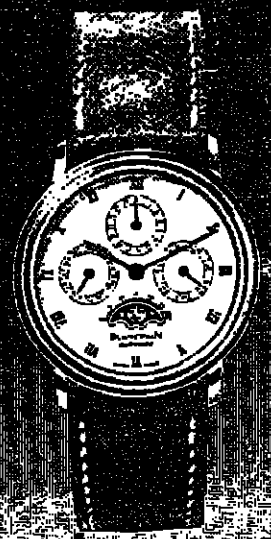
substantial ladies' clothing manufac-
turer seeks suitable acquisition in
order or allied activity. Manufac-
turer, wholesale or retail considered.
Please send details to:
Messrs. GOODMAN JONES,
25/30 Finsbury Square,
London EC2A 7BN
(telexing Tel 342455).

MAJOR FIRM

Involved in insurance broking,
life assurance, unit trust advisory
services, pensions and benefit
consultancy, seeks acquisitions.
Commission/fee income between
£250,000 and £5m per annum.
Write Box G10280, Financial Times
10 Cannon Street, London EC4P 4BY

RESOURCES REVIEW

JB
BLANCPAIN



A masterpiece of Swiss watchmaking

Watches of Switzerland Ltd
HOROLOGISTS

15 New Bond Street, London W1
01-463 5916

2 WAYS TO MAKE
SILICON VALLEY
BUSINESS CONNECTIONS:

1. Go There.
2. Call Arnold Corcoran.

Established business law office for the electronics community since 1972. Now you can have an immediate presence in the high-tech capital of the world.

Arnold L. Corcoran
A Professional Law Corporation
333 West Main Street, Suite 101
Sunnyvale, California 94086 USA
Phone (408) 238-4700
Fax (408) 238-4343 Telex 62905543

WHAT'S SO INTERESTING
ABOUT LEAMINGTON SPA?

SPA BOND

Equivalent
Fixed Rate
10.00% = 14.28%

Minimum Investment £2,000
Fixed 1 year term. No withdrawal.
Interest paid at end of term.

FIXED RATE OF INTEREST
GUARANTEED FOR ONE YEAR

LEAMINGTON SPA BUILDING SOCIETY
MEMBERSHIP OF THE BUILDING SOCIETY
OF GREAT BRITAIN AND IRELAND
INCORPORATED IN GREAT BRITAIN
REGISTERED IN THE REGISTER OF COMPANIES
NUMBER 1011270

THE US system of state regulatory commissions which look after all private monopolies is a model which the UK should consider for its three largest monopolies: gas, telecoms and probably electricity.

That is the view of Dr Irwin Stelzer, managing director of the New York arm of Rothschild and one of the US's foremost experts on utilities. He has been advising the UK Government on the forthcoming privatisation of British Gas.

He has not been involved in the details, but if the electricity industry follows telecoms and gas into the private sector, his views will be of particular interest.

He says one of the main advantages would be that a single large regulatory body would have the best chance of attracting top quality officials.

The idea of a single body to oversee all utilities is not the only lesson that might be learned in Britain from US experience, he believes. "I think there is a confusion in Britain between the question of whether you want to get bogged down with lawyers and elaborate procedures, and the substantive questions, which are quite separate."

He has sympathy for those who say they do not want to follow the US example if it means three years of litigation over a rise in telephone charges; but it was wrong to move one step further, as some people in Britain did, and to reject the idea of looking at returns on investment or pricing.

But might Britain not aspire to a more simple system, avoiding the detailed monitoring of a monopoly's operations as happens in many states in the US? Could prices be set by the regulators with a simple formula like "inflation minus X" so that a company's profit would depend on whether it could be efficient within that overall constraint?

A case
for the
US
system

Max Wilkinson, Resources Editor,
on the regulation of private
utilities

"That idea is wrong because after three years or so, if the formula doesn't yield any profit, the company will not be able to raise any capital and it will say the formula does not work."

says Dr Stelzer. "But if the formula yields monopoly profits, you will not know. It is very difficult to distinguish between a monopoly profit and one resulting from efficiency."

For a year or two, Dr Stelzer believes a pricing formula like "inflation minus X" might work; it would have the merit of simplicity and it would have the advantage that costs were not automatically passed on to the consumer. But there would

have to be periodic tests involving analysis of costs and rates of return to make sure the formula was getting the right answer.

With a simple pricing formula, he says, "you are assured of knowing if the company is not getting enough money, but you are not assured of knowing if it gets too much."

But does this imply that it is possible to avoid the US system of extremely detailed supervision of monopoly utilities? In some states, Dr Stelzer says, the detailed interference in the operation of utilities does amount to second guessing of the management of the company. "That's just regulatory silliness and it can be avoided



Irwin Stelzer
"confusion in Britain"

goes out because of a leaky main? Or if you cannot get a telephone connected for four months, where do you go? Not to Ofel.

"Handling customer complaints is expensive, bothersome and leads to a bureaucracy. But the alternative may be that you have no customer recourse at all. This is a trade-off and it is a decision that society has to make."

"Britain is a society which does not believe in giving as much access to the process of law as the US society does."

Interestingly, one of the British Government's reasons for opting to split the regulatory functions into separate bodies seems to be the fear that a single national council of regulators might become too powerful and too intrusive.

But what, besides its power as a champion of the consumer, would be the advantage of a single regulatory council? Dr Stelzer believes that one important contribution it could make would be in a general development of the techniques of marginal cost pricing.

"Now you are talking about my life's work," he says. "About 10 years ago we started urging regulators to adopt long run incremental costs (as their criterion for pricing decisions)."

Now there's a joke in the business that LRIC stands for Let's Run, Irwin's Coming.

Historically, most utilities in the US as in England have tended to try to keep prices for domestic consumers as low as possible and to avoid "discrimination" between different groups of users.

But one of the less controversial aspects of economic theory shows that in a free market, companies will maximise their profits if their average prices reflect the marginal cost of meeting an extra few units of demand. Competitive companies also tend to set

prices in line with the true marginal cost of supplying different groups of customers so that those making large purchases, for example, get a discount.

Theory also shows that this pricing regime would lead to the best allocation of national resources. One problem for regulators, therefore, is how to mimic the pricing structure which a competitive market would have thrown up. This would have thrown up substantial discounts for large industrial users to reflect the economies of scale.

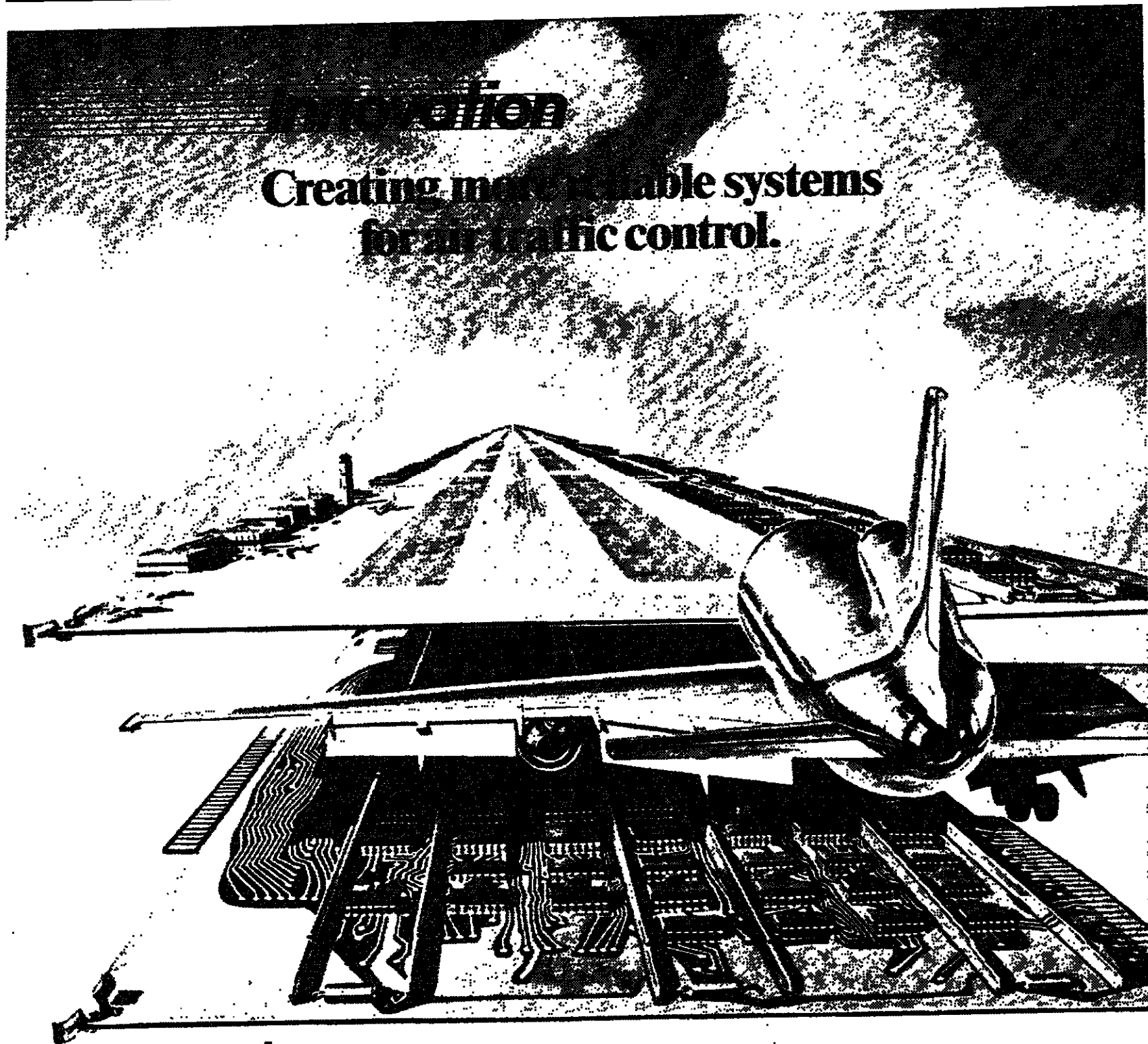
However, Dr Stelzer believes there is also a political problem to be overcome, since pricing on economic criteria will tend to reduce the cross-subsidies from the large industrial consumer to the domestic market.

"International competition is attacking the system of cross-subsidisation now, so it is not a question of whether, but when and how much the change will take place."

But politically, it is a horrendous problem. It may be that the safety valve for the politicians will lead to a more open regulatory process, so that it can be seen that it is not a purely arbitrary Tory scheme to rape the consumer on behalf of rich industrialists.

"The interesting thing to me about the British approach to privatisation is that no one has thought through the regulatory consequences."

Broadly, he says he is in favour of the British bias towards regulation with a light touch but he adds: "The bias they do not favour of competition. They say a lot about it, but when it comes to the test— for example allowing would-be competitors to go to the courts— there has not been a great deal of action."



Lockheed
Giving shape to imagination.

As air traffic grows, so does the burden on the people and systems that direct it.

Continuous surveillance is essential in a crowded sky. To prevent system shutdowns, Lockheed has devised an innovative combination of computer hardware and software. It's called a distributed network, and it enables fault-tolerant computers and intelligent peripherals to keep working in spite of component malfunctions.

Each computer in the network contains its own internal redundant hardware. Should a component malfunction, it can be detected, isolated,

and the circuit board replaced while the system continues to operate. This unique fault-tolerant design helps air traffic controllers keep traffic safely separated without the distracting burden of compensating for failed computer capabilities.

Lockheed systems specialists also are working on programs that include radar, sensors, and image processing. Whether it's for air traffic control to safeguard the skies or weapon control to support America's defense capabilities, Lockheed technology continues to advance the science of system design.

SEPR

Société Européenne des Produits Réfractaires

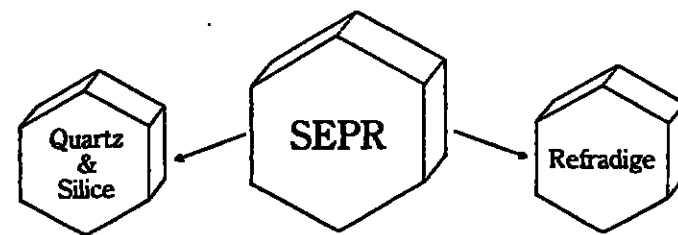
Groupe Saint-Gobain

We manufacture and market a range of top grade refractories and ceramic components, supplying to the glass, oil, iron and steel, nuclear, electronic and space industries. We have consistently exported three-quarters of our production, selling in as many as one hundred countries. We process alumina, zirconia, chromium, silica and boron. Through continuous technological progress and attention to the quality of the products and services we offer our clients, we have become the world's number one supplier of fused-cast refractories. We are part of the Saint-Gobain Group.

7 plants in France 1 plant in Italy 1 plant in Switzerland Subsidiaries and agencies in twenty four countries Our products are used in more than three thousand plants throughout the world	Net income (in millions of francs)	1984 133	1985 133
	Personnel	2 591	

Principal consolidated figures (in millions of francs)			
	1985 forecast	1985 first half-year	1984 results
Net sales	1 400	731	1 197
Operating income	229	132	153
Net income	133	77	133
Cash flow	175	98	124
Cap. expend. on plant/equip.	57	18	53

"NEW SOLUTIONS FOR TOMORROW'S INDUSTRIES"



Introduced 13th November on Paris Stock Exchange
unlisted securities market (second marché)
Banque Indosuez - Lazard Frères & Cie
J. François-Dufour, J.-L. Kervenn & Cie, Agents de Change

Société Européenne des Produits Réfractaires - Les Miroirs 18, avenue d'Alsace, 92100 Courbevoie - Tel : 33 (1) 47.62.37.00

NOTICE OF INTENTION TO REDEEM

To the Holders of

BENEFICIAL OVERSEAS FINANCE N.V.

9 3/4% Notes Due July 15, 1987

NOTICE IS HEREBY GIVEN to the holders of the outstanding U.S. \$100,000,000 9 3/4% Notes Due July 15, 1987 of Beneficial Overseas Finance N.V. that, pursuant to the provisions of the Fiscal and Paying Agency Agreement Dated as of July 15, 1979 and the Notes, Beneficial Overseas Finance N.V. intends to redeem on January 10, 1986 all of its outstanding Notes, at a redemption price equal to 100% of the principal amount thereof plus accrued interest to the redemption date.

Payments will be made on and after January 10, 1986 against presentation and surrender of Notes with coupons due July 15, 1986 and subsequent attached in U.S. Dollars, subject to applicable laws and regulations, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, as Fiscal and Paying Agent, in the Borough of Manhattan, The City of New York (b) at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, Paris or Zurich, or at the main office of Banque Internationale a Luxembourg S.A. in Luxembourg. Payments at the office of any paying agent outside of the United States will be made by check drawn on, or transfer to a United States dollar account with a bank in the Borough of Manhattan, City and State of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipient of penalty that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Notes surrendered for payment should have attached all unattached coupons pertinent thereto. From and after January 10, 1986 the Notes will no longer be outstanding and interest thereon shall cease to accrue.

BENEFICIAL OVERSEAS FINANCE N.V.

By: Morgan Guaranty Trust Company
of New York, Fiscal and Paying Agent

Dated: December 10, 1985

FROM A TINY ACORN
WE'LL HELP YOU GROW A MIGHTY OAK.
FROM A MIGHTY OAK
WE'LL HELP YOU GROW A FOREST.

Just as saplings require a different kind of husbandry from their mightier cousins, so large and small companies have very different financial requirements.

Large public companies may need tens of millions in complex packages of loan and equity risk capital.

At the same time, those saplings of industry, the individual entrepreneurs, can draw on our experience as the world's largest source of venture capital.

As financial innovators, who also have proven industrial skills, we can meet the most challenging of these requirements.

And while we work with both ends of the industrial spectrum, the 3i philosophy never varies. The same innovation and commitment is applied to every task, creating the best possible solution to each problem, always taking a long term view and not looking for short term gains.

Because like the gardener, we believe in growth.

THE CREATIVE USE OF MONEY

If you don't make dust, you eat dust.



Our view of the future is unobstructed by the debris of monopolistic thinking. We have better things to do.

That's why we settled our part of both MCI antitrust suits out of court. That's why our people pioneered equal access. And, that's why we were the first to offer equal access in a way fair to all.

In our region, long distance companies are free to compete. And, as a result, our customers are free to choose.

We believe the place to compete is in the marketplace, not in the courts.

Start thinking of us as a growth company. If you haven't already, you will soon. We are not a utility. And we are not acting like one.

For our 1984 Annual Report, call 1-800-828-2400 or write US WEST Report, 7800 East Orchard Road, Englewood, Colorado 80111.

USWEST

Mountain Bell. Northwestern Bell. Pacific Northwest Bell. USWEST Information Systems.

©1985 USWEST

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3BY
 Telegrams: Finantime, London PS4, Telex: 8954871
 Telephone: 01-248 8000

Tuesday December 10 1985

MPs call for information

THE BACKBENCHERS of the House of Commons are not very pleased with the Chancellor's Autumn Statement, and with some reason. The all-party Treasury Committee deplores the Treasury's deliberate withdrawal of information offered in earlier years about forecast government revenues and the implied scope for tax or spending adjustments. It complains that the official statement of monetary policy has become quite evasively vague, and the medium-term financial strategy, the supposedly fixed star of the economic firmament, now looks fudged: the Government has embarked on a modest reduction, financed by asset sales, but refuses to admit it. Finally, while admitting the Treasury's impressive forecasting record, the committee finds the official forecast for 1986 hard to swallow.

The economic analysis offered here will not cause much stir in the business world because it closely mirrors the consensus of the financial markets. The rise of £20bn in projected government spending and the matching rise in planned asset sales are matters of record. Monetary policy is a technical puzzle although its broad objective to resist cost push seems clear enough; so far as the short-term forecasts are concerned the Treasury team probably deserves the benefit of the doubt. It is the policy points behind these criticisms which are important.

Good record

There are three quite separate issues raised in the report though they are not always clear. The first is information for parliament—what the committee discusses as the "green budget" issue; the second is clear information for markets; the third, more outspoken in the evidence of the consultants than in the committee's all-party draft, is the merits of the Government's actual strategy. On the green budget issue, the committee seems to be fighting a praiseworthy campaign but on questionable ground. It is certainly desirable that changes in the structure of taxation should be made, but the debate rather than produced like rabbits out of the Chan-

cellor's Budget Day hat. There is no strong reason why the initiative for reform should invariably come from the Treasury. The Government has on the whole established a good record of demystifying the Budget, with the glaring exception of the drastic change in the tax treatment of capital investment 18 months ago.

What has been lacking has been a similar discussion of large strategic questions—how policy should respond, for example, to the rise and forecast decline in North Sea production, to a sudden change in oil prices, or to the expected growth of the labour force; in other words, for making the medium-term strategy responsive to medium-term realities.

These forecasts are much more important, and can be made more accurately, than the notoriously unreliable forecasts of the difference between revenue and expenditure which have now been suppressed.

Best point

It does not seem likely that the markets will miss these forecasts much either, except as a source of amusement. Commercial forecasters will continue, as before, to make their own estimates of the Chancellor's likely Budget judgment as the year passes; they never did take the figures in the Autumn Statement, based on information long out of date, very seriously. It is not fiscal but monetary policy which can usefully be set out to inform the markets.

The real question here is whether the comfort of a managed float is the best available promise, or whether the Government should take the management risks implicit in adopting a declared target within the EMS.

Finally the Treasury's own forecast, even if it does raise questions about whether or not it is a good guess—which cannot very usefully be discussed in advance. Here by far the best point is made not by the committee, but by one of its advisers: if the forecast is right about consumer incomes and therefore about earnings, it has implications for competitiveness which suggest a very poor outlook for 1987. The Chancellor seems to have noticed this too.

Cyprus after the elections

PRESIDENT Spyros Kyprianou has emerged as the victor of the parliamentary elections in the Greek portion of divided Cyprus. On the face of it that represents a setback for the United Nations initiative designed to bring about a permanent and stable settlement between Turkish and Greek Cypriots. Paradoxically, however, the strong advance of Mr Kyprianou's Democratic Party may have the opposite effect, even though the President has acquired the reputation of being a hardliner in the dispute with the Turkish community and its backers in Turkey proper.

The reason for saying so is that the voters have taken the wind out of the sails of a curious alignment of communists and conservatives who have been trying to hound President Kyprianou out of office. Their chances are greatly diminished by the outcome of the election, and, probably eliminated. The President, therefore, can deal with what Greek Cypriots consider the national question without constantly having to guard himself against attack from the rear.

Serious risks

The communist Akel party and the conservative Democratic Party of Mr Glafkos Clerides each had its own motives for demanding greater flexibility on the national question. Akel, in the interests of Moscow, wanted a settlement producing a clearly non-aligned federation of Cyprus instead of the present situation in which the two Cypriot communities retain close links respectively with Greece and Turkey—both of them Nato members.

Mr Clerides' rally took to the UN plan for a federal confederation when it received the backing of the Americans. Washington is afraid that the present unstable state of affairs in the island holds serious risks, including even that of a clash between two of its allies, Greece and Turkey.

Thus President Kyprianou's opponents were not only ill-assorted on the grounds of ideology. Their alliance in the national question rested upon rather shaky foundations. The electorate may have sensed that when it swung to the President on Sunday.

Voters had other reasons for doing so. Greek Cyprus—in contrast to the Turkish North—has prospered economically and

Greek Cypriots had every reason to show their gratitude at the ballot box. That aside, politics in Cyprus is as often determined by personal animosities and ambitions as by the larger questions.

It would be unwise to construe the outcome of the election as clear cut support for one or the other approach to the national question. That is true in particular since President Kyprianou has modified his position since last January when—unlike the leader of the Cypriot Turks, Mr Naf Nektas—he rejected the UN plan as it then stood.

Endorsement

Mr Perez de Cuellar, the UN General Secretary, has since altered the plan in some details, permitting Mr Kyprianou to hold out the prospect that he will accept it while the Turkish side now demurs. In its new guise the plan would make it less easy for either community in a confederation of Cyprus to block all movement. But it has not solved the key question of whether Turkey is to be allowed a continued military presence on the island.

Athens would find that unacceptable and Greek Cypriot opinion, too, would find it hard to concede. It would, moreover, amount to a retrospective endorsement from the international community as represented by the UN of the results of the Turkish invasion of Cyprus in 1974. Granted that Athens at the time provoked the invasion by its own intervention in Cypriot affairs, such recognition would be repugnant.

Given these complications, the chances of a durable settlement in Cyprus are not rosy. On grounds of Realpolitik it might even be argued that it is best to leave things as they are: after all the de facto division of Cyprus has lasted for over 10 years and, in the Aegean, Greece and Turkey have not come to blows in spite of repeated crises. But the world can ill afford a potential source of instability in an area as sensitive as the eastern Mediterranean. There is a need for statesmanship from all concerned. The elections have put Mr Kyprianou, for one, into a position where he can show whether he is able to rise to that challenge.

WHENEVER Western European policymakers have wanted to console themselves over their industries' failure to keep up with the US and Japan in high technology, they have held up telecommunications as a beacon of hope. There, it seemed, was a chance for Europe to make a real impact.

European companies have captured more than a quarter of the \$60bn world market for telecommunications equipment and can boast a long string of technical achievements, notably in the development of digital public telephone exchanges. In contrast to their mounting trade deficits on computers and microchips, EEC countries collectively enjoy a trade surplus in telecommunications.

But Europe's advantages are dwindling fast. Handicapped by small home markets and inadequate economies of scale, many of its leading telecommunications companies are struggling to survive against increasingly powerful American and Japanese rivals such as American Telephone and Telegraph and NEC.

Belated recognition of Europe's vulnerability unleashed a wave of government-backed industrial restructuring in country after country. In France, the telecommunications businesses of Compagnie Generale d'Electricite (CGE) and Thomson, the country's two largest electronics companies, were brought together in 1983 in an attempt to create an internationally competitive group.

In Italy, agreement was reached last month to merge the two leading telecommunications equipment suppliers, Italtel and Telettra. And in Britain the General Electric Company (GEC) and Plessey, the two manufacturers of the System X electronic telephone exchanges, are engaged in a merger battle.

However, many of these desperate attempts to keep leaky vessels afloat: than to regain decisively the initiative on world markets. Mrs Marisa Bellisario, managing director of Italtel, admits that unless her company can achieve a much stronger international base in the next five years, its survival will be in doubt.

In France, according to Mr Jacques Darmon, who has served both as a senior government official and an industry executive, the position is equally grave. "If our frontiers were suddenly opened, our industry's potential would collapse because it would be unable to meet head-on competition from its main international rivals," he writes in a new book on telecommunications.

The deeper crisis has

The telecommunications industry

Europe's struggle to make up for lost time

By Guy de Jonquieres

triggered a scramble to line up international alliances. A bewildering flurry of discussions is going on both between European companies and with North American groups including AT&T, which has already forged links with Philips, the large Dutch electrical and electronics group, and Olivetti, Italy's leading office products supplier.

The underlying weaknesses of much of Europe's telecommunications industry were spelt out clearly in a report to the EEC Commission two years ago by Arthur D. Little, the American management consultancy and market research firm. It found that:

● European manufacturers' share of world markets largely reflected the protection of their home markets by government monopoly purchasers (PTTs).

● European equipment sales overseas were mainly to Third World countries, many of them troubled by debt problems, while the EEC's balance of telecommunications trade with North America and Japan was deteriorating rapidly.

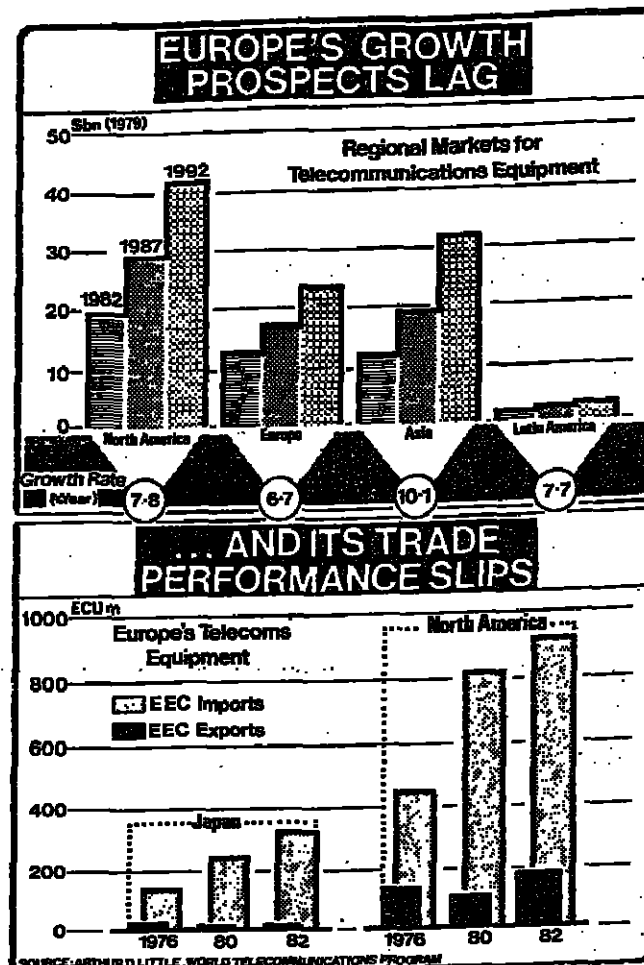
● EEC investment per capita in telecommunications equipment

was barely a third of the level in the US and demand for advanced telecommunications services was growing far more slowly.

These grim prospects have helped to revive hopes of creating an all-European alliance of manufacturers, able to command the economies of production and market scale which individual suppliers can no longer achieve on their own. The focus is on efforts to construct links between GEC and Plessey in Britain, CGE in France and Italtel/Telettra in Italy.

Such an initiative faces formidable obstacles, however, not least because it would exclude Siemens of West Germany and Sweden's L. M. Ericsson, which has sold digital exchanges in 61 countries. These are the only European telecommunications suppliers which look able to bargain internationally from a position of industrial strength.

Siemens, which had total sales of DM 46bn last year, accounts for almost two-thirds of output by the West German electronics industry. But it is not alone in being dismissive of proposals for an all-European strategy



scattered inefficiently between five plants. Agreeing on who should make cuts, and where, would demand an exceptional talent for compromise among companies long accustomed to being pampered by their national governments.

The dangers of discord were vividly demonstrated by the Unidata fiasco in the mid-1970s. That attempt to merge the leading French, West German and Dutch computer companies into a single European group dissolved amid bitter recriminations after only 18 months.

The biggest problem of all, though, would be to overcome the rigid trade barriers between EEC markets which have kept Europe's telecommunications industry fragmented. So far, only Britain has opened its market to wide international competition, though several other countries, including France and the Netherlands have recently begun to consider liberalisation measures.

But progress is likely to be slow. Dr Henry Ergas, a telecommunications economist with the Paris-based Organisation for Economic Co-operation and Development, estimates that the cost to manufacturers of meeting all the differing technical standards and approvals procedures in force in Europe is up to 100 times higher than in the US.

Furthermore, while state telecommunications authorities in France and Italy appear prepared to support a pan-European manufacturing initiative, with public orders, the privatisation of BT prevents the British Government from offering similar backing. BT, for its part, remains studiously non-committal.

Ironically, many European suppliers of the US could provide a key to unlocking some of these problems. ITT's telecommunications business has long been based on this side of the Atlantic, and it competes with European countries than any of its local rivals.

The company is now gambling its future on an effort to enter the US public exchange market. So far, it has won only a few small orders; there are industry analysts believe the next year will be make or break. If ITT failed and were forced to sell off or seek partners for its many European subsidiaries, the resulting curve-up could create an unprecedented opportunity for indigenous European suppliers to enter each other's markets.

Le grand derangement: la guerre du telephone. Published by J. C. Laties.

THE MANUFACTURERS

Company (\$m)	Switches	Total group sales, switching	Public
Alcatel (France)	ET10/M20	1,800	800
Ericsson (Sweden)	AXE	3,700	850
GEC (UK)	System X	7,500	240
Italtel (Italy)		100	180
AT & T Philips (Dutch/US)	ESS	18,282	130
Plessey (UK)	System X	2,050	300
Siemens (W Germany)	EWSD	17,500	1,100
STC (UK)	TXEA/AA	2,554	180

* Not digital.

SYSTEM X: WHY RATIONALISING MAY NOT BE ENOUGH

BRITAIN'S System X digital telephone exchange programme is a telling, if extreme, example of the problems facing Europe's telecommunications industry. Even if its two manufacturers are amalgamated by a merger between GEC and Plessey, improvements in efficiency seem unlikely on their own to ensure System X's future competitiveness.

System X is assembled at two GEC plants in Coventry and Kirkcaldy, Scotland, and at a Plessey factory in Liverpool. Costs could undoubtedly be cut by reducing the number of plants and the more than 10,000 people employed on the programme, roughly 3,000 to 4,000 of

whom work on the assembly line.

But the savings would not be huge. Direct labour accounts for only about 10 to 15 per cent of the manufacturers' total System X production cost of between £100 and £150 per exchange line. Almost two-thirds of the production cost is accounted for by electronic components, many bought from overseas.

Pooling component purchasing would probably obtain a better price from suppliers, while use of advanced microchip techniques could yield further savings.

However, by far the biggest cost of making System X exchanges is not physical pro-

duction but developing intricate computer software. The software business is notoriously risk-prone and resistant to productivity improvements, and it is doubtful whether merging the 2,000 experts at GEC and Plessey would produce appreciable savings.

So far, BT has paid for the £350m total cost of the 15-year System X development programme. But BT must stop making payments next year: after that, the manufacturers will be on their own.

They will need to spend at least £50m a year just to keep System X technically up-to-date—and much more than that to develop the next generation of exchanges in

the 1990s. That will have to be funded out of annual sales revenue which, on the basis of orders placed so far, seems unlikely to exceed £400m.

There are three options. One is to raise volume through bigger sales overseas. But System X is a late starter in export markets, where fierce competition is driving prices down sharply. The second option is to lighten the development burden by collaborating with one or more international partners.

That is what most of the world's public exchange suppliers are trying to do today. These which fail to secure acceptable deals soon may have no choice about the third option—to withdraw from the business completely.

Heyman hunts Union Carbide

The long and bitter proxy battle in which Samuel Heyman, now chairman and chief executive of GAF, the US roofing products, specialty chemicals and radio broadcasting group, two years ago, has clearly just whetted his appetite.

Yesterday, Heyman, now chairman and chief executive of GAF, launched his company into a \$4.6bn bid for the 10-times bigger but troubled Union Carbide, the US chemicals conglomerate which is still reeling from the after-effects of the Bhopal tragedy.

Connecticut-born Heyman, 47, was a relatively obscure lawyer and shopping centre developer when he led a group of dissident shareholders into the 10-month \$1.5m campaign to oust GAF's long-time chairman, Jesse Werner.

When he took over as chief executive, Heyman said he planned to serve only until GAF's future was determined—then he would return to the family property business he had founded in 1968 after working briefly for the Justice Department and as a US Attorney's Office prosecutor in New Haven.

During the proxy battle, Heyman had argued in favour of selling GAF's chemicals operations—prompting Werner, a chemist by training, to suggest "one of the reasons Heyman wants to sell... is that he can't pronounce the names of any of the products."

But Heyman, once in control, kept the chemicals and not only learned their names apparently, but turned them into money spinners. In the process, he seems to have developed aspirations to go down in corporate history books as a turn around specialist.

But while Heyman wins praise from Wall Street for his proven ability at GAF—once the German-owned General Airline and Film company—some question whether he has the experience to trim costs and boost productivity and profits in the same way for Union Carbide, a chemicals giant with annual sales of \$9.5bn.

Heyman is plainly undaunted.

Men and Matters

And while some Wall Streeters suggest he may be angling to swap GAF's existing 10 per cent stake in Union Carbide for one of its profitable businesses, others believe he wants to be remembered not only as the man who turned it around but who also succeeded in settling the hugely complex Bhopal litigation now pending in the courts.

Snow ride

Two robbers who held up a bank in the north Norwegian county of Finnmark yesterday made their getaway with Nkr 200,000 in cash by snow scooter. It was Finnmark's first bank robbery. Several hundred kilometres above the Arctic Circle, it has the largest land area and the smallest population of all Norway's 19 counties. It is normally a peaceful place, where snow scooters are used for such pursuits as herding reindeer, and cross-country transport.

Until yesterday the snow scooter had never been used in Norway as a getaway vehicle.

Texan law

Will Judge Solomon Casseb let Texaco off its \$10.5bn hook today?

Pennzoil is the local company awarded those massive damages against the US oil major. In Pennzoil's book, if the judge overturns the verdict the message will go out to corporate America that, "If you steal big enough and get hit by big enough damages, you need not pay."

Texaco, of course, contends that there was no theft. It argues that Pennzoil's agreement in principle to merge with Getty Oil was not a binding contract. Judge Casseb, who slipped into the Texan vernacular and



addressed counsel as "f'all" during last week's hearing, could pass for a lot younger than his 70 years.

With his double-breasted suits and walking cane he is known as one of the best-dressed men in Texas.

He is also quick to pick up attorneys on their case law. According to Jewell Davis Lemons, a diminutive lady lawyer in Western boots and a ten gallon hat, who has practised in Texas for 45 years, no judge is better qualified to know what the issues are.

Pennzoil contends that the jury handed down a proper verdict in November on the evidence before it. Texaco argues that the jury was not properly instructed on what constitutes breach of contract.

Pennzoil is very much the home team. Principal attorney Joseph D. Jamail of Houston is a leading personal injury lawyer, part "good ol' boy,"

part street fighter, with a few parlour manners thrown in. Two other Houston law firms are backing him. One is represented by W. James Kroner, a round white-haired figure. Coolly but forcefully holding centre stage is David Boies a lawyer who has developed a reputation for extracting confessions from clients in threatening situations. He is the big name from New York—and it shows in Texas.

In drink

Distillers have switched advertising agencies to portray them as the tough guys ready to bounce unwelcome predators like Argyle.

Streets. Financial which handled both their pr and advertising in London have surrendered the advertising to Howard Lowe and Spink whose Tim Bell (formerly international chairman of Saatchi and Saatchi) will pull the punches.

"Own up Argyle. You have a drink problem," said Distillers' advertisements at the weekend and in Monday's papers.

Leading question

The Lord Chancellor's department has set new standards in government efficiency by answering last Friday a written parliamentary question that was not asked until yesterday.

The question should have been tabled on Thursday night by Nicholas Lyell, Tory MP for Mid Bedfordshire, for answer on Friday to coincide with the publication of the Building Society Bill.

Lyell failed to put the question down—Sir Patrick Mayhew, Solicitor General, went ahead with the answer, setting out proposals on how banks and building societies will be able to offer conveyancing services to the public.

The "question to the answer" finally appeared on the order paper yesterday, tabled by Martin Brandon-Bravo, Tory MP for Nottingham South.

Observer



Letters to the Editor

Some attractions of industry for arts graduates

From Mr R. Martin
Sir—The myth that industry cannot provide graduates with an enjoyable and satisfying career is bolstered by Mr J. G. Griffith (December 5).

As his pupils' views that industry consists of "pompous administrators" and "disgruntled workers" seem to be widely held, no wonder that it is increasingly difficult to attract the best talent from universities.

May I, as an erstwhile arts

graduate working for a major oil company, offer the suggestion that industry is not all as wretched as he depicts?

In the course of 14 years (all with the same company) I have sold petrol in Venezuela, run a fleet of ships in Canada, learnt two languages at my company's sponsorship, set up a joint venture in Saudi Arabia, and have been exposed to a wide range of genuinely interesting industrial and commercial problems ranging from extracting

a pirated ship from India to negotiating with the rulers of Gulf sheikhdoms.

It is unfortunate that industry in general is tarred with the brush that doubtless does apply to some (many?) companies or sections within industry. Good employers must counter undergraduates' misconceptions by selling their attractions better. Industry can and should be fun!

I suggest that the wide range of opportunities for speculation

or generalisation within a broadly based industrial company offers more opportunities for long term job satisfaction (which is what it is all about) than the arguably narrow opportunities of computer programming or (dare I say it?) merchant banking and financial services.

R. C. F. Martin,
Baldocks,
Chiddingtons Causeway,
Nr Tonbridge, Kent.

Half-baked patents conference

From Mr B. Fisher
Sir—Interested circles have informed the Government that the proposal to divide the Common Market by the introduction of a mini-Community patent for only some of the states is not acceptable.

The proposed appeal court (COPAC) is an attempt to introduce our Common Market partners the concept that the considerations of infringement and validity of a patent must be taken together. Unfortunately it only makes its appearance as a limit of national appeal courts, so that any litigant has first to go through the national court of first instance. If there is no appeal, COPAC will not come into play. There is an appeal, then such appeal is made to the national appeal court. The latter refers the questions of infringement and validity to COPAC. After due deliberation COPAC reports back to the national appeal court and the

latter then deliberates on the remedies, e.g. damages. Finally the national appeal court hands down its judgement.

COPAC is therefore an appendage to the national appeal courts, an extra layer, so to speak, but it only applies to the mini-Community.

How can anyone reconcile the deliberate creation of such division within the Community with the avowed intention of a Community without borders?

Dr Hermann (December 5) is right when he calls it a half-baked patent conference.

It is difficult to reconcile the stress laid on the importance of intellectual property for the future prosperity of this country with the apparently deliberate step of ignoring informed opinion.

Bernard Fisher,
Dunrobin,
Cromwell Lane,
Ide Hill,
Near Sevenoaks, Kent.

Tin crisis responsibility

From Mr C. Gilbert
Sir—Stefan Wagstyl (December 4) asks who is to blame for the crisis affecting the tin agreement. There can be no doubt that the member Governments bear the bulk of the responsibility. They claim that they were unaware of the nature and extent of the buffer stock manager's forward market commitments. The truth, however, is that they did not know what they chose not to know.

In the first four tin agreements, the buffer stock was very much subsidiary to export controls, but in the fifth and sixth agreements it has been given greater prominence. At the same time, in the sixth agreement, the size of the buffer stock was explicitly limited. Governments were unwilling to make the financial contributions required for the buffer stock to be able to achieve its intended objectives, particularly given the level of the support range in the light of the strength of the Malaysian currency. The provision allowing the buffer stock manager to trade on the forward market, and thus effectively to supplement his cash by borrowing

from the market, appeared to be a magic solution increasing his purchasing power without adding to the members' commitments. Member Governments were not to be fooled, to them and in Parliament that their involvement was limited to their initial contribution while, by agreeing to article 28, they have made themselves liable for much greater charges.

This raises the question of whether commodity agreements should be permitted to trade on forward or futures markets. The answer, regrettably, is that futures markets operations are unprofitable but that trading in unrefined London metal exchange should not be permitted. This crisis could never have arisen if the LME had been fully cleared through the International Commodities Clearing House. Furthermore, the long closure of the LME tin market provides ample evidence that LME self-regulation amounts to little more than self-interest.

Christopher Gilbert,
Wadhams College,
Oxford.

Parliamentary drafting

From Mr I. Beilke
Sir—With the drive to privatisation this time to consider privatising the Parliamentary draftsman? The members of this hard-working group undoubtedly do not deserve far of the brickbats and mudslinging that are thrown at them but nevertheless have not demonstrated in certain specialised areas the necessary background to produce satisfactory legislation which will not waste Parliamentary time and not cause confusion in the Courts.

With the proposed publication of a White Paper on intellectual property reform and the promise of the Government to provide a new copyright Bill, it is not time to put the initial drafting of this very specialised legislation into the hands of those who spend their lives in its practice? One could then avoid the problems which were evidenced in the 1977 Patents Act which allegedly had the record for the number of amendments which had to be introduced into the House of Lords to correct problems, many of which were issues of drafting. There was also the recent Service Mark Bill which although welcome as a concept can only be described as an unfortunate piece of drafting both

in theory and in practice. A number of changes from the professional specifically involved, with a statement of objectives provided by the Government and with the assistance of the Parliamentary draftsman and the acknowledged expertise of the Patent Office, could prepare a draft of the Bill which could be exposed for criticism to interest groups such as the industrial groups. Out of this refining could very quickly come a Bill which, although still subject to the full Parliamentary process and further revisions, could nevertheless considerably simplify Parliamentary procedure and save of Parliamentary time.

This might also serve as a trial of the technique for application to the revision of other complex private law.

With a Government dedicated to meeting the needs of commerce and industry and anxious to provide the best protection for British innovation, it does seem that the initial creation of legislation in this area should be given to those who know best the nature of the problem, is those who have to work in industry and with industry.

Iain C. Beilke,
52-54 High Holborn, WC1.

Most investment fund managers are not myopic

From Mr C. Carlyle
Sir—The letters page has provided a useful forum to discuss the ability (or otherwise) of investment fund managers in the past, and it is interesting to see the topic receiving another airing in the form of managers' myopia (Paul Gault, December 3). Your correspondent appears to have been somewhat harsh in his response to Clive Williams' more generous views (Lombard, November 23).

Surely fund managers cannot be condemned for pursuing some short-term money-making opportunities, and most of the examples of managers' activity (eg. concerning Speyhawk) would appear to be on the periphery in determining investment performance for a large fund in the longer run. The observations concerning the composite insurance sector, however, which accounts for nearly 3 per cent of the UK equity market, may be worthy of scrutiny.

The comment that the sector had "overdone the gloom" in

the final quarter of 1982 appears to have been made with the benefit of hindsight, especially considering that Royal, the largest company in the sector, went on to report profits falling from £96.5m in 1982 to £11.2m in 1984. Rather than attribute the sector recovery to the normal ebb and flow of relative strength/weakness in the market, I should be inclined to think that prices began to recover in keeping with the market's subtle discounting mechanism, which pointed the way towards the substantial profits recovery which is now the next two years. In this case, the successful fund manager was not myopically concerning himself with the forthcoming sets of trading figures each quarter throughout 1983-84 but looking ahead several years.

If a "really fundamental long-term look" at composite insurance, as has been advocated, had been taken at that time and the manager had decided to

have taken a nil weighting, then his fund would have underperformed consistently, other things being equal over the past three years.

It is, of course, the function of the stockbroker's large teams of analysts—as it is they who have the specialist training, not to mention the time to provide the detailed industry assessment, and it is their views and profit forecasts which provide the raw material for the fund manager to make his investment decision. If he were to change his investment decision (ie. to buy or sell shares) anything like as frequently as analysts change their profit forecasts, then his investment performance, as a result of dealing costs, would indeed be poor.

This would appear to be a fairly typical example where a "buy and hold" policy adopted close to the bottom of the share price cycle, as opposed to the industry's trading cycle, would reap rich rewards. Accordingly, the fund manager whose investment strategy is based upon

trying to identify turning points in primary trends, which last for between one to three years for most sectors of the market, not only deploys his time effectively but keeps his dealing expenses well under control. The manager who makes these decisions successfully usually does so in the company of a very small number of others and as a result of experience and knowledge of market psychology.

Data on pension fund performance are now widely available and generally show that most managers inevitably underperform the All-Share Index, mainly as a result of dealing costs. Other distortions, such as that created by the Government's holding in British Telecom, have given rise to further underperformance in the past year in particular.

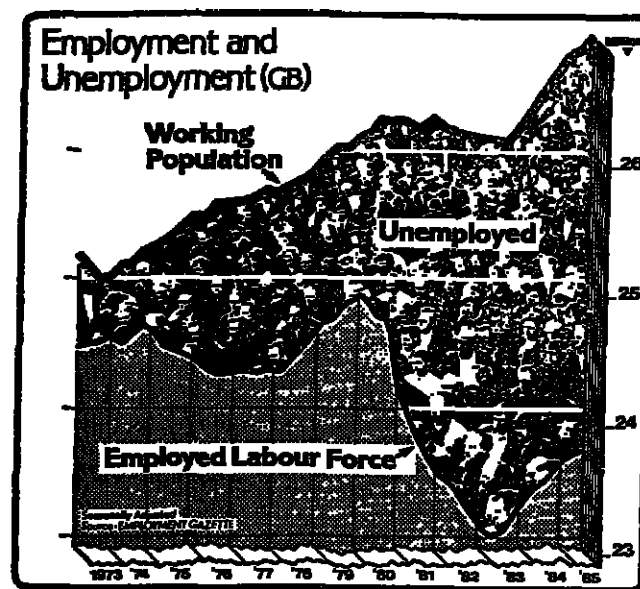
Charles J. Carlyle,
(Fund Manager),
Tyndall Investment Services,
18, Conynge Road, Bristol.

1500000

UK jobless figures

Rays of hope in Whitehall

By Philip Stephens, Economics Correspondent



Bob Huxthorne

MINISTERS are not yet publicly rejoicing. There have been too many false dawns for the British Government to risk claiming that the rising tide of unemployment has at last been decisively reversed.

So the official welcome for last week's figures showing that the underlying jobless total fell in November for the third consecutive month was muted.

Lord Young, the Employment Secretary, caught the mood with his comment that, although the last six months were the best in the labour market since 1979, "It is too soon to see these figures as concrete evidence that it (unemployment) is on the way down."

This is probably one of those rare occasions in politics when ministers are more optimistic in private than in public.

There are increasing hopes in Whitehall that after a relentless rise from an average of 1.5m in 1979, the number of people out of work probably passed its peak earlier this year.

Seasonally-adjusted total, which excludes school-leavers and is the best guide to underlying trends, hit a record 3.2m in May. Since then, it has fallen by an average 2,000 a month, against a rise of 13,000 in the preceding six months.

Government statisticians think that part of the improvement reflects the extension of special job creation training schemes announced in the last Budget.

They estimate that increased numbers on such schemes—particularly the Community Programme—have reduced the official unemployment count by 5,000 a month since May.

But even if the special measures are discounted, a more fundamental upturn in the labour market seems to have occurred in response to the economic recovery. The improvement has been particularly marked among men.

Male unemployment fell by a monthly average of 2,000 in the six months to November, compared to an average rise of 7,000 between December and May.

So why are ministers reluctant to claim that a turning point has been reached especially given the Government's forecast of 3 per cent growth in 1986 and continued expansion of the official economy?

The first reason is purely presentational. Although the seasonally adjusted total is the

most reliable guide to labour market trends, media attention tends to focus on the unadjusted figure, which includes school-leavers.

This shows large swings from month to month, but crucially tends to rise by around 100,000 in January when temporary workers are laid off after Christmas.

An official campaign now claiming that the rising trend has been halted, would risk being dashed by the headlines when the January figure is released during the following month.

More fundamentally, while the Government may be increasingly confident that unemployment has levelled out, there is far less certainty that it is heading decisively downwards.

The scale of fall over the last six months—12,000—is minuscule against the overall total of nearly 3.2m officially registered as out of work. One bad month could easily wipe out all of that gain.

The UK's 13.1 per cent unemployment rate is the highest of the major industrialised countries, comparing with figures of around 7 per cent in the US, 9 per cent in West Germany and 10 per cent in France.

The average figure, however, masks wide variations between men and women and between

different regions.

The proportion of men out of work is 15.7 per cent against the 9.6 per cent of women seeking jobs. The overall unemployment rate in the South East is below 10 per cent, but in Northern Ireland it is 21.3 per cent.

At the same time, there are around 675,000 people covered by Government employment and training measures, an estimated 495,000 of whom would otherwise be claiming unemployment benefit.

Looking forward into 1986, the indications are for an improvement but not a major reversal in the current position. Most independent forecasters expect a gentle decline in the number of people out of work but virtually all expect the total to remain above 3m.

The projected fall in the pace of growth of the labour force, which has been expanding rapidly in recent years, is operating in the Government's favour.

In 1984, for example, around 500,000 extra people began looking for jobs, a reflection of the "baby boom" of the 1960s and the return to the labour market of many workers, particularly women, who had left during the recession.

This growth has been highlighted by ministers as a major reason why the economic recovery has not yet been

reflected in lower unemployment, even though the number of people in work has been rising for more than two years.

Official figures show that the employed labour force in the UK, including the self-employed and those in the armed forces, rose from a trough of 23.0m in March 1983 to 24.2m by June of this year. Over the same period unemployment rose by 150,000.

The Department of Employment is forecasting that the labour force will grow by only around 180,000 next year—as a result new jobs created by increased output are more likely to be translated into lower unemployment figures.

Employment is also expected to receive a boost from the restructuring of National Insurance contributions announced in the last Budget. This will make the hiring of low paid workers relatively more attractive. Meanwhile, the Government intends to increase the number of places on the Community Programme from 160,000 to 230,000 by next summer.

Less encouraging is that on present trends the bulk of the new jobs created will be part-time employment for women.

The official employment figures are notoriously difficult to interpret, largely because they contain a large element of guesswork. What they suggest is that the unemployment, full-time jobs lost in the manufacturing and production industries are being replaced by part-time work in the services sector.

As a result, long-term unemployment, represented by more than 1.3m people who have been without a job for a year or more, has gone on rising.

The problem for the Government is that companies, particularly exporters, may respond to continued high interest rates and a strong pound not by giving smaller pay increases to existing workers but by seeking another round of lay-offs.

Although a shake-out on the scale of a few years ago is implausible, manufacturing companies could nevertheless accelerate the trend towards operating with a relatively small "core" labour force, supplemented when necessary by temporary or sub-contracted workers.

The odds, though, must be in favour of a small decline in the overall jobless total as service industries and self-employment continue to expand.

LISTENING

Without knowing it, you hold the key to your problems. At Rhône-Poulenc our main concern is listening - To you - To help you find the solution - Talk to us. Tell us about your company, its ambitions, its problems, its needs. We've been listening to our clients for a 100 years. We're convinced it's the best way to find solutions that are more comprehensive, more creative, and best suited to your needs. Rhône-Poulenc: The Creative Chemical Company Worldwide.



From Textiles to Agrochemicals, from Magnetic Tapes to Pharmaceuticals, Rhône-Poulenc is established in more than 60 countries. Rhône-Poulenc's interests in Great Britain are covered by its subsidiary May & Baker and by Rhône-Poulenc (UK) Ltd, Hulton House, 161-166 Fleet Street, London EC4A 3DP.

William Hall in New York explains how the Fed is making life harder for corporate raiders

'Junk bonds' trimmed at the margin

ON MARCH 12 Mr Fred Hartley, the 68-year-old chairman of Unocal, a West Coast oil company that was locked in battle with Mr T. Boone Pickens, the Wall Street corporate raider, fired off a letter to Mr Paul Volcker, the chairman of the Federal Reserve Board, attacking "junk bond" financing. The three-page letter may well be remembered as a turning point in the current US takeover boom.

"Abuses by some banks and financiers are feeding a takeover frenzy that strikes at the economic well-being of this country," Mr Hartley wrote, concluding that the Wall Street's corporate raiders and their bankers are "engaging in stock and bond and credit schemes reminiscent of those of the 1920s - but on a multi-billion-dollar scale."

Mr Hartley's letter was written at the height of a takeover battle which he eventually won, but his comments and those of many large corporate executives and congressional leaders over the last few months, have touched a chord at the Fed. Late last week it announced plans to curb the use of so-called junk bonds - securities which are not rated as investment grade by the credit-rating agencies.

The ability to issue junk bonds at short notice is an important piece of artillery for the typical Wall Street corporate raider in today's takeover battles.

Take the example of Pantry Pride, the relatively unknown Florida supermarket chain which in the early 1980s raised \$1.5bn takeover fight

for Revlon, the US cosmetics and health care giant. When it began stalking Revlon, it issued \$700m of junk bonds to investors rounded up by Drexel Burnham, the New York investment bank.

It did not specify the target company and admitted in its filing with the US Securities and Exchange Commission, that the funds generated by its own operations would not be sufficient to enable it to meet the debt service and dividend obligations. In the event, this did not matter because Pantry Pride won control of Revlon and is able to meet its financial obligations from the proceeds of Revlon which it is busily dismantling.

Pantry Pride is just one of a number of corporate raiders to have relied heavily on the junk bond market to finance their corporate adventures over the last 12 months. Others include Mr Ted Turner, the cable TV entrepreneur who tried to take over CBS; Sir James Goldsmith, who has won control of Crown Zellerbach; and Mr Carl Icahn, who is in the midst of taking over Trans World Airlines.

These are the sorts of people who will be hit by the Fed's new proposal which involves expanding its interpretation of its long-standing margin requirement rules to take in junk bonds.

The Fed's regulation G margin requirement, which was introduced to stem the abuses that precipitated the stock-market crash of 1929, provides that loans for stock purchases may not exceed 50 per cent of the value of the stock being bought.

JUNK BOND ISSUES (\$bn estimates)	
1980	1.3
1981	1.4
1982	2.5
1983	7.5
1984	14.2
1985	15.0

Estimates of high-yield bonds rated BA1 or lower by Moody's and BB+ by Standard & Poor's
Source: Drexel Burnham Lambert

Several congressional leaders, such as Mr Pete Domenici, chairman of the Senate Budget Committee, have argued that recent hostile takeovers have made a mockery of the margin requirement rule and have urged the Fed to interpret the rule more stringently.

They note that corporate raiders have used "shell" corporations to issue junk bonds to finance stock purchases entirely with borrowed funds, and argue that, since there is no functional difference between bonds and loans in those situations, the margin requirements are being wilfully circumvented.

Mr Volcker and some of his colleagues appear to agree. In a letter sent to congressional leaders last week, he reiterated his concern about the surge in "debt-financed acquisition activity" that might lead to a "reduction in the financial strength of business firms."

The Fed has now proposed applying its margin limits to securities of "shell" corporations set up only as entities to sell debt and finance

stock purchases. According to the Fed, the margin requirements will apply to "shell" corporations that have "substantially no assets other than the margin stock of the company to be acquired and no significant business functions other than to hold the margin stock to facilitate an acquisition."

Although the Fed could impose the new margin requirements immediately, it has asked for comments before December 23. Subject to any changes as a result of the requested comments, it plans to apply the new interpretation of its existing margin requirements to all deals after December 31.

The proposal is less sweeping than had been rumoured. It will not, for instance, apply to "shell" companies the securities of which are guaranteed by their larger parent. Takeovers such as Philip Morris's recent \$3.8bn purchase of General Foods would not fall under the proposed new rules.

At one stage it had been feared that the Fed was planning to impose a 50 per cent margin requirement on all debt raised to finance takeovers. That would have had a serious dampening effect on the pace of takeover activity in the US, which has already topped \$100bn.

In the event, the main impact of the Fed's new rules will be on the small band of corporate raiders who have used their reputation and Drexel Burnham's aggressive skill at raising billions of dollars of "junk bonds" to finance their takeovers. In theory they will now have

to put up at least half the purchase price in cash or assets.

While Wall Street is still reserving its verdict on the Fed's proposals, the initial impression is that it will make life harder for corporate raiders such as Mr Pickens and Mr Icahn. Mr Pickens, the self-styled champion of the small shareholder, has described the new rules as "another move against stockholders."

But Wall Street is not underestimating the inventiveness of the corporate raiders in finding new ways to circumvent the Fed's proposed new rules. "All it means is that the rule will make it more complicated to get financing. But there will always be some ways for people with resources to make offers. If otherwise you could do a \$50m deal, it may cut you down to where you can only do a \$25m deal," Mr Pickens said.

He believes that the pressure for the changes has come from big business, which is terrified by the challenge presented by people such as himself and Mr Icahn.

The new rules will dent the speculative activity on Wall Street, where share prices have soared to new highs on the back of takeover rumours, but investment bankers are cautious about predicting that they signal the end of the current takeover boom. The Fed itself is split on the wisdom of imposing the new rules and the Reagan Administration is far from happy with the idea of introducing curbs on takeover activity.

THE LEX COLUMN

Opec turns up the tap

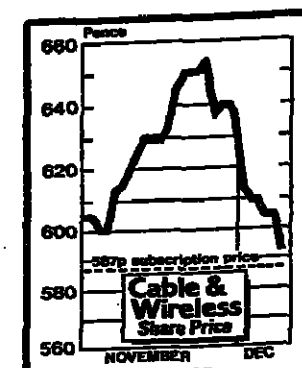
Opec has done some fairly odd things in its history, but yesterday's communiqué from Geneva must take the biscuit for its mixture of the nonsensical and the damaging. Merely to call a production ceiling a floor will not turn the world upside down; indeed, the implied demand for extra market share will only reverse price expectations - as yesterday's spot market fall aptly showed. Opec's present level of production of about 18m barrels a day has been supported by a hefty stock-build that is unlikely to continue amid crude threats of a price war.

In effect, Opec has confessed to the bankruptcy of a policy based on price support through output control. Quite simply, there was too much cheating even before Saudi Arabia gave up its role as swing producer. But the hope that non-Opec producers - in other words, the UK - might now ride in to rescue the organisation is pure illusion. A setback price war, however, would have played havoc with Opec members' current accounts long before a producing field in the North Sea was shut in. Meanwhile, those threats about Mr Nigel Lawson (the UK Chancellor of the Exchequer) losing his scope for tax cuts do not make much sense: on yesterday's evidence of a 2 cent fall in sterling, a free fall in the crude price will probably be matched on the exchange rate, leaving assumptions of sterling revenue all square. Following Opec's advice by cutting production from tax-paying fields would be more likely to cause trouble.

For the UK companies, any fall in the oil price will raise questions about the dividends of all but the magic circle of the two majors, along with British and Enterprise. But it is more likely that Opec will resolve, after all, to enjoy a couple of good months until the crunch in the spring; and yesterday's announcement and special committee will go the way of other Opec announcements and committees - into limbo.

GEC/Plessey

Nothing is ever entirely as simple as it seems at GEC. The statement that GEC was to offer 180p a share for Plessey had been confidently expected for nearly a week when it finally arrived. But the total consideration had mysteriously increased



by all of £20m from the figure originally given - a clue to the slightly surprising existence of an equity element in the package.

To go in at approximately 180p after the market had repriced Plessey to a level at least 10 per cent higher (on yesterday's evidence) is an interesting piece of tactics. Possibly just an instance of GEC's well-known doggedness in bid campaigns, the low price risks a cold reception from the shareholders, following the raspberry it has already had from the board of Plessey. But to make a concrete offer, largely in cash, has the merit of showing that GEC is serious about its plan; and cash on the table will concentrate at least the more risk-averse minds on the uncertainties of Plessey's position.

On balance, it is hard to believe that Plessey has much to fear from a bid at the current price. The evidence, including its negotiations with other parties, is that GEC wants to strengthen its position industrially. If Lord Weinstock were to put another 20p in the kitty, that might not convince Plessey's management, but it might have quite another effect on its institutional backers.

GAF/Union Carbide

Mr Samuel Heyman, chairman of GAF Corporation, which yesterday launched a bid for Union Carbide, ought to set up in insurance. Two years ago, he fought a long and bitter proxy battle to win control of BAF, a company being sued for millions of dollars by asbestos victims. Now he wants to buy the company being hit for the gas leak at Bhopal. Mr Heyman must have views on the amount needed to settle the Bhopal damages claims, but it is not clear how Union Carbide should

be valued in the light of such a liability. According to Value Line, book value per share at the end of this year should be just under \$60; GAF is offering \$68 and yesterday morning Carbide's shares rose 3 3/4 to \$66 1/4. That they are now so close to the bid price shows at least that the market is taking GAF seriously, even though it is only a tenth the size of Carbide.

Wall Street is a great fan of Mr Heyman's style of management - which should help him raise the funds he needs - but has few kind words to say for Carbide's, even after this year's restructuring. If a management buy-out could not win the support of shareholders, maybe the best Carbide can hope for is rescue by a white knight - preferably one that would not need to sell off bits of the company just to service the interest on its junk bonds.

Cable and Wireless

Cable and Wireless must be mightily relieved that share applications cannot be lodged by telephone. Many of the private investors at whom Cable has been aiming its marketing campaign will already have entrusted their applications to the postal service. Had they waited until last night, they might have changed their minds.

After yesterday's 13p fall, the Cable share price is trading only 5p above the subscription level of 58p. Taking account of partial payment and stamp duty relief, the new shares are theoretically still attractive even if the old equity drops to 57p. And it may be that yesterday's drop simply represented a retracement on the part of institutions making a turn by selling the old before buying the new.

But the steady fall in the Cable price over the past fortnight cannot be written off to short positions on 'jobbers' books. Institutional earning or even the general slide in the market. At a price of 650p, Cable simply looked too expensive. At 587p, it should attract sufficient subscriptions to cover the issue, although it is now unlikely that the sponsors will need to avail themselves of the novel claw-back facility. The stages can be expected to stay away and, is British Telecom produces disappointing results later this week, Cable shares may be available more cheaply during the last shopping days before Christmas.

Elections in Cyprus strengthen Kyprianou

By ANDRIANA IERODIACONOU in NICOSIA

MR SPYRIDON KYPRIANOU, the beleaguered President of Cyprus, has consolidated his position in power by scoring a tactical victory against the right-wing and Communist Greek Cypriot opposition parties in Sunday's parliamentary elections.

Sunday's vote also marked the end of an era of Communist ascendancy in Greek Cypriot politics dating back to independence from British rule in 1960. The pro-Moscow Akel was toppled as the biggest political party by the right-wing National Rally led by Mr Glafkos Clerides.

With over 80 per cent of the votes counted, the President's centre-right Democratic Party scored 77.3 per cent, a significant jump from 19.5 per cent in the 1981 legislative elections.

The result was interpreted as an indirect vote of confidence for Mr Kyprianou and his policies on the Cyprus problem. In a statement yesterday, the President expressed his "satisfaction" with the election results, and called on the opposition parties to co-operate with him for the benefit "of the people and the country."

The Rally obtained 34.01 per cent, compared to 31.91 per cent in 1981, while Akel's share of the vote fell to

27.08 per cent, compared with 32.78 per cent four years ago. The Socialist Edelel party, which has supported the President's decisions on the Cyprus problem, also improved its electoral strength to 11.27 per cent, compared with 8.16 per cent in 1981. The rest of the votes went to two independent candidates.

The election results are expected to take the wind out of the sails of Akel and the Rally, which were determined to try and force Mr Kyprianou into early presidential elections before the end of his five-year term in 1988, either by trying to amend the constitution, for which they need two thirds of the seats in parliament, or by vetoing legislation.

The two opposition parties have been putting pressure on the President to resign since last January, when he rejected a United Nations peace plan for Cyprus at a New York summit meeting with Mr Rauf Denktaş, the Turkish Cypriot leader. He took the view that the plan did not adequately serve the interests of the Greek Cypriot community on the island.

Mr Kyprianou has argued throughout that under the presidential system of government in Cyprus, he is not bound by the decisions of the majority in parliament.

Only the Greek Cypriots, with a registered voter total of 348,450, participated in Sunday's polling. Voting was compulsory.

The 18 per cent Turkish Cypriot minority has been segregated in the north eastern third of Cyprus since Turkish troops occupied the territory in the wake of a military coup against the government of Archbishop Makarios. A self-styled Turkish Cypriot state was declared in the occupied sector in 1983, but so far it has been recognised only by Turkey.

Once the aftermath of the election is over, with Mr Kyprianou sitting rather more solidly in the presidential chair, UN peace efforts, which have been stalling on the back burner since January, can be expected to gather momentum.

UN officials have continued to meet behind the scenes with Greek Cypriots all this year, with the aim of bringing Mr Kyprianou and Mr Denktaş together again over a revised draft settlement plan for Cyprus.

Akel's failure on Sunday is ascribed to a combination of factors, including its ageing leadership's obvious decision to join the pro-American Rally party in challenging the president, and the fading appeal of orthodox Communist slogans in the affluent,

entrepreneurial Greek Cypriot society.

The Rally and the Democratic Party acquired their extra votes relative to 1981 from Akel and the scattering of small parties that ran independently four years ago but amalgamated with larger ones in this election. Mr Kyprianou, and the small Socialist Party, did particularly well in the Episkopi district, the home area of Archbishop Makarios. Mr Kyprianou succeeded the Archbishop as president after the latter's death in 1977.

Mr Clerides and his Rally scored highly among the Famagusta refugees, who look forward to the reopening of their occupied city as the first step in any compromise settlement with the Turkish Cypriots.

By late afternoon yesterday, only 14 of the 56 Greek Cypriot seats in the 80-member House of Representatives had been allocated. Five going to the Democratic Party, four to the Rally, four to the Communists and one to the Socialists.

The sorting of votes was considerably slowed down by the fact that the Greek Cypriot refugees from the occupied sector still vote according to their old constituencies in their present places of residence.

Editorial comment, Page 20

Chloride's chief quits after poor results

By David Goodhart in London

CHLORIDE, the hard-pressed British battery group, yesterday announced the resignation of its chief executive, Mr Ken Hodgson, in the wake of surprisingly poor interim results.

The company fell to break-even before tax in the six months ending September 30 compared with a £3.4m profit last year on a half-year turnover down from £192.5m to £159.5m.

It brought forward its results by one day to coincide with a board decision to endorse the move taken by Sir Michael Edwards, chairman, and the other non-executive directors to ask the 54-year-old South African chief executive to relinquish his post.

A company spokesman said: "In the light of the poor profit performance it was decided that a change of leadership was necessary." Mr Hodgson became chief executive in difficult circumstances in 1981 just after the company had made a sudden loss of £13.5m. He will remain chairman of the company's South African subsidiary.

Although some recovery has been made since the low point of 1981, the battery market has still been suffering from overcapacity and Chloride has suffered because of large warranty claims from the US on the company's new Torquestarter. Its full-year profits were still changed at £14.2m in the year ended March.

But the company also gave a warning yesterday that its second-half results would not top last year's. It was £2.8m, so a change of profits will probably be halved or worse. Its share price fell by a quarter from 44p to 33p.

No new chief executive has been announced, but it appears that there will be a cost-cutting interregnum overseen by Sir Michael, who will take a temporary office at the headquarters and head the management board.

The one better piece of news in yesterday's announcement was that after the sale to Dunlop Olympic of the North American and Australasian companies for £34.5m, gearing has been reduced from 75 per cent to less than 35 per cent.

See Lex: Results in detail, Page 28

Soviet Union opens a door to Avon

by NANCY DUNNE in WASHINGTON

THE FACE of Russian womanhood is about to take on a different shade of rouge. Avon Products is to launch its cosmetics in the Soviet Union.

But Soviet doors will not be opened to the flashing smile and the "Avon calling" greeting. The glamorous door-to-door saleswomen will not be seeking out Soviet customers - Russian women will have to buy their Avon cosmetics from state-run stores.

While 400 US businessmen in Moscow this week are selling their petrochemicals, heavy equipment and low-tech products, Avon announced that it had nailed down the first trade agreement between the two superpowers since the Geneva summit.

Mr Mikhail Gorbachev's intention to boost the availability of consumer products in the Soviet Union laid the foundation for months of negotiations between Avon and the Soviet state committee for science

and technology. Yesterday they polished off the talks with an announcement of a preliminary barter deal that might send American and European-made cosmetics to the Soviet Union in exchange for Soviet gift and decorative products.

The initial agreement involves some \$4m in products, but what the company calls its "cosmetic summit" is expected to produce more business in the future.

"This is just the first step in what we hope will be a long-term relationship," said Mr James Preston, president of Avon's worldwide beauty products division.

The protocol provides for subsequent negotiations for additional products and for technology that Avon might provide to the Soviet Union. Avon, which sells its wares in 45 countries, will send a complete product line to Moscow, where government officials will select what items are appropriate for sale.

British Gas need not disclose part of profits

By MAX WILKINSON, RESOURCES EDITOR, in LONDON

BRITISH GAS will not be required to disclose the monopoly profits which it makes in the domestic market after privatisation, it emerged yesterday.

The terms of its licence published yesterday by Mr Peter Walker, the Energy Secretary, show that the accounts of the new private monopoly will have to be divided between its gas supply business and the rest.

That means that profits in the domestic market, which will be a regulated monopoly, will be lumped in with profits in the industrial market where contracts will be negotiated individually. The other part of the business, including showrooms and North Sea production, may be lumped together and will not be regulated.

The contract market, representing about 40 per cent of the mainland gas supply business, will be regulated with only the lightest

of touches, with an obligation on British Gas to publish its maximum charges.

The new regulatory body, Ofgas, will not have power to set prices in this market, although disputes may be referred to the Office of Fair Trading. Ofgas has not been given power to set prices for the carriage of gas for third parties, nor the price for "top-up" supplies which British Gas will be obliged to offer to competitors.

The licence lays no obligation on British Gas to buy in a surplus from competitors at times of low demand. The big oil companies argued that this was an essential condition for increased competition but British Gas itself opposed the idea.

Ofgas is also denied power to apply to the Monopolies Commission for an extension of its writ to cover the contract market if it feels abuses are occurring.

Opec seeks 'fair market share'

Continued from Page 1

Oil Minister declining to undertake the chairmanship, pleading too many other responsibilities.

The kingdom is bent on sustaining the maximum production rate of 4.35m b/d allowed it under the existing accord, and is continuing to line up the "net-back" deals. These are related to product prices after deducting costs of transport and refining and guarantee the processor a profit margin. The bulk of Opec exports will now probably be priced according to this formula.

In the meantime, a quota system looks more notional than ever despite being formally respected in the fudged compromise reached this

weekend. Dr Tam David - West Nigerian Minister of Petroleum Resources, suggested to reporters that his country no longer had any quota, and, indeed, it has been substantially exceeding the allocation, under the pact. His Iraqi counterpart, Mr Oussim Taki Al Otaibi, said the same thing last Friday.

Domestic Lawson in London writes: The oil spot markets on both sides of the Atlantic suffered violent downward price movements in the wake of Opec's apparent decision to abandon its policy of absorbing any fall in demand for oil.

In the European market, January shipments of Brent - were traded

down to \$28.50 a barrel. An oil trader said yesterday: "We are not nervous. We are panicking."

On the New York Mercantile Exchange, crude and product prices rapidly went "limit down." In the first two hours of trading, the price of a barrel of West Texas Intermediate fell by \$1. The rules of the exchange prevent a daily price movement of more than \$1 in any direction, but it is very rare for the rule to be invoked.

On the London Stock Exchange, shares in oil companies dropped sharply, with BP falling 10p to close at 545p and Shell dropping by a similar amount to 635p.

WHY TAKE A RISK WHEN YOU CAN TAKE OUT AN OPTION?

In February, 1985, sterling traded at a low of \$1.0360. On 25th September, 1985, it reached a high of \$1.4520: a move of 40%. Extreme exchange rate volatility has been the hallmark of recent months with movements of 3% or more in a single day not uncommon.

If you are involved in international business, finance or investment, you'll know what chaos exchange rate instability of this magnitude can cause. It wreaks havoc with profit margins and turns tendering and forward planning into a nightmare of uncertainty.

But don't despair. Exchange rate exposure is now a problem that can be substantially reduced or even eliminated altogether with the help of Phillips & Drew Futures Limited.

We are a wholly owned subsidiary of Phillips & Drew the stockbrokers, and were a founder member on the London International Financial Futures Exchange. As a leading broker in this field we have an experienced team ready to transact options and futures contracts on all the major world markets.

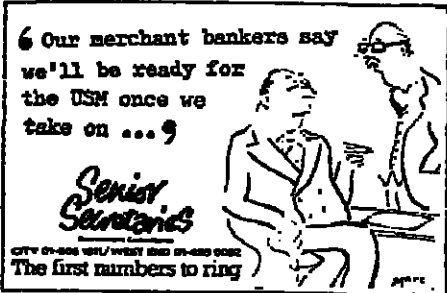
By using currency options and futures, it is possible to hedge currency exposure in almost all the major currencies at very low cost. We will advise you how. The use of options for instance works rather like an insurance policy where you pay a small premium to protect yourself from the risk of an adverse currency movement, while leaving yourself free to take advantage of any move in your favour.

If you can use a little insurance against exchange rate risk, call Paul White on 01-628 4444.

PHILLIPS & DREW FUTURES LIMITED
120 Moorgate, London EC2M 6XP

World Weather

Alb	F	18	64	Delaware	S	16	81	Malaya	S	12	54	Saskatchewan	F	56	13
Alb	C	22	22	Denmark	S	16	81	Mexico	S	12	54	South Africa	F	56	13
Algeria	S	12	54	Egypt	S	16	81	Morocco	S	12	54	Spain	F	56	13
Algeria	S	12	54	France	S	16	81	Norway	S	12	54	Sweden	F	56	13
Argentina	S	12	54	Germany	S	16	81	Poland	S	12	54	Switzerland	F	56	13
Australia	S	12	54	Greece	S	16	81	Portugal	S	12	54	Taiwan	F	56	13
Austria	S	12	54	India	S	16	81	Romania	S	12	54	Tanzania	F	56	13
Belgium	S	12	54	Indonesia	S	16	81	Saudi Arabia	S	12	54	Togo	F	56	13
Brazil	S	12	54	Japan	S	16	81	Senegal	S	12	54	Tunisia	F	56	13
Canada	S	12	54	Korea	S	16	81	Seychelles	S	12	54	Turkey	F	56	13
Chad	S	12	54	Laos	S	16	81	Singapore	S	12	54	Uganda	F	56	13
Columbia	S	12	54	Malawi	S	16	81	Sri Lanka	S	12	54	Uganda	F	56	13
Costa Rica	S	12	54	Mali	S	16	81	Sudan	S	12	54	Uganda	F	56	13
Czechoslovakia	S	12	54	Malta	S	16	81	Swaziland	S	12	54	Uganda	F	56	13
Dominican Republic	S	12	54	Mexico	S	16	81	Tanzania	S	12	54	Uganda	F	56	13
Ecuador	S	12	54	Nicaragua	S	16	81	Togo	S	12	54	Uganda	F	56	13
England	S	12	54	Paraguay	S	16	81	Tunisia	S	12	54	Uganda	F	56	13
Finland	S	12	54	Peru	S	16	81	Turkey	S	12	54	Uganda	F	56	13
France	S	12	54	Romania	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Germany	S	16	81	Saudi Arabia	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Greece	S	16	81	Senegal	S	16	81	Uganda	S	12	54	Uganda	F	56	13
India	S	16	81	Seychelles	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Indonesia	S	16	81	Singapore	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Japan	S	16	81	Sri Lanka	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Korea	S	16	81	Sudan	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Laos	S	16	81	Swaziland	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Malawi	S	16	81	Tanzania	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Mali	S	16	81	Togo	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Malta	S	16	81	Tunisia	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Mexico	S	16	81	Turkey	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Morocco	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Norway	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Poland	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Portugal	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Romania	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Saudi Arabia	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Senegal	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Seychelles	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Singapore	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Sri Lanka	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Sudan	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Swaziland	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Tanzania	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Togo	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Tunisia	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Turkey	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S	12	54	Uganda	F	56	13
Uganda	S	16	81	Uganda	S	16	81	Uganda	S						



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday December 10 1985

Freixenet
Méthode Champenoise
CORDON NEGRO

Svenska and OK Union link to tackle oil majors

By KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

SVENSKA Petroleum, the Swedish state-owned oil company, and OK-konsumenternas Förbund (OK Union), the co-operative-owned oil group, are to merge a large part of their oil interests to form what will be the biggest oil company in Sweden.

Neste, the Finnish state-owned oil company, is negotiating the purchase of a stake of about 15 per cent in the group, to be called OK Petroleum, which will have around 21 per cent of the Swedish oil market.

The Swedish Government has been pressing for the merger in order to form a stronger Swedish-owned oil group better able to compete with oil majors.

OK and Svenska Petroleum have been hit by heavy losses in recent years in the face of fierce price-cutting and a drop of 50 per cent in oil consumption since 1979.

The merger is a further step in the far-reaching restructuring of the Nordic oil and petrochemical sectors, which has seen Statoil and Norsk Hydro of Norway and Neste of Finland buying into the Swedish market and the withdrawal of oil

major, such as Esso and Mobil, from it.

The new company will comprise all Svenska Petroleum's activities, including 51 per cent of SP Exploration, and the oil importing, refining and heating oil operations of OK. OK's petrol retailing activities will continue to be owned directly by the regional co-operative societies.

The co-operative movement will keep a majority stake of at least 51 per cent in the new company. Neste is expected to take a holding of about 15 per cent.

The Swedish state, which has poured around SKr 1.4bn (\$182.5m) into Svenska Petroleum since it was founded in 1975, will have a 30 per cent stake.

Negotiations with Neste should be completed soon, and the Finnish group could pay around SKr 600m to SKr 700m for its stake.

OK Petroleum will have around 4m tonnes a year of refinery capacity through a 35.5 per cent holding in the Scanraff refinery and 22 per cent in the BP refinery. It will also own half the 1.2m tonnes a year ca-

capacity of an oil cracking unit, OK Kracker.

The way for the merger has been opened by OK's improved chances of reducing its refinery overcapacity. It has signed a letter of intent to take a 21.5 per cent share in the Scanraff refinery and 50 per cent of the cracker to Norsk Hydro, a deal estimated to be worth about SKr 750m.

Hydro has bought the Mobil service station network in Sweden, while Statoil, the Norwegian state-owned oil company, has bought Esso's Swedish oil sales and marketing operations.

With a heavy financial burden and continuing losses, OK is also seeking to sell its exploration interests, including the 1 per cent stake it purchased in BP's North Sea Forties field in 1983.

OK lost SKr 400m in 1984, after suffering a deficit of SKr 117m in 1983, and expects further losses in 1985. Svenska Petroleum ran up losses in four of the last five years but is expected to make a small profit in 1985.

Olivetti plans to launch company

By James Burton in Rome

OLIVETTI, the Italian data processing equipment maker, is about to launch a new company to play a major role in developing data transmission services in Italy.

The new company, Seva, will be 42 per cent owned by Olivetti. Other major shareholders will be Stet, the Italian telecommunications holding company which is part of IRI, the state industrial conglomerate, and ENI, the national energy corporation, each with 20 per cent. Shares will also be held by American Express (10 per cent), Visa (3 per cent), Diners Club (3 per cent) and Sixcom, a software company (2 per cent).

Seva, which is expected to be formally constituted next month, will create so-called value added networks (VANs) based on the national data transmission network, Itapac, which is now coming into service. Value added networks are the commercial services which make use of data transmission systems.

Seva, which initially will operate in nine major Italian cities, will offer such services as the checking of credit cards, electronic mail, the management of orders for large shops, access to data banks and electronic transfer of funds.

The creation of Seva is a major step in the development of VANs in Italy, a subject which has been at the heart of much controversy in the past two years. IBM Italy, the Italian subsidiary of the US multinational, originally proposed developing VANs with Stet, the telephone utility which is the subsidiary of Stet and which operates Itapac.

But this proposal was strongly contested by Olivetti, and so far there has been no agreement on VANs between IBM and Stet.

Comau and Digital set up \$2m joint venture

By ALAN FRIEDMAN IN TURIN

DIGITAL Equipment Corporation (DEC) of the United States, the second largest computer maker in the world, is to form a 50-50 joint venture in factory automation with Comau, a machine tools and robotics subsidiary of Italy's Fiat group.

The joint-venture company - to be called Sesam - will have an initial capital of \$2m with total investment rising to around \$4m within five years. Although Sesam is to be an Italian company at first, it is aimed at the European and world market in computer integrated manufacturing.

The systems we will develop will have no geographic limits," explained Mr Winston Hindle, vice president of Digital.

The two companies said in Turin yesterday that Sesam was aiming for total turnover of £400bn (\$522.7m) within five years and 200 employees by 1990. In its first year the company is expecting sales of between £3.5bn and £4bn and a total of 50 employees.

The idea of the venture is to combine Comau's expertise in flexible manufacturing systems with Digital's computer experience. Sesam will not manufacture machinery but will act as a systems engineer,

designing factory automation systems and procuring relevant equipment.

The joint venture is strikingly similar to the company already established by IBM and the Eltag factory automation subsidiary of the IRI-Stet Italian state holding group.

Mr Paolo Cantarella, managing director of Comau, admitted that the market for Sesam was the same as for the IBM-Stet venture, but he said Sesam would be more specialised in factory automation.

Comau, he said, expected to have a 1985 turnover of around £800bn, of which US sales would represent around a quarter. General Motors, which last week agreed to buy 20 per cent of Comau's US subsidiary, accounted for more than 90 per cent of Comau's US sales, according to Mr Cantarella.

Mr Cesare Romiti, managing director of the Fiat group, said the new venture stemmed from years of co-operation between Digital and Comau; the two companies already co-operated in the European Community's Esprit programme. He and other Fiat executives described the Digital-Comau venture as a strategic move for Fiat.

Mr Romiti declined to comment yesterday on reports in Italian financial circles that the Gemina holding company, which is 27 per cent owned by Fiat, was planning to buy a 5 per cent stake in Generali, the leading Italian insurer. The Generali share stake is held by Enxerox, the Luxembourg shell company which is controlled by Lazard Freres of Paris and in which a small stake is held by the family of Mr Giovanni Agnelli, Fiat chairman.

Asked about Generali, Mr Romiti responded that "the board of Gemina will meet at the end of this week." Milan analysts have said for some time that Mr Agnelli is eager to obtain more shares in Generali - the Gemina acquisition could make use of part of the £450bn earned from its recent sale of a controlling 17.1 per cent stake in the Montedison chemicals group.

● Pirelli, Italy's leading tyre and cables manufacturer, said last night it had concluded the acquisition of Metzeler, a tyre and rubber products subsidiary of West Germany's Bayer chemicals and pharmaceuticals group. The price of the purchase was not disclosed but is understood to be between \$30m and \$50m.

Cutback may put Alcoa into loss

By Terry Dodsworth in New York

ALUMINUM Company of America (Alcoa), the leading US aluminium manufacturer, is planning to reduce its smelting and refining capacity by around 25 per cent as part of a wide-ranging restructuring which will involve after-tax write-offs of about \$175m.

No indication was given yesterday of the impact of the charge on profits, but it is possible it will leave the company in loss by the end of this year. In the first nine months net income amounted to \$104m and in the third quarter to \$37m.

The Pittsburgh-based group said yesterday that the move reflected "fundamental and permanent" changes in the structure of the world's aluminium industry - a reference to the difficulties the US industry is facing in producing aluminium ingot at competitive world prices.

In recent years Alcoa has been adjusting to the increasing pressure on margins in the ingot business by shifting the emphasis of its business further into higher value-added fabricated products.

At present, about 90 per cent of the group's ingot production is sold to outside customers, but one of the main aims of the decision to reduce smelting capacity will be to bring it more closely into line with the company's fabricating facilities.

Mr Charles Parry, chairman, said he expected the action to improve the company's cost structure and "complement our objective of using advanced technology and higher levels of quality to gain advantage in those parts of the aluminium business that offer the greatest financial benefits."

● Kaiser Aluminum, the third largest US aluminium producer, has rejected a \$800m takeover proposal from an investment group led by Mr J. A. Frates, a Tulsa businessman, as "vague and highly speculative."

The company also declined to talk to the investment group and added that it was considering adopting anti-takeover devices.

The bid by Mr Frates, which is backed by Mr Alan Clore, the British businessman, is priced at \$20 a share, of which \$7 is in cash and the rest in debt securities. The group already owns about 5 per cent of Kaiser's shares.

Norcem buys majority stake in Aker

By FAY GJESTER IN OSLO

NORCEM, the Norwegian industrial concern which has expanded strongly into offshore activities, announced yesterday that it had a majority shareholding of 54.9 per cent in Aker, the offshore fabricating group.

Aker thus becomes a subsidiary of Norcem, making it one of Norway's largest industrial undertakings, with a labour force of 10,700, total annual turnover of about Nkr 7.5bn (\$780m) and forecast profit next year of about Nkr 500m.

Norcem, which already held 25 per cent of Aker and had long been keen to acquire control of the company, negotiated a share purchase agreement last month with a major shareholder, Mr Fred Olsen, the shipowner.

Mr Olsen agreed to sell 6.65m of his Aker shares - 23.8 per cent of the total - at Nkr 100 a share, making the deal worth Nkr 665m. But another large Aker shareholder, Asea of Sweden, shared with Norcem first option to buy the

Olsen shares.

The Norcem takeover became possible when Asea agreed not to exercise its option.

Aker last week raised its 1985 profits forecast from Nkr 160m to Nkr 250m. The eight-month profit figure, before extraordinary items, was Nkr 127m.

Norcem recently announced plans to raise Nkr 338m to help finance the Aker purchase through a one-for-four share issue at just over 200 per cent of par.

Flick set to relinquish control of Gerling in DM 500m deal

By JONATHAN CARR IN FRANKFURT

MR HANS GERLING plans to regain full control of the West German insurance group which bears his name in a deal with Mr Friedrich Karl Flick, the entrepreneur, which could be worth about DM 500m (\$198.4m).

Source in the Gerling concern indicated that accord in principle had already been reached on the deal between Mr Gerling and Mr Flick but gave no details.

Mr Flick announced last week he was selling off almost all his industrial group for around DM 5bn but would keep for the present his con-

trolling, indirect stake in Gerling.

Mr Flick has an 86 per cent stake in the VHD industrial holding company, which in turn owns 51 per cent of the Gerling Konzern Versicherung-Beteiligungs AG (GKB), the holding for the Gerling group. Mr Gerling holds the other 49 per cent.

Word that Mr Flick was only keeping his Gerling stake for the time being has since prompted lively speculation about who might eventually acquire the shares.

There have been suggestions that another insurance company might

take on at least part of the holding, in accord with Mr Gerling.

But Gerling company sources said Mr Gerling aimed to take the whole stake himself.

The deal would mean a dramatic turnaround in the fortunes of Mr Gerling, who sold 51 per cent of his company a decade ago in the wake of the collapse of Bankhaus Herstatt.

Mr Gerling had a controlling interest in Herstatt and agreed to raise several hundred million DM-Marks to help make a court debt settlement possible.

New General Dynamics chief

By Our Financial Staff

THE BOARD of General Dynamics, the embattled US defence contractor, has formally elected Mr Stanley Pace as chairman and chief executive officer on December 31. He succeeds Mr David Lewis, who is retiring.

The company which earlier this month was temporarily suspended from receiving new government contracts after indictment by a US Grand Jury on charges of illegal cost overruns, said the election of Mr Pace completed the orderly transition of management responsibilities announced on June 1. That was when Mr Pace joined the company as vice chairman, having formerly been vice chairman of TRW.

Mr Gordon Macdonald, General Dynamics' executive vice president for finance and administration, is also retiring at the end of the year. A successor will be announced later.

DG Bank expects capital increase

By Our Financial Staff

DG BANK expects to increase its capital by DM 350m (\$138.8m) after taking over the business of Bayerische Raiffeisen-Zentralbank.

DG Bank, the West German central bank for the co-operative sector, needs the funds to cover an increase in balance-sheet volume of about DM 15bn to about DM 106bn after taking over BRZ's current business.

BRZ was rescued last week. It is understood that the bank's risk provision shortfall may be as high as DM 1.3bn.

Bayerische Vereinsbank lifts profits by more than 25%

By JOHN DAVIES IN FRANKFURT

BAYERISCHE Vereinsbank, the big West German commercial bank, has substantially increased earnings, with a strong boost coming from share and bond market trading.

The Munich-based bank said overall operating profit in the first 10 months of the year was up by more than 25 per cent, although it did not disclose the amount.

Its interim report closely follows an announcement by other leading West German banks of improvements in earnings this year, in some cases by a substantial amount.

The Bayerische Hypothek- und Wechselbank, also based in Munich, indicated recently that it expected to report another good year after lifting operating earnings

by 7.1 per cent in the first 10 months.

Bayerische Vereinsbank said yesterday that its net interest-rate surplus in the first 10 months reached DM 1.1bn (\$436.5m), an increase of 6.4 per cent. Net earnings from commissions for services were up 20.5 per cent at DM 254.4m.

After taking account of personnel and material costs, the bank had a so-called "partial operating profit" of DM 500.8m in the first 10 months, which was 13 per cent more than for the same period last year.

Trading profits from shares and bearer bonds showed a considerable increase, the bank said, resulting in the rise in operating profits of more than 25 per cent.

The bank said that after putting aside funds for domestic and foreign risks, it expected to report a good result for the year, but Mr Maximilian Hackl, the chief executive, has avoided speculation about the likely dividend payment.

Bayerische Vereinsbank, which has group assets of DM 130bn, has paid a dividend of DM 11 a share in each of the last two years. It raised DM 283m in a one-for-seven rights issue last July, with the shares qualifying for a full year's dividend payment.

The bank said its interest-rate margin had been improving since mid-year because of lower refinancing costs, but that the margin was still not quite as high as in the previous year.

Roche to take Sokeri stake

By Our Financial Staff

HOFFMANN-LA ROCHE, the leading Swiss pharmaceuticals concern, is to sell a 25 per cent stake in Xyrofin AG to Suomen Sokeri, the Finnish sugar company, and take a small shareholding in the Finnish group.

The sale will leave Roche with a 25 per cent stake in Xyrofin, which is a joint venture by the Swiss and Finnish companies.

Under the plan, Roche will take 100,000 newly issued Series II shares in Suomen Sokeri, which a spokesman described as a "marginal" shareholding designed to help the Finnish group to finance the acquisition of the additional 25 per cent of Xyrofin.

Icahn and TWA hold talks on merger terms

By OUR NEW YORK CORRESPONDENT

OFFICIALS from TWA, the US transatlantic airline, were discussing yesterday a possible amendment to the terms of the agreed merger with Mr Carl Icahn, the Wall Street investor who concluded an apparently successful takeover of the group more than two months ago.

In the first public admission that the deal had hit a snag, TWA confirmed that it was in talks with the New York financier, who is believed to be encountering problems in raising sufficient funds to complete the merger. Mr Icahn has previously indicated that the full cost of the deal, initially estimated at about \$825m, will amount to \$1.27bn.

The Icahn-led group already has

control of the airline after acquiring 52 per cent of the shares in a takeover battle in which it fought off a rival offer from Texas Air. Mr Icahn, however, is seeking a full merger.

Although it is not clear exactly how much finance Mr Icahn wants to raise to complete the bid - Wall Street believes that he would like some extra money to be able to fight a strike if necessary - it has been indicated that he is seeking to alter the mix of cash and securities originally determined for the takeover.

Under the initial proposals the minority shareholders were being offered \$19.50 in cash and a further \$4.50 in convertible preferred stock.

CSFB-Efficientbank cut the coupon for the DM 25m five-year issue with equity warrants for Marzen Showa Unyu from the indicated 3 per cent to 2 1/2 per cent.

In the secondary market D-Mark bonds were little changed.

An Ecu 50m issue was launched for Imatra Voima, the Finnish state-owned power company, by Kansallis-Osake-Pankki. This matures in January 1996 but has an eight-year average life. The coupon was set at 9 per cent and the issue price at par. Fees total 2 per cent, and the bonds were trading just within this discount.

The Swiss franc foreign bond market was dull with prices mixed. Banca del Gottardo cut the coupon for Nissin Sugar's Sfr 50m issue with equity warrants from 3 per cent to 2 1/2 per cent.

High yen to lift Japan's utilities, Page 25; International bond service, Page 24

ANZ Banking issue causes turmoil

By MAGGIE URRY

THERE was turmoil in the Euro-Australian dollar market yesterday when Australia and New Zealand Banking (ANZ) launched an issue with a coupon far higher than other new issues.

Yields on Euro-Australian bonds are well below domestic bond yields, giving borrowers the chance to arrange attractive swaps but denying investors the better returns. Last week three issues appeared with coupons of 14 or 14 1/2 per cent.

ANZ Banking's A\$50m issue, which matures in January 1990, has a 14 1/2 per cent coupon, still giving the borrower a funding cost well below the Australian Government's domestic bond issues yield. This deal, led by Orion Royal Bank, was not swap-driven. The issue price is 100%, and it was quoted around the 1 1/2 per cent fees.

Launched at the same time, and suffering as a result, was an A\$40m issue for Total, the French oil com-

pany, which matures in October 1990. The name may prove more popular among continental European investors than ANZ's, but the issue has a 14 1/2 per cent coupon and par issue price, with fees of 2 per cent. Lead manager is Banque Paribas. It was quoted outside the fees almost immediately by the bond brokers. Last week's issues also fell outside their commissions, with the exception of Unilever's.

In the Eurodollar bond market only one issue appeared, a property-backed two-tranche deal for Equitable-Lord Realty, a company formed by Equitable Life Assurance. The deal is backed by the rental payments on the company's New York office building.

The first tranche, for \$103.78m, matures after 10 years but has a 9.07 year average life. The coupon is 10 1/2 per cent and the issue price 99%. The second portion, for \$100m, matures in December 1997 but has

a 11.33 year average life. The coupon is 10 1/2 per cent and the issue price also 99%.

With fees of 2 per cent and 2 1/2 per cent respectively, the issues were launched at yields of 85 and 95 basis points above US Treasury yields. Both were led by Goldman Sachs and are part of a financing package involving deals in the US.

In the D-Mark market, Westdeutsche Landesbank launched a floating-rate note issue for Den norske Creditbank raising DM 250m. This sector has been under a cloud as a result of an oversupply of paper. The new deal has a 10-year life and an 8 per cent maximum coupon. Otherwise, the coupon will be fixed at 1/4 per cent above six-month London interbank offered rate. Issue price is par, and fees total 50 basis points, although German banks in the deal get an extra 10-basis-point listing fee. The issue was trading around the 50-basis-point fees.

CSFB-Efficientbank cut the coupon for the DM 25m five-year issue with equity warrants for Marzen Showa Unyu from the indicated 3 per cent to 2 1/2 per cent.

In the secondary market D-Mark bonds were little changed.

An Ecu 50m issue was launched for Imatra Voima, the Finnish state-owned power company, by Kansallis-Osake-Pankki. This matures in January 1996 but has an eight-year average life. The coupon was set at 9 per cent and the issue price at par. Fees total 2 per cent, and the bonds were trading just within this discount.

The Swiss franc foreign bond market was dull with prices mixed. Banca del Gottardo cut the coupon for Nissin Sugar's Sfr 50m issue with equity warrants from 3 per cent to 2 1/2 per cent.

High yen to lift Japan's utilities, Page 25; International bond service, Page 24

NEW ISSUE

These Notes have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to U.S. Persons as part of the distribution. This announcement appears as a matter of record only.

General Motors Acceptance Corporation

(Incorporated in the State of New York, United States of America)

U.S. \$200,000,000

10% Notes Due 1991

Merrill Lynch Capital Markets

Credit Suisse First Boston Limited

Morgan Stanley International

Salomon Brothers International Limited

Algemene Bank Nederland N.V.

Bank Brussel Lambert N.V.

Banque Générale du Luxembourg S.A.

Commerzbank Aktiengesellschaft

Crédit Lyonnais

Daiwa Europe Limited

Genossenschaftliche Zentralbank AG

LTCB International Limited

Mitsubishi Finance International Limited

Nippon Credit International (HK) Limited

Sumitomo Trust International Limited

Banca del Gottardo

Deutsche Bank Capital Markets Limited

Nomura International Limited

Union Bank of Switzerland (Securities) Limited

BankAmerica Capital Markets Group

Bankers Trust International Limited

Banque Nationale de Paris

County Bank Limited

Dai-ichi Kangyo International Limited

Generale Bank

IBJ International Limited

Manufacturers Hanover Limited

The Nikko Securities Co., (Europe) Ltd.

Société Générale

Westdeutsche Landesbank Girozentrale

Bank Leu International Ltd.

November 1985

INTERNATIONAL COMPANIES & FINANCE

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for December 9.

U.S. DOLLAR	Issued	Bid	Offer	Change on day	Yield
Amex 10% 92	100	101 1/2	102 1/2	+0 1/2	10.7
Amex 10% 93	100	102 1/2	103 1/2	+0 1/2	10.8
Amex 10% 94	100	103 1/2	104 1/2	+0 1/2	10.9
Amex 10% 95	100	104 1/2	105 1/2	+0 1/2	11.0
Amex 10% 96	100	105 1/2	106 1/2	+0 1/2	11.1
Amex 10% 97	100	106 1/2	107 1/2	+0 1/2	11.2
Amex 10% 98	100	107 1/2	108 1/2	+0 1/2	11.3
Amex 10% 99	100	108 1/2	109 1/2	+0 1/2	11.4
Amex 10% 00	100	109 1/2	110 1/2	+0 1/2	11.5
Amex 10% 01	100	110 1/2	111 1/2	+0 1/2	11.6
Amex 10% 02	100	111 1/2	112 1/2	+0 1/2	11.7
Amex 10% 03	100	112 1/2	113 1/2	+0 1/2	11.8
Amex 10% 04	100	113 1/2	114 1/2	+0 1/2	11.9
Amex 10% 05	100	114 1/2	115 1/2	+0 1/2	12.0
Amex 10% 06	100	115 1/2	116 1/2	+0 1/2	12.1
Amex 10% 07	100	116 1/2	117 1/2	+0 1/2	12.2
Amex 10% 08	100	117 1/2	118 1/2	+0 1/2	12.3
Amex 10% 09	100	118 1/2	119 1/2	+0 1/2	12.4
Amex 10% 10	100	119 1/2	120 1/2	+0 1/2	12.5
Amex 10% 11	100	120 1/2	121 1/2	+0 1/2	12.6
Amex 10% 12	100	121 1/2	122 1/2	+0 1/2	12.7
Amex 10% 13	100	122 1/2	123 1/2	+0 1/2	12.8
Amex 10% 14	100	123 1/2	124 1/2	+0 1/2	12.9
Amex 10% 15	100	124 1/2	125 1/2	+0 1/2	13.0
Amex 10% 16	100	125 1/2	126 1/2	+0 1/2	13.1
Amex 10% 17	100	126 1/2	127 1/2	+0 1/2	13.2
Amex 10% 18	100	127 1/2	128 1/2	+0 1/2	13.3
Amex 10% 19	100	128 1/2	129 1/2	+0 1/2	13.4
Amex 10% 20	100	129 1/2	130 1/2	+0 1/2	13.5
Amex 10% 21	100	130 1/2	131 1/2	+0 1/2	13.6
Amex 10% 22	100	131 1/2	132 1/2	+0 1/2	13.7
Amex 10% 23	100	132 1/2	133 1/2	+0 1/2	13.8
Amex 10% 24	100	133 1/2	134 1/2	+0 1/2	13.9
Amex 10% 25	100	134 1/2	135 1/2	+0 1/2	14.0
Amex 10% 26	100	135 1/2	136 1/2	+0 1/2	14.1
Amex 10% 27	100	136 1/2	137 1/2	+0 1/2	14.2
Amex 10% 28	100	137 1/2	138 1/2	+0 1/2	14.3
Amex 10% 29	100	138 1/2	139 1/2	+0 1/2	14.4
Amex 10% 30	100	139 1/2	140 1/2	+0 1/2	14.5
Amex 10% 31	100	140 1/2	141 1/2	+0 1/2	14.6
Amex 10% 32	100	141 1/2	142 1/2	+0 1/2	14.7
Amex 10% 33	100	142 1/2	143 1/2	+0 1/2	14.8
Amex 10% 34	100	143 1/2	144 1/2	+0 1/2	14.9
Amex 10% 35	100	144 1/2	145 1/2	+0 1/2	15.0
Amex 10% 36	100	145 1/2	146 1/2	+0 1/2	15.1
Amex 10% 37	100	146 1/2	147 1/2	+0 1/2	15.2
Amex 10% 38	100	147 1/2	148 1/2	+0 1/2	15.3
Amex 10% 39	100	148 1/2	149 1/2	+0 1/2	15.4
Amex 10% 40	100	149 1/2	150 1/2	+0 1/2	15.5
Amex 10% 41	100	150 1/2	151 1/2	+0 1/2	15.6
Amex 10% 42	100	151 1/2	152 1/2	+0 1/2	15.7
Amex 10% 43	100	152 1/2	153 1/2	+0 1/2	15.8
Amex 10% 44	100	153 1/2	154 1/2	+0 1/2	15.9
Amex 10% 45	100	154 1/2	155 1/2	+0 1/2	16.0
Amex 10% 46	100	155 1/2	156 1/2	+0 1/2	16.1
Amex 10% 47	100	156 1/2	157 1/2	+0 1/2	16.2
Amex 10% 48	100	157 1/2	158 1/2	+0 1/2	16.3
Amex 10% 49	100	158 1/2	159 1/2	+0 1/2	16.4
Amex 10% 50	100	159 1/2	160 1/2	+0 1/2	16.5
Amex 10% 51	100	160 1/2	161 1/2	+0 1/2	16.6
Amex 10% 52	100	161 1/2	162 1/2	+0 1/2	16.7
Amex 10% 53	100	162 1/2	163 1/2	+0 1/2	16.8
Amex 10% 54	100	163 1/2	164 1/2	+0 1/2	16.9
Amex 10% 55	100	164 1/2	165 1/2	+0 1/2	17.0
Amex 10% 56	100	165 1/2	166 1/2	+0 1/2	17.1
Amex 10% 57	100	166 1/2	167 1/2	+0 1/2	17.2
Amex 10% 58	100	167 1/2	168 1/2	+0 1/2	17.3
Amex 10% 59	100	168 1/2	169 1/2	+0 1/2	17.4
Amex 10% 60	100	169 1/2	170 1/2	+0 1/2	17.5
Amex 10% 61	100	170 1/2	171 1/2	+0 1/2	17.6
Amex 10% 62	100	171 1/2	172 1/2	+0 1/2	17.7
Amex 10% 63	100	172 1/2	173 1/2	+0 1/2	17.8
Amex 10% 64	100	173 1/2	174 1/2	+0 1/2	17.9
Amex 10% 65	100	174 1/2	175 1/2	+0 1/2	18.0
Amex 10% 66	100	175 1/2	176 1/2	+0 1/2	18.1
Amex 10% 67	100	176 1/2	177 1/2	+0 1/2	18.2
Amex 10% 68	100	177 1/2	178 1/2	+0 1/2	18.3
Amex 10% 69	100	178 1/2	179 1/2	+0 1/2	18.4
Amex 10% 70	100	179 1/2	180 1/2	+0 1/2	18.5
Amex 10% 71	100	180 1/2	181 1/2	+0 1/2	18.6
Amex 10% 72	100	181 1/2	182 1/2	+0 1/2	18.7
Amex 10% 73	100	182 1/2	183 1/2	+0 1/2	18.8
Amex 10% 74	100	183 1/2	184 1/2	+0 1/2	18.9
Amex 10% 75	100	184 1/2	185 1/2	+0 1/2	19.0
Amex 10% 76	100	185 1/2	186 1/2	+0 1/2	19.1
Amex 10% 77	100	186 1/2	187 1/2	+0 1/2	19.2
Amex 10% 78	100	187 1/2	188 1/2	+0 1/2	19.3
Amex 10% 79	100	188 1/2	189 1/2	+0 1/2	19.4
Amex 10% 80	100	189 1/2	190 1/2	+0 1/2	19.5
Amex 10% 81	100	190 1/2	191 1/2	+0 1/2	19.6
Amex 10% 82	100	191 1/2	192 1/2	+0 1/2	19.7
Amex 10% 83	100	192 1/2	193 1/2	+0 1/2	19.8
Amex 10% 84	100	193 1/2	194 1/2	+0 1/2	19.9
Amex 10% 85	100	194 1/2	195 1/2	+0 1/2	20.0
Amex 10% 86	100	195 1/2	196 1/2	+0 1/2	20.1
Amex 10% 87	100	196 1/2	197 1/2	+0 1/2	20.2
Amex 10% 88	100	197 1/2	198 1/2	+0 1/2	20.3
Amex 10% 89	100	198 1/2	199 1/2	+0 1/2	20.4
Amex 10% 90	100	199 1/2	200 1/2	+0 1/2	20.5
Amex 10% 91	100	200 1/2	201 1/2	+0 1/2	20.6
Amex 10% 92	100	201 1/2	202 1/2	+0 1/2	20.7
Amex 10% 93	100	202 1/2	203 1/2	+0 1/2	20.8
Amex 10% 94	100	203 1/2	204 1/2	+0 1/2	20.9
Amex 10% 95	100	204 1/2	205 1/2	+0 1/2	21.0
Amex 10% 96	100	205 1/2	206 1/2	+0 1/2	21.1
Amex 10% 97	100	206 1/2	207 1/2	+0 1/2	21.2
Amex 10% 98	100	207 1/2	208 1/2	+0 1/2	21.3
Amex 10% 99	100	208 1/2	209 1/2	+0 1/2	21.4
Amex 10% 00	100	209 1/2	210 1/2	+0 1/2	21.5
Amex 10% 01	100	210 1/2	211 1/2	+0 1/2	21.6
Amex 10% 02	100	211 1/2	212 1/2	+0 1/2	21.7
Amex 10% 03	100	212 1/2	213 1/2	+0 1/2	21.8
Amex 10% 04	100	213 1/2	214 1/2	+0 1/2	21.9
Amex 10% 05	100	214 1/2	215 1/2	+0 1/2	22.0
Amex 10% 06	100	215 1/2	216 1/2	+0 1/2	22.1
Amex 10% 07	100	216 1/2	217 1/2	+0 1/2	22.2
Amex 10% 08	100	217 1/2	218 1/2	+0 1/2	22.3
Amex 10% 09	100	218 1/2	219 1/2	+0 1/2	22.4
Amex 10% 10	100	219 1/2	220 1/2	+0 1/2	22.5
Amex 10% 11	100	220 1/2	221 1/2	+0 1/2	22.6
Amex 10% 12	100	221 1/2	222 1/2	+0 1/2	22.7
Amex 10% 13	100	222 1/2	223 1/2	+0 1/2	22.8
Amex 10% 14	100	223 1/2	224 1/2	+0 1/2	22.9
Amex 10% 15	100	224 1/2	225 1/2	+0 1/2	23.0
Amex 10% 16	100	225 1/2	226 1/2	+0 1/2	23.1
Amex 10% 17	100	226 1/2	227 1/2	+0 1/2	23.2
Amex 10% 18	100	227 1/2	228 1/2	+0 1/2	23.3
Amex 10% 19	100	228 1/2	229 1/2	+0 1/2	23.4
Amex 10% 20	100	229 1/2	230 1/2	+0 1/2	23.5
Amex 10% 21	100	230 1/2	231 1/2	+0 1/2	23.6
Amex 10% 22	100	231 1/2	232 1/2	+0 1/2	23.7
Amex 10% 23	100	232 1/2	233 1/2	+0 1/2	23.8
Amex 10% 24	100	233 1/2	234 1/2	+0 1/2	23.9
Amex 10% 25	100	234 1/2	235 1/2	+0 1/2	24.0
Amex 10% 26	100	235 1/2	236 1/2	+0 1/2	24.1
Amex 10% 27	100	236 1/2	237 1/2	+0 1/2	24.2
Amex 10% 28	100	237 1/2	238 1/2	+0 1/2	24.3
Amex 10% 29	100	238 1/2	239 1/2	+0 1/2	24.4
Amex 10% 30	100	239 1/2	240 1/2	+0 1/2	24.5
Amex 10% 31	100	240 1/2	241 1/2	+0 1/2	24.6
Amex 10% 32	100	241 1/2	242 1/2	+0 1/2	24.7
Amex 10% 33	100	242 1/2	243 1/2	+0 1/2	24.8
Amex 10% 34	100	243 1/2	244 1/2	+0 1/2	24.9
Amex 10% 35	100	244 1/2	245 1/2	+0 1/2	25.0
Amex 10% 36	100	245 1/2	246 1/2	+0 1/2	25.1
Amex 10% 37	100	246 1/2	247 1/2	+0 1/2	25.2
Amex 10% 38	100	247 1/2	248 1/2	+0 1/2	25.3
Amex 10% 39	100	248 1/2	249 1/2	+0 1/2	25.4
Amex 10% 40	100	249 1/2	250 1/2	+0 1/2	25.5
Amex 10% 41	100	250 1/2	251 1/2	+0 1/2	25.6
Amex 10% 42	100	251 1/2	252 1/2	+0 1/2	25.7
Amex 10% 43	100	252 1/2	253 1/2	+0 1/2	25.8
Amex 10% 44	100	253 1/2	254 1/2	+0 1/2	25.9
Amex 10% 45	100	254 1/2	255 1/2	+0 1/2	26.0
Amex 10% 46	100	255 1/2	256 1/2	+0 1/2	26.1
Amex 10% 47	100	256 1/2	257 1/2	+0 1/2	26.2
Amex 10% 48	100	257 1/2	258 1/2	+0 1/2	26.3
Amex 10% 49	100	258 1/2	259 1/2	+0 1/2	26.4
Amex 10% 50	100	259 1/2	260 1/2	+0 1/2	26.5
Amex 10% 51	100	260 1/2	261 1/2	+0 1/2	26.6
Amex 10% 52	100	261 1/2	262 1/2	+0 1/2	26.7
Amex 10% 53	100	262 1/2	263 1/2	+0 1/2	26.8
Amex 10% 54	100	263 1/2	264 1/2	+0 1/2	26.9
Amex 10% 55	100	264 1/2	265 1/2	+0 1/2	27.0
Amex 10% 56	100	265 1/2	266 1/2	+0 1/2	27.1
Amex 10% 57	100	266 1/2	267 1/2	+0 1/2	27.2
Amex 10% 58	100	267 1/2	268 1/2	+0 1/2	27.3
Amex 10% 59	100	268 1/2	269 1/2	+0 1/2	27.4
Amex 10% 60	100	269 1/2	270 1/2	+0 1/2	27.5
Amex 10% 61	100	270 1/2	271 1/2	+0 1/2	27.6
Amex 10% 62					

INTERNATIONAL COMPANIES and FINANCE

Interim jump for Hongkong Wharf

BY DAVID DODWELL IN HONG KONG

THE HONGKONG and Kowloon Wharf and Godown Company, the property group controlled by shipowner Sir Yue-Kong Pao that early this year won a fiercely fought HK\$2.5bn (US\$320m) contest for control of Wheelock Marden, yesterday posted after-tax profits of HK\$202.4m for the six months to September—an increase of almost 37 per cent on the HK\$220.8m earned in the corresponding period last year.

The group's total tangible assets have leapt to HK\$1.1bn from HK\$3.3bn following the Wheelock takeover, which provides the Wharf company with a substantial retailing and trading operation.

Mr Peter Woo, the group's managing director and the son-in-law of Sir Y. K. Pao, said profits from Wheelock would "exceed expectations." Wheel-

lock Maritime, Wheelock's 50 per cent-controlled shipping operation, was put into liquidation in July. Wheelock Marden suffered a loss of HK\$281m last year.

Mr Woo said group net borrowings, which jumped to HK\$2.6bn following the Wheelock purchase, had been trimmed to HK\$1.4bn by August this year, after Wharf arranged a HK\$1.2bn commercial paper facility. In a group with a market capitalisation of about HK\$20bn, he said, debts are "well within the group's debt servicing capabilities."

He said that the Wharf company had "a tremendous amount of resources available for investment," and was "actively looking at how to redeploy its capital," but did not point to any specific investment of takeover target. Barely

a month ago, the group was narrowly outbid at a public auction when it offered over HK\$600m for the right to develop a prime site in Kowloon.

The company said its prime retail, office and residential properties in Kowloon "have performed particularly well." Occupancies are understood to be over 90 per cent.

Similarly, the group's three hotels in the territory, The Marco Polo, The Prince and The Hong Kong Hotel, maintained high occupancy rates throughout the period under review. From the beginning of 1986, the group is to set up its own hotel management subsidiary to operate its hotels. This follows a dispute with the group currently managing its three Hong Kong hotels.

The Wharf board has de-

clared an interim dividend of 8.5 cents per share, compared with 7 cents at the half-way stage last year.

● Cheung Kong, another Hong Kong property group, is to issue HK\$1bn of three-year commercial paper with the mandate likely to be awarded to Wardley and Citicorp International, Reuters adds from Hong Kong.

The underwriting margin will be a maximum of 12 basis points over one, two and three-month Hong Kong interbank offered rates, bankers said. The facility fee will be 1 point.

Wardley and Citicorp are seeking between eight and 12 co-managers for the issue, which is expected to be finalised within two weeks. Bankers said Cheung Kong would use the proceeds for general working capital.

US clashes with Japan on financial liberalisation

By Jurek Martin in Tokyo

JAPAN and the US have again clashed over the pace of financial liberalisation in Japan.

Mr David Mulford, the US Assistant Treasury Secretary, said yesterday that Japan had demonstrated "little evidence of intensified effort" to pursue liberalisation along the lines to which Japan had committed itself at the Group of Five ministerial meeting in New York last September.

After the latest round of regular consultations with Mr Tomomitsu Oba, the vice Minister of Finance, Japan was "not moving fast enough" to create a viable secondary market in Euroyen bonds and an effective market in new Japanese short-term government paper.

The US has consistently pressed Japan for the last two years on what it sees as the need to create an equivalent to the US Treasury bill market.

Japan does have such instruments but they are used primarily as a means of fine-tuning liquidity in the money markets.

Mr Mulford maintains that the proposed extended short-term paper market as outlined by Mr Oba would hold little interest for foreign investors in particular, because Japan intended to continue to apply withholding taxes on purchases.

Mr Oba countered that since the new government paper was considered a revenue bond, Japan had no alternative.

On Euroyen bonds, Mr Mulford argued that Japan was still denying reasonable access to Japanese residents. He was critical of the financial criteria the Ministry of Finance uses in determining which Japanese companies may issue Euroyen bonds.

Sharp rise for Pakistan Airlines

By Mohammed Aftab in Islamabad

PAKISTAN International Airlines (PIA), the national flag carrier, boosted earnings by 22.1 per cent in the year to June, to PRs 688.55m (\$54.35m).

The company also announced that the government is shortly to sell a 4.7 per cent stake to the public, which will take the private shareholding to 9.81 per cent.

The government will then hold 50.77 per cent of the shares directly while state insurance companies have 4.27 per cent, the nationalised banks 35.06 per cent, and investment companies the fractional remainder.

The airline has expanded its domestic network to 29 cities, and its international network to 38 cities in Asia, the Middle East, Africa, Europe and the US. It carried 3.75m passengers in 1984-85, nearly a quarter of a million more than the previous year.

The company said rationalisation of routes and better use of capacity aided the improvement in its results.

It announced an 18 per cent dividend for the year, up from 17.5 per cent. The dividend will be paid in the form of bonus shares.

Total revenue for the year was PRs 10.15bn compared with PRs 9.3bn in 1983-84.

High yen to lift Japan's utilities

BY YOKO SHIBATA IN TOKYO

JAPAN'S nine power companies, expect windfall gains totalling nearly ¥114bn (\$560.1m) from the yen's steep appreciation on their imports of dollar-priced commodities such as crude oil and coal in the current year to March 1986.

The forecast is based on the assumption that the yen averages ¥210 against the dollar in the second half, an appreciation of ¥48 over a year ago.

As is often the case when the yen is strong, the companies are encountering pressure from customers including industry and the general public to cut utility rates in order to redistribute the gains.

However, the power companies are reluctant to cut rates, arguing that profits stemming from the yen's rise should be allotted to a price fluctuation reserve and

JAPANESE POWER COMPANY RESULTS (¥bn)

	First-half sales	%	First-half pre-tax profits	%	Full-year pre-tax profits (forecast)	Exchange gains (forecast)
Hokkaido	222	+2.0	11.8	+7.4	28	0.4
Tohoku	571	+4.2	32.2	+14.3	70	10
Tokyo	2,406	+4.9	102.0	+4.6	260	40
Chubu	945	+4.3	68.7	+17.1	150	24
Hokuriku	192	+2.9	22.5	+5.4	45	3.5
Kansai	1,131	+3.4	65.4	+1.1	180	19
Shikoku	223	+2.2	26.2	+4.9	74	7
Kyushu	568	+2.5	26.8	+0.1	85	7
Total	4,416	+4.2	381.2	+4.5	940	113.9

other similar accounts.

The appreciation in the yen was chiefly the trigger for a request by the Ministry of International Trade and Industry (MITI) for the nine companies to spend an additional ¥1,000bn on plant and equipment invest-

ment in the three years from next April.

Average capital spending among the nine is a little over ¥3,000bn a year. The additional amount would bring a three-year equipment investment plan to ¥11,000bn.

Hyundai Motor share probe

THE KOREA stock exchange has ordered four domestic stockbrokers to submit reports by today on Hyundai Motor share transactions for November to investigate possible "share price manipulation." AP-DJ reports from Seoul.

An exchange official said it would investigate details of

Hyundai share transactions through Dongsun Securities, Dresin Securities, Pohang Security, and Ssangyong Investment and Security Company.

He said the share price of Hyundai surged without any clear reasons and most of the transactions were carried through those four

Downturns for OCBC offshoots

By Chris Sherwell in Singapore

FRASER & NEAVE, the soft drinks manufacturer, and Malayan Breweries, two Singapore companies linked to the OCBC banking group, have reported declines in net profits.

The group is dominated by the Overseas-Chinese Banking Corporation (OCBC), one of the big four local banks, and includes other companies like Straits Trading and Great Eastern Life Assurance in a complex web of ownership.

Fraser & Neave reported a 5.1 per cent fall in group net profits to S\$39.7m (US\$18.5m) for the six months to September. Turnover increased by 11.5 per cent to S\$559m.

Malayan Breweries showed a 12.7 per cent decline in group net profit, to S\$15.1m for the full year to September. Turnover was up by 16.1 per cent to S\$135m.

Both companies have suffered from Singapore's poor trading conditions. Fraser & Neave said its tax charge was relatively high and was pleased to have maintained earnings at the pre-tax level.

George Tan bailed

MR GEORGE TAN, former chairman of the collapsed Carrian group, who was arrested at the weekend on new charges of bribery and conspiracy to defraud, has been freed on bail. Reuters reports from Hong Kong.

Bail was maintained at HK\$52m (US\$6.7m), the amount set under two previous counts of conspiracy to defraud linked to the collapse of Carrian Investments in 1983. Also released on bail were Mr Bentley Ho and Mr Carrie Woo.

PAN-HOLDING

Societe Anonyme Luxembourg

As of November 30, 1985, the consolidated net asset value was US\$191,130,249.49, i.e. US\$273.04 per share of US\$50 par value.

The consolidated net asset value per share amounted as of November 30, 1985 to US\$281.18.

STOCKHOLDERS FAR EAST INVESTMENTS INC.

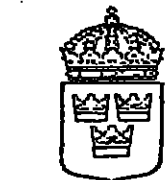
Net Asset Value 30th November 1985

\$2.95 per share (unaudited)

ENERGY RESOURCES & SERVICES INCORPORATED

Net Asset Value 30th November 1985

\$7.20 per share (unaudited)

NOTICE OF EARLY REDEMPTION
Kingdom of Sweden

U.S.\$150,000,000
Floating Rate Notes Due 1995

Notice is hereby given that in accordance with Clause 6(a) of the Terms and Conditions of the Notes, the Kingdom will redeem all of the outstanding Notes at their principal amount on 16th January, 1986, when interest on the Notes will cease to accrue.

Repayment of principal will be made upon presentation of the Notes with all unexpired Coupons attached, at the Offices of any one of the Paying Agents mentioned thereon.

Accrued interest due 16th January, 1986 will be paid in the normal manner against presentation of Coupon No. 6 on or after 16th January, 1986.

Bankers Trust Company, London
Fiscal Agent

10th December, 1985

NOTICE OF EARLY REDEMPTION
U.S.\$50,000,000
Alcoa of Australia Limited

(Incorporated in the State of Victoria with limited liability)



ALCOA AUSTRALIA

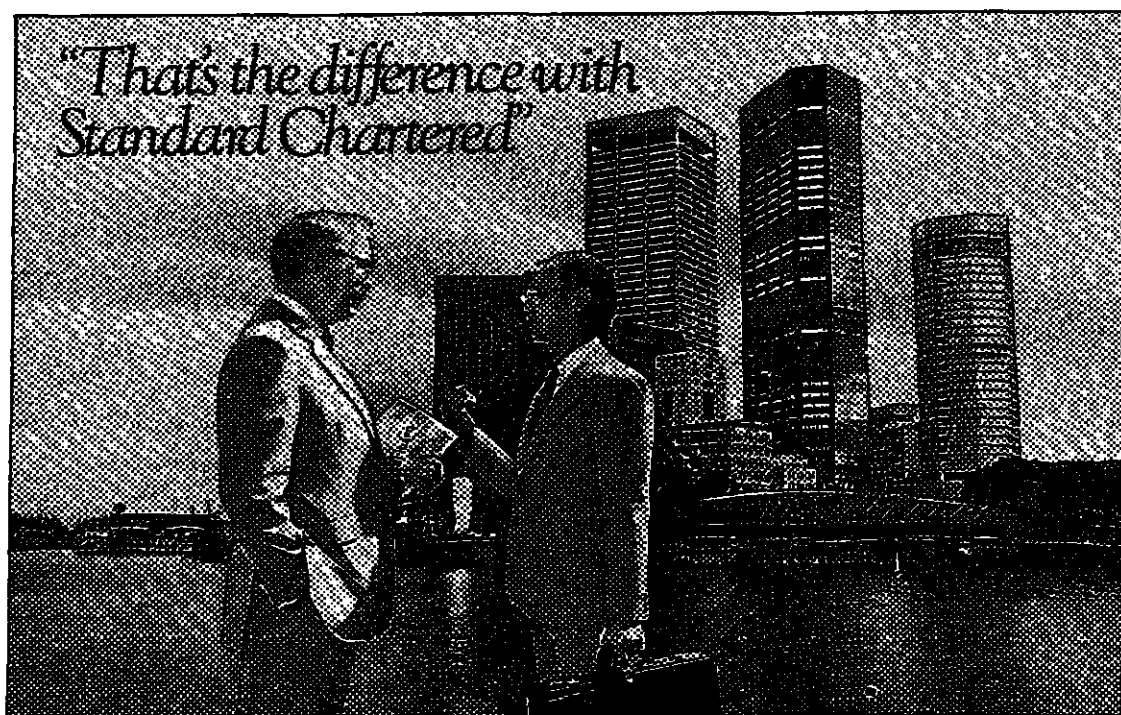
16% Notes Due 1989

Notice is hereby given that pursuant to the Condition 6 (b) of the Notes, the Company will redeem all of the Notes at 101% of their principal amount on the next interest payment date, 15th January 1986, when interest on the Notes will cease to accrue.

Repayment of principal will be made upon presentation and surrender of the Notes, with all unexpired coupons attached, at the offices of any one of the Paying Agents mentioned thereon. Coupon No. 4 which matures on 15th January 1986 should be detached and presented for payment in the normal manner.

Bankers Trust Company, London
Fiscal Agent

10th December 1985

MORE LOCATIONS.
FEWER
DISLOCATIONS.

Success in international business has a lot to do with having the right connections.

And very few banks indeed can offer you as many as Standard Chartered.

As one of Britain's largest banks, and specialists in international business, we have over 2000 branches in more than 60 countries. All linked by common systems and the latest in telecommunications technology. And all staffed by people to whom international trade is a way of life.

The result is that when you deal with Standard Chartered, you deal with people who understand your

problems—and can supply solutions.

Delayed payments become an occasional rarity, rather than a constant headache.

International cash management that enables you to use funds more efficiently becomes a reality, rather than an objective.

And whether you need a more competitive foreign exchange dealing service, better-tailored trade finance, or more productive advice and introductions around the world, you'll find the service you want under one roof.

Ours.

Standard Chartered

Direct banking, worldwide

Standard Chartered Bank Head Office: 10 Clements Lane, London EC4N 7AB.

This announcement appears as a matter of record only.

Project Financing
Term LoansMARI GAS COMPANY LIMITED
Pakistan

DM 33,915,000
¥ 2,000,000,000

Fixed Rate Portions
Provided by

International Finance Corporation

U.S. \$12,000,000
DM 22,800,000

Floating Rate Portions Provided
Through IFC Participations by

Bank of America NT & SA

Banque Indosuez

The Hongkong and Shanghai Banking Corporation

Standard Chartered Bank

Crédit Commercial de France

November, 1985

UK COMPANY NEWS

Chloride profits wiped out midway

ON TURNOVER showing a fall of 17 per cent, taxable earnings in the first half were wiped out by Chloride Group against profits last time of £5.4m. The profit performance is described by Sir Michael Edwards, chairman, as unsatisfactory and warned that in the second half the results are unlikely to be better than the £8.5m for the comparable period last time.

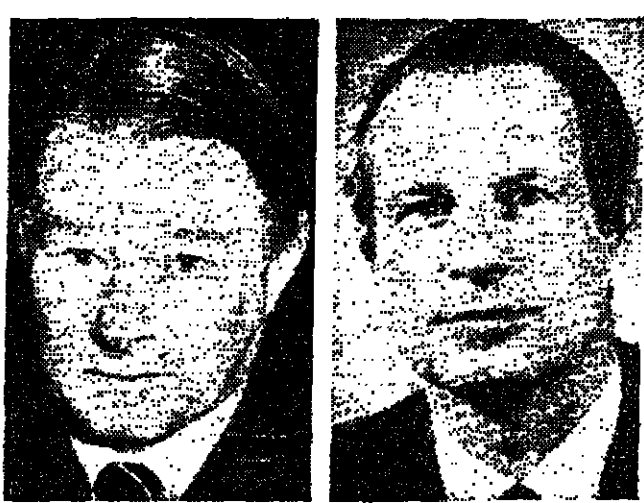
Mr Ken Hodgson, will be giving up his chief executive position in January. A successor is to be announced later. In the meantime Sir Michael will chair the group management board in addition to being non-executive chairman.

Mr Hodgson will retain his chairmanship of the group's major South African subsidiary. In the six months to the end of September 1985 turnover for the maker of batteries and related systems fell from £192.5m to £158.5m. The stated loss per share came out at 5p against 1.5p last time and again only the dividend on the 4.2 per cent preference stock will be paid.

The last ordinary dividend was 4p, paid in respect of the 1979-80 year. A dividend of 4.2p per share was recommended on 7.5 per cent cumulative convertible preference shares was made at the interim stage last year but deferred at the year end. Arrears amount to £5.4m, or 28.24p per share.

Sir Michael says that the group's objective is to improve margins and cut costs at all levels to those in line with its reduced size.

"We have good businesses now, backed by sound business, now, and we must improve their profitability as quickly as



Sir Michael Edwards (left), chairman of Chloride Group and Mr Ken Hodgson, chief executive

possible," he tells shareholders. During the period the North American automotive and motive power battery businesses and the companies in Australasia were sold to Dunlop Olympic. The results include turnover of £34.6m and pre-tax losses of £2.1m relating to the companies.

The sale raised £34.5m, with a profit of £3.7m being taken into the accounts below the line as an extraordinary credit. The proceeds were used to reduce borrowings and in addition loans of £21m attaching to the businesses are no longer a group liability.

Sir Michael says that despite the adverse effect of exchange

rates movements on reserves, gearing fell from 75 per cent to less than 50 per cent.

"The balance sheet has therefore been strengthened considerably and management has done a good job in this respect. Profit performance is another matter and this has been unsatisfactory despite continuing good performance from overseas," he adds.

Operating profits came out at £4.5m (£10.6m) with the share of £4.5m (£10.6m). The pre-tax result was struck after interest charges of £4.7m. There was an overseas tax charge of £4.1m (£5.1m) and minorities took an unchanged

£1.2m, leaving attributable losses, before extraordinary items, of £5.3m (£90,000).

Sir Michael says that Chloride Silent Power, which is jointly owned with the Electricity Council, continues to make progress in the development of the BETA (sodium sulphur) battery. In September the US Department of Energy awarded the company a \$8m contract for continuing research and since then a \$5m contract has been secured from the US Electric Power Research Institute for the development of the battery for load levelling purposes.

comment

Fixing up the balance sheet was a precondition of Chloride's survival as a company, even if it meant disposing of half the group's more interesting businesses. But bringing the balance sheet gearing down by 40 percentage points was not enough to ensure the survival of the chief executive—now, at any rate, in a half year when the group had nothing to show for its efforts in the profit and loss, and the preference dividend had to be put back yet again. Since interest costs will henceforth be at about half their previous level, it is probable that Chloride will have some sort of pre-tax profit for the full year. Thereafter, Sir Michael Edwards' return should at least strip out as thick layer of costs; how much of Chloride remains as a viable business to be inherited by the next chief executive is a question that cannot yet be answered.

There was an overseas tax charge of £4.1m (£5.1m) and minorities took an unchanged

Hazlewood moves into nuts and popcorn

By Lionel Barber

HAZLEWOOD FOODS, the fast-growing pickles and pizza group, is to pay \$5m for Bard Group, the privately-owned nuts and popcorn business.

Yesterday's announcement of the Bard deal came as Hazlewood revealed a 56 per cent rise in pre-tax profits for the first six months to last September on turnover of £53m, double the previous year.

The purchase of Bard, which ranks as one of the UK's top nut manufacturers, is Hazlewood's first move into the snack foods and confectionery business.

"It is a growth area where we intend to expand," said Mr Dennis Jones, Hazlewood's finance director yesterday.

Last June, Hazlewood raised £20.5m through a one-for-one rights issue and the Bard deal is the latest of a string of acquisitions. Last September, it paid £10m for Olaf Foods, the frozen fish and ethnic meat subsidiary of Easjam, the frozen food retailer.

Bard Group made £1.32m pre-tax profits for the year ended last October, compared to £757,000 in 1984. The group invested some £36,000 in new plant and equipment in 1983 and 1984 and has a freehold factory in East Ham and two leasehold factories in Essex, in north-west London.

Hazlewood is to pay £2.5m in cash out of its own resources for Bard. In addition it is raising £5m through a new placing and will allot 126,426 new ordinary shares valued at around £1.09m. These new shares will be retained by the company.

Hazlewood's share price rose sharply yesterday closing at 78p up 13p on the day.

The sharp increase in turnover for the first six months of this year reflects the recent acquisition of the Knight European Food Group. Mr Jones said that though sales margins had suffered slightly, the group's earnings had improved.

However, he pointed out that earnings per share at 14.98p (compared to 12.42p adjusted) had grown by 20.6 per cent. Hazlewood is paying an interim dividend of 4p (3.3p).

A further payment for Bard may be necessary, depending on the profits achieved by manufacturing during the first six months to March 1986.

Osprey Communications, advertising agency, failed to meet its expectations and pre-tax profits fell 56 per cent in the half-year to September 30 1985 from £64,000 to £28,000.

The board is deferring a decision on an interim payment. Last year 0.5p was paid mid-way with a final payment of 0.75p on £200,800 profit before tax.

Turnover in the period rose from £660,000 to £1.74m. However, profits at Ralston, Mitchell, Birmingham (Advertising and Marketing), fell well below those of the corresponding period last year. This was caused, Osprey says, by a small decline in turnover accompanied by a lower average profit margin. The resulting fall in gross profits was intensified, it says, at the pre-tax level by increased overheads.

Gartmore profits slide and US troubles ahead

BY CHARLES BATCHELOR

A SHARP profits decline at Gartmore Investment Management, which controls £2.2bn worth of funds, was announced yesterday by Exco International, the money broking group which is Gartmore's majority shareholder.

Gartmore's pre-tax profit in the year ending December 31 is expected to be substantially lower than the £4.37m profit in the exceptionally good year 1984, Exco said. There is unlikely to be any improvement in 1986. In September, it announced Gartmore's first half trading profit had fallen.

Gartmore's profits downturn was disclosed in a document from Exco outlining its plans to exchange its 50.1 per cent in Gartmore and 40 per cent of Fisec, a small venture capital company, for the 30 per cent holding in London Forfeiting held by British & Commonwealth Shipping.

Exco and B & C are unravelling their business links following the resignation of Mr John Gunn as chief executive at Exco and his move to an executive directorship with B & C.

Tan Sri Khoo Poo Kuan, the Malaysian businessman who has built up a 24.9 per cent share-

holding in Exco, was disappointed with the amount of information contained in Exco's formal document explaining the exchange of shareholdings, according to J. Henry Schroder Wagg, his merchant bank adviser. "The document does not value the assets being transferred and gives little information to allow an evaluation," Schroder said.

Tan Sri Khoo is also dissatisfied with Exco's offer, contained in yesterday's documents, on its board. "We still feel that is not equitable given that there are 21 directors on the Exco board at the moment," Schroder said.

No decision has yet been taken by Tan Sri Khoo as to whether he should vote against the exchange at the extraordinary meeting called by Exco for December 23. The proposal requires a simple majority to be carried.

Each, which bought its majority holding in Gartmore from B & C in August 1983, said Gartmore had also failed to establish itself in the US.

Gartmore bought 51 per cent of Kingsley, McNulty & Morse, a San Francisco company, in May 1984. KJMM had

\$800m of funds under management but has since suffered a loss of funds, Exco said.

In addition Gartmore's venture capital investments in the US West Coast have grown to significant losses both in Gartmore and in the funds managed. These losses may well require the injection of significant further equity capital into Gartmore, Exco said.

Gartmore experienced a major boardroom upheaval soon after Exco took control. Four Gartmore directors resigned in mid 1984 and in April 1985 Mr Adrian Collins, the managing director, also resigned.

Fisec has written off or made provision for \$2m worth of the \$9m of dollar funds invested in funds. It will show a significant accumulated deficit at December 31, Exco said.

London Forfeiting, the company over which Exco will take full control, increased pre-tax profits to £4.44m in the six months ended June 1985 from £1.96m in the preceding eight months, its first trading period. It has continued to trade at these higher levels in the second half of 1985, Exco said.

Stock Conversion profits jump

BY MICHAEL CASSELL, PROPERTY CORRESPONDENT

Stock Conversion, the major UK property group in which Stockley holds an unswerving 26.5 per cent, yesterday announced a large increase in interim profits.

The group, which is in the final stages of resolving, with Stockley, the future of the seven-month-old shareholding achieved pre-tax profits of £12.14m in the six months to September 30, compared to £9.48m in the same period of the previous year.

Neither side in what has been very difficult discussions is committing to progress, but it is thought an agreement on a way to resolve the position will be announced shortly. A series of options have been considered, but the outright acquisition of Stockley or a share-property swap between the two parties appear to be the most likely course.

Stock Conversion's interim dividend rises from 2.5p to 3.5p and the £30m sale of the White

City stadium site to the British Broadcasting Corporation, together with retained profits, helped give net assets per share at the half-way stage by 48p to 585p. The BBC sales generated a capital surplus after tax of over £20m or 35p a share.

Profits on investment activities rose from £3.9m to £10.3m, while dealing profits increased from £0.6m to £1.9m. Mr Jonathan Lane, joint managing director of Stock Conversion, said that the group's current capital development stood at around £60m but that, over the next two or three years, the figure was expected to rise to £100m and remain at that level.

The commitment is likely to mean that the group will consider some form of money-raising exercise over the medium term.

Mr Lane said the latest results provided ample evidence that the group was actively and successfully managing its own

affairs and that it could, without outside help, offer shareholders the prospect of continuing growth.

Stock Conversion was anxious to see an end to the uncertainty created by Stockley's presence and "constructive and continuing" discussions were being held with that aim in mind, he added.

Stock Conversion has recently submitted a planning application to develop 150,000 sq ft of offices on a site close to the Old Bailey in the City of London. It has completed the latest refurbishments on its Chinatown Estate in Soho and, with Electra Investment Trust, has just announced its decision to back Pembroke, a newly-formed retail development company to be run by Mr Colin Molyneux of Molyneux & Co., the estate agent and Mr Johnnie Arkwright, former of Grosvenor Developments and Hatton Developments.

London listing for Lexicon

Lexicon, a company based in Boston, Massachusetts, which designs, manufactures and sells digital audio equipment, is being floated on the London stock market with a value of £10.2m.

L. Mess & Co. is offering for sale 3.5m shares at 115p each, representing 40 per cent of the equity. Existing shareholders are selling 900,000 shares, with the remainder being sold by the company to raise £2.6m after expenses. The new money will be used to repay its borrowings and to expand its business.

The company, which was founded in 1971, claims to have produced the world's first digital audio processing device. The product enhances and manipulates sound electronically, and are used by the music and broadcast industries.

Lexicon's main product is a digital reverbulator which can make a recording sound as though it came from a concert hall or from a small room. Last year reverbulators accounted for about 80 per cent of the com-

pany's turnover.

In each of the last five years, Lexicon has generated at least a quarter of gross profits in research and development, spending £1.6m last year. Much of this has been spent on developing a random access digital audio recorder, processor and editor, which will be sold at a higher price than Lexicon's existing products, and for which the directors expect there to be a large market.

Profits have grown from £718,000 in 1981 to £1.7m in the year to August 1985, on sales up from £3.8m to £10.5m. The directors consider it to be too early in the current year to make a profit forecast.

At the offer price of 115p the shares are on a price earnings ratio of 13. The yield is 2 per cent.

Dealings in the shares begin on December 19.

comment

However anxious one might feel about faddishness in the music

business, or about the threat to the small fry posed by powerful Japanese manufacturers of audio equipment, this issue seems attractive enough to overcome such worries. The modesty of the p/e ratio says much about investors' suspicion of US companies who choose to raise money here. However, Lexicon's reasons for doing so are persuasive—for a small high tech company, floating in the UK is both simpler and cheaper than doing so in the US. If Lexicon's margins are much slimmer than those of AMS, its obvious UK quoted competitor, it is because it spends much more on R & D and on marketing. The length of its profit record is reassuring, as is the respect it appears to command within the industry. The new disc project, while exciting, is a completely unknown quantity, and it may be a while before its benefits fall through on to the bottom line.

Dobson slows in second half

WITH MOST of the increase coming in the first six months, taxable profits of Dobson Park Industries rose to £3.72m for the year ended September 25 1985, compared with £2.4m in 1984, a rise of 55.5 per cent. At half-way the surplus was ahead from £4.45m to £5.86m, and directors of this mining machinery, engineering and power tools group were confident of an overall improvement at the year end.

They had warned, last February, that the shadow of the miners' dispute and its aftermath must temper any views they had for the second half—profits for that period amounted to £3.05m against £2.62m.

Earnings per 10p share are given as 7.3p (4.9p), after tax £2.65m (£2.99m), and the dividend is unchanged at 5.21p net with a same-again final payment of 3.51p.

The directors say that no allocation of profit will be made to the employee share scheme, approved by members on February 14 last, in respect of the year.

Of the pre-tax figure for the year mining equipment accounted for the major part, with £6.64m, against £5m last time, while the remainder was split between power tools £2m (£2.31m restated), engineering £1.22m (£397,000 restated), property and invest-

ment management £557,000 (£342,000), foreign currency adjusted, and interest £2m (£1.55m).

Group turnover rose from £191.25m to £204m and gross profits amounted to £44.52m, compared with £40.56m. Other operating expenses totalled £34.73m (£33.56m) while the pre-tax figure was after the share of profits of associates, £322,000 (£308,000), interest charges of £6.1m (£2.66m), and investment income lower at £1.02m, against £1.6m. There were also increased redundancy and reorganisation costs of £1.25m (£384,000) and adverse currency adjustments of £36,000 (£690,000).

Below the line there were extraordinary debits of £1.42m (£982,000), adjustable for attributable tax which left a balance of £4.67m (£3.11m).

The extraordinary items comprised losses, after tax relief, of £400,000 on the redemption of the share capital representing the group's 41.6 per cent interest in Turner-Morris, South Africa, and £286,000 on the

continuance of a dairy wheel printer for use with small business computers.

comment

Dobson Park had warned at the half-way stage that mining equipment sales would be badly

hit in the second half but in the event the worst fears seemed to have been overdone and the market expressed its relief by putting the shares up 51p to 86p. This is not to say the group's troubles are quite over: capital spending from the Coal Board has still not recovered and profits in that quarter are unlikely to be far ahead this year. Power tools will have benefited from last year's reorganisation and should make some modest progress but the real growth seems likely to come from engineering, where a rationalisation of the division's activities is likely to bring a substantial recovery in the core operations, notably Markon Engineering. For the full year about £10.5m is in sight, putting the shares on a prospective p/e ratio of 11 after a 57 per cent rise since the start of last year.

Lloyds Bank owned 16.4 per cent of the Royal Bank but decided to sell the stake last week because it no longer fitted with its strategy.

comment

BINDER HAMILTON have been appointed auditors of Fleet Holdings, owners of Express Newspapers, replacing Touche Ross. Fleet was acquired by United Newspapers earlier this year in a fiercely contested £317m takeover battle.

KIO lifts stake in Royal Bank

THE Kuwait Investment Office has raised its stake in the Royal Bank of Scotland from 8.2 per cent to 14.7 per cent by acquiring part of the large block of shares sold last week by Lloyds Bank.

The KIO first became an investor in the Royal Bank 10 years ago.

The bank said yesterday that it had always regarded the Kuwaitis as investors and was not concerned by their increased holding. There was no indication that any other large holders had emerged as a result of the Lloyds sale.

Royal Bank's shares closed last night at 264p, down 2p on the day.

Lloyds Bank owned 16.4 per cent of the Royal Bank but decided to sell the stake last week because it no longer fitted with its strategy.

Petbow shares suspended

Shares in Petbow Holdings, the manufacturer of diesel generating sets and welding equipment, were suspended yesterday at the company's request, pending an announcement. At the suspension price of 48p, Petbow has a market capitalisation of £8.24m.

Petbow made heavy losses in 1982-83 and 1983-84 because of problems in its large overseas markets, such as Nigeria and Iraq, and then the group has restructured, to increase UK orders and improve management controls, and it moved back into the black in the year to last March, with pre-tax profits of £0.72m on turnover of £19.5m.

comment

LADIBROKE INDEX 1,117.1321 (-2) Based on FT Index Tel: 01-427 4411

CROSSLAND SAVINGS, FSB U.S.\$100,000,000 Collateralized Floating Rate Notes, Series A due December 1997

For the three months 5th December 1985 to 5th March 1986 the Notes will carry an interest rate of 8 1/4% per annum with an interest amount of U.S.\$217.88 per U.S.\$100,000 nominal. The relevant interest payment date will be 5th March 1986.

Listed on the Luxembourg Stock Exchange Bankers Trust Company Agent Bank

Standard Chartered Standard Chartered PLC (Incorporated with limited liability in England)

US\$400,000,000 Undated Primary Capital Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination Period from 9th December, 1985 to 3rd January, 1986 the Notes will carry interest at the rate of 8 1/4% per cent per annum.

Interest accrued to 3rd January, 1986 will amount to US\$58.16 per US\$10,000 Note and US\$581.60 per US\$100,000 Note.

The interest payable on 3rd January, 1986 against surrender of Coupon No. 1 will amount to US\$428.46 per US\$10,000 Note and US\$4,284.55 per US\$100,000 Note.

Standard Chartered Merchant Bank Limited Agent Bank

Highland Distilleries Increased Sales of "The Famous Grouse"

Turnover for the year ended 31st August 1985 exceeded £100 million for the first time whilst profits before tax rose 15% to £9.5 million.

The recommended final dividend for the year is 1.42p per share making 198p for the year—an increase of 12.5%.

In his annual statement to shareholders the Chairman, Mr. J. A. R. Macphail, draws attention to the excessive duty and tax burdens imposed by the Government on the Scotch Whisky Industry including a higher effective rate of Corporation Tax on profits due to the abolition of Stock Relief.

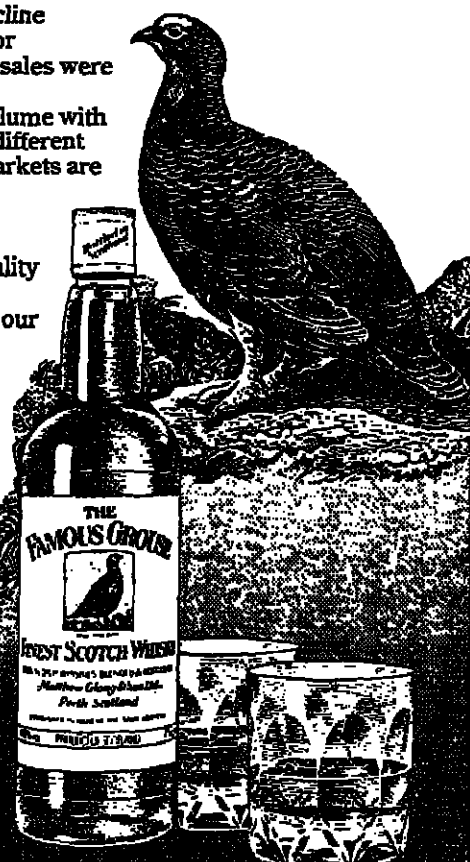
The results were achieved despite yet another increase in duty and reflect not only the continued success of "The Famous Grouse" but also increased contributions from bottled malts and new fillings, the latter showing a very encouraging improvement. Mature whisky sales were at about the same level as last year.

"The Famous Grouse" continues to increase its share of the Home Market. During the current calendar year sales of the brand have increased in Scotland in contrast to the marginal decline last year. There is considerable scope for further development in England where sales were comfortably ahead of last year.

Exports were some 12% ahead in volume with the increase coming from a number of different markets. Both the Home and Export markets are becoming increasingly competitive and investment in support of the brand will continue to be heavy.

"The Famous Grouse" brand is a quality product that is enjoying sales momentum at the present time and it is our intention to keep it that way ably supported by our distributors in their various markets.

Copies of the Annual Report and Accounts, containing the Chairman's Statement in full, can be obtained from The Secretary, The Highland Distilleries Company plc, 106 West Nile Street, Glasgow G12 9QY.



QUALITY IN AN AGE OF CHANGE

Security Pacific Holdings Limited

through its wholly owned subsidiaries

Security Pacific Finance Limited and Security Pacific Trust Limited

£30,000,000

Tender Panel Acceptance Credit Facility with Cash Advance Option

managed by

NM ROTHSCILD & SONS LIMITED

Tender Panel Members:

Algemeine Bank Nederland N.V.	Amsterdam-Rotterdam Bank N.V.,
Banque Paribas (London)	CIC-Union Européenne Internationale et Cie
County Bank Limited	London Branch
Deutsche Bank Aktiengesellschaft	Crédit Commercial de France,
London Branch	The Fuji Bank, Limited
Kleinwort, Benson Limited	Lloyds Merchant Bank Limited
NM Rothschild & Sons Limited	Union Bank of Switzerland
	S. G. Warburg & Co. Ltd.



Tender Panel Agent

NM ROTHSCILD & SONS LIMITED

December, 1985

UK COMPANY NEWS

Forgemaster write-down leaves JFB £26m in red

Johnson & Firth Brown's involvement in the loss-making Sheffield Forgemasters joint venture has left the specialist engineer with an attributable loss of £25.7m for the year to September 30 1985, wiping out a pre-tax profit of £3.68m, up from £2.1m, from the group's ordinary activities.

JFB's investment in Forgemasters has been written down to £1, at a cost of £13.4m (nil). Forgemasters' losses totalled £25.7m, against £8.25m, including the write-down, and have been treated as extraordinary items.

Mr John Clay, the chairman, said that most of the group's operating companies prospered in the improved business conditions following the end of the miners' strike, and benefited from the maintenance of the higher level of demand within the aerospace, general engineering and the automotive industries.

He added that he believed that JFB had the necessary strengths to build on the progress achieved in the past two years, and looked forward to further improvement in 1986.

JFB's otherwise profitable performance has for some time been overshadowed by the Forgemasters' venture, which the company entered along with the

British Steel Corporation in 1982. Announcing the write-down last month as part of a broader capital reduction plan, the company said it hoped to be able to resume dividends in 1987 after a six-year absence.

For the year under review, the profit and loss account has been restated to distinguish the Forgemasters figures from those of the rest of the JFB group. Because of the write-down, the joint venture's losses will no longer figure in the accounts. At the period end, net borrowings were £29.8m, but Mr Clay said that these would be reduced to £19m (of which £13.1m is in the form of 11 per cent unsecured loan stock 1983-88) once the sales of the US subsidiary Cannon-Muskegon and the UK machine tool outfit Richard Lloyd have been completed.

Turnover came to £113.87m (£112.38m) and, excluding Forgemasters, produced operating profits of £8.1m, against a comparable £5.44m. Interest charges were slightly down at £3.52m against £3.69m, and the company got £394,000 (£348,000) as its share of associates' profits. Tax took £1.01m (£781,000) to leave a profit of £2.67m, against £1.32m, on ordinary activities.

An extraordinary debit of £2.71m (£1.41m) included a £2.38m loss on the Richard Lloyd disposal.

The Forgemasters' loss comprised: share of trading loss for the year of £7.64m (£5.2m); a tax credit of £155,000 (debit £185,000); a £4.82m (£1.88m) share of extraordinary debits; and the £13.4m debit on the written down investment.

Comment
The market knew what it had coming to it from Johnson and Firth Brown and so these results, extraordinary as they looked with a nice increase in profits dwarfed by an enormous extraordinary write off, left the shares unchanged at 25p. Profits, exactly in line with the forecast made at the time of the capital reduction last month, have been moving ahead at all of the steady improvement in trading profits is the resolution of the Sheffield Forgemasters problem, which had hitherto

turned all profits made by the rest of the group into losses. The sale of Cannon-Muskegon, the US subsidiary, will have the effect of reducing post-tax profits by about £1m, rather less than the resulting interest saving. The shares have recovered sharply since the reconstruction, and should go further if the group can achieve continued progress in its slimmer, stiffer form.

Increased BET bid wins the backing of Sparrow's board

BY MARTIN DICKSON

BET, the diversified services company, has increased the value of its takeover bid for G. W. Sparrow, the crane hire company, from £7.05m to £7.4m and won the backing of the company's board for the offer.

Directors of Sparrow and their close families have given irrevocable undertakings to accept the offer for their own shares, which total 29 per cent of the equity.

The trustees of family trusts holding 8.3 per cent are also expected to accept. These shares, together with previous acceptances, would give BET 38.1 per cent of the company.

BET originally offered one of its shares for every five Sparrow shares. BET closing last night at 357p, down 5p on the day, that values each Sparrow share at 71.4p.

It has now agreed to offer 21 of its shares for 100 Sparrow shares, valuing the latter at 74.9p each and the whole group at £7.4m.

The original offer had a cash alternative of 60p and this remains unchanged. BET is also involved in a hostile takeover bid for S&B, the scaffolding company, and had received acceptances covering 15.1 per cent of its share

capital by last Friday's first closing date.

Mr Nicholas Wills, chairman of BET, said of the Sparrow agreement: "The increase in our own share price narrowed the gap between the two sides and we have now avoided further

brusque exchanges. The offer for Sparrow was made only four days after it had announced a pre-tax loss for the six months to June of 1985 (£37,000 profit £262,000), due to the impact of reorganisation costs.

BET described the company as a weak one in an industry suffering from over-capacity. A series of management changes has failed to halt its decline and, meanwhile, its borrowings have risen to a very high level," it claimed.

Sparrow countered by claiming that the offer was cheap, that BET did not understand its business.

STONE INTERNATIONAL, international contracting engineer, has made its fourth acquisition in just over a year with the purchase of P.L.C. Peters, a lead-pipe supplier of doors and floor operating systems, for £1m. Peters has a turnover of £4m.

COMPANY NEWS IN BRIEF

PROPERTY HOLDING & Investment before tax from £2.75m to £9m in the six months to September 30 1985, and has raised the interim dividend from 0.89p to 1.02p. After a substantially reduced tax charge of £838,000 (£1.21m), earnings per share came out at 2.62p (1.95p). The directors say that it is the company's intention to maintain steadily increasing dividends, and the present good cover will help make this possible.

G. F. LOVELL, confectionery manufacturer, achieved profits in half year ended September 28 1985, of £4,000 (loss £3,000). No tax (credit £3,000) leaving earnings per share 0.33p (loss 0.65p). Move to new factory in Newport (Gwent) area is on course and will be completed by March. Company is a subsidiary of Kirby and West.

R. H. MORLEY Group, polythene film and bag manufacturer, raised turnover and profits before tax to £2.24m (£1.81m) and £80,172 (£72,450) respectively in the half year ended September 30 1985. With growing confidence of its customers the group is maintaining consistently high order levels and is making up some of last year's lost ground. Its shares are traded on the USM.

BALTIM, the UK financial group recently taken over by the Norwegian New Group, reports a profit before tax of £4.03m for the year ended July 31 1985, against £3.31m, from turnover of £12.51m (£11.26m). The year saw considerable expansion in all activities. Much time has been spent on reorganising the group of unit trusts and their investment performance has already shown improvement. Company has acquired the Marlowe Sachs group, which brings in a small retail force with access to insurance and mortgage related products; and agreed to buy Finance for Housing for £250,000.

CREST NICHOLSON says that its offer for G. H. Pearce and Sons has become unconditional, having been accepted in respect of 93.4 per cent of the shares. Crest is to be issued as company consideration have been admitted to the Official List. The offer remains open.

GRANVILLE SURFACE Coatings, supplier of industrial finishes to the furniture, DIY and joinery trades, is coming to the USM via a placing by James Finlay Corporation. Last year Granville acquired the industrial wood finish business of ICI and now claims to have about 30 per cent

of the wood finish market. It made pre-tax profits of £245,000 in the year to last February.

PRESTWICK HOLDINGS had started well in the current period and the board was very optimistic of a successful outcome for the full year. Members were told at the AGM. All divisions of the engineering products and optical goods group were trading well. The 1985-86 financial year was expected to be both organic and by acquisition and the board was looking at a number of opportunities.

THORNTON TRUST has purchased from Temple Bar Investment 350,000 shares in Alva Investment Trust. Mr R. W. Seabrook, managing director of Thornton Investment Management Services and deputy chairman of Thornton Trust and Mr T. P. Hildgarth, a director of the Alva board, will join the Alva board. The stake represents 20 per cent of Alva's capital and is intended as a long-term investment.

TRANSPORT Development Australia, part of the UK-based Transport Development Group, increased pre-tax profits by 30 per cent in the year to September 30 1985 from £12.22m to £15.68m (£1.71m). Turnover rose 26 per cent from £539.54m to £681.71m. Earnings per share rose to 20.7 pence (17p).

WATER CO, textile manufacturer, reported first half to September 28 1985 profit up from £25,000 to £67,000, on turnover of £10,066m (£10,222m). Dividend will be considered when full results available (0.25p paid for last year). Attributable profit £540,000 (loss £11,000) and earnings 3.22p (loss 0.13p). Subsidiary Joseph Boyle produced profit of £107,938 (£13,834) in half year on turnover £3.16m (£2.42m). Earnings 13.15p (£1.42p).

FWS International Insurance and reinsurance broker, saw both turnover and profits fall in the six months to September 30 1985. Pre-tax profit was £200,000 down at £581,000 on turnover of £3.76m against £5.22m. The interim dividend is held at 3p with earnings per share up from 3.4p to 5.5p after a lower tax charge of £206,000 (£448,000). The chairman says that as usual the majority of the profit will come in the second half, though he cannot make a forecast.

Autopistas del Atlantico Concesionaria Espanola S.A.

US \$115,000,000

Guaranteed Floating Rate Notes due 1993

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 8 1/2 per cent per annum. The Coupon Amounts will be US\$20.24 in respect of the US\$10,000 denomination and US\$10.506.08 in respect of the US\$250,000 denomination and will be payable on 11th June, 1986, against surrender of Coupon No. 2.

Manufacturers Hanover Limited Agent Bank

Pacific Gas and Electric Finance Co. N.V.

US \$80,000,000

10% Guaranteed Debentures due 1990

NOTICE IS HEREBY GIVEN that Pacific Gas and Electric Finance Co. N.V. has elected to redeem all of its outstanding 10% Guaranteed Debentures due 1990 (the "Debentures") on January 15, 1986, at the Redemption Price of 101% of the principal amount, plus interest to the date of redemption.

On January 15, 1986 the Redemption Price will become due and payable upon all Debentures, and interest thereon shall cease to accrue on and after said date. Coupons due January 15, 1986 or prior thereto will be paid in the usual manner.

All Debentures, together with all coupons representing the same maturing on or after January 15, 1986, are to be surrendered for payment of the Redemption Price at the Corporate Trust Office of the City of New York, or at the office of any one of the following:

1) Bankers Trust Company in New York, 2) Bankers Trust Company in London, 3) Bankers Trust Company in Frankfurt, 4) Bankers Trust Company in Zurich, 5) Bankers Trust Company in Hong Kong, 6) Bankers Trust Company in Singapore, 7) Bankers Trust Company in Tokyo, 8) Bankers Trust Company in Manila, 9) Bankers Trust Company in Seoul, 10) Bankers Trust Company in Taipei, 11) Bankers Trust Company in Hong Kong, 12) Bankers Trust Company in Shanghai, 13) Bankers Trust Company in Beijing, 14) Bankers Trust Company in Moscow, 15) Bankers Trust Company in Leningrad.

Pacific Gas and Electric Finance Co. N.V. By Bankers Trust Company as Trustee

December 9, 1985

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div.	Total last year
Walter Alexander's Int.	2.5	—	2.25	—
Caffrys Int.	2.2	—	2.2	—
Dobson Park Int.	3.31	—	3.31	—
F. & C. Alliance Int.	0.58	Jan. 21	0.55	—
Hazlewood Foods Int.	4.0	—	5.5	—
Hunslet Holdings Int.	1.0	—	8.5	—
A. Freedy & Sons Int.	1.0	Feb. 10	1.0	3.98
Property Holdings Int.	1.02	—	0.29	—
Stock Conversion Int.	3.5	Jan. 27	—	7.5
Tiphook Int.	1.25	—	1.05	—
Vintex Int.	2.5	Mar. 27	1.05	3.15
West's Group Int.	2.5	—	5.5	—
Whitecroft Int.	2.5	Feb. 3	2.3	—
Windsor Securities Int.	0.1	—	0.75	0.85
Wolverhampton Brews.	5.7	Jan. 20	5.05	8.55

Dividends shown in pence per share except where otherwise stated.

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. ¶ Granville stock.

1985 RESULTS

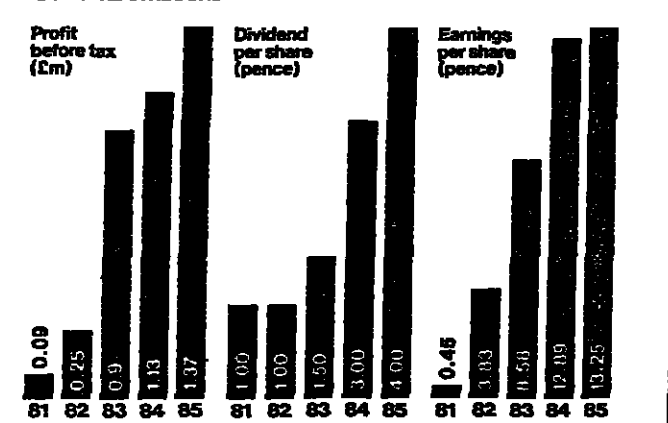
JESSUPS

MAIN DEALERS FOR VAUXHALL-OPTEL, BEDFORD AND FORD, VEHICLE LEASING AND RENTAL

Highlights from the 1985 Statement by the Chairman, Alan Jessup:

- Pretax profits up 21% to a new record
- All activities showed satisfactory performance
- Further progress anticipated in 1986

OUR 5-YEAR RECORD



A copy of the 1985 Report and Accounts is available from: The Secretary, Jessups p.l.c., London Road, Romford, Essex RM7 9QS

Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers
8 Lovat Lane London EC3R 8BP Telephone 01-421 1212

Over-the-Counter Market

High	Low	Company	Price	Change	Gross Yield	Fully Paid
145	120	Ass. Brit. Ind. Ord.	120	—	10.0	8.0
151	125	Ass. Brit. Ind. CULS...	125	—	10.0	8.0
77	43	Ainsworth Group	63	—	6.4	10.2
46	38	Amalgamated and Rhinod...	38	—	11.0	8.5
167	108	Bardon Hill	163	-1	4.0	2.5
201	142	Bray Technologies	153	—	12.0	8.5
152	102	CCL 11pc Conv. Pl.	102	—	15.7	15.4
130	10	Carbonium 7.5pc Pl.	117	—	4.9	4.2
94	83	Carbonium 7.5pc Pl.	84	—	10.7	11.4
73	46	Dabovich Services	58	—	7.0	12.1
12	21	Frederick Parker	21	—	—	—
83	33	George Blair	71	—	—	2.9
50	20	Ind. Precision Castings	50	—	3.0	6.0
234	175	Isis Group	175	—	15.0	8.0
124	101	Jackson Group	110	—	5.5	8.0
265	213	James Burroughs	276	—	15.0	8.0
85	53	James Burroughs 9pc Pl.	75	—	12.9	13.6
95	71	John Howard and Co.	75	—	5.0	6.6
100	50	Lingaphone 10.5pc Pl.	90	—	15.0	16.7
120	90	Lingaphone Holding NV	97	—	8.9	1.2
120	31	Robert Jenkins	10	—	—	9.0
60	28	Scruttons "A"	31	—	—	—
32	31	Torday and Carlisle	37	—	—	7.3
44	30	Trevelyan Holdings	30	—	4.3	1.3
42	17	Unilock Holdings	41	—	2.1	5.1
122	81	Walter Alexander	122	—	8.6	7.2
247	126	W. S. Yates	200	—	17.4	6.7

— Suspended.

Bass

Public Limited Company

Preliminary Results

For the year ended 30th September 1985

	52 weeks to 30.9.85	53 weeks to 30.9.84
	£ millions	£ millions
Turnover		
Brewing, drinks and pub retailing	1,769.6	1,681.0
Leisure	641.2	571.3
Costs and overheads, less other income	2,410.8	2,252.3
Trading profit	2,142.4	2,017.0
Analysed:		
Brewing, drinks and pub retailing		
— operations	214.2	189.3
— surplus on disposal of fixed assets	10.9	10.0
Leisure		
— operations	45.4	35.7
— loss on disposal of fixed assets	(2.1)	0.3
Cost of Borrowing	268.4	235.3
Profit on ordinary activities before taxation	13.3	16.9
United Kingdom tax, including charge for deferred taxation of £0.5m	255.1	218.4
(credit £1.0m) (Note 1)	87.4	73.4
Overseas tax	2.9	1.3
Profit on ordinary activities after taxation for the financial year	164.8	143.7
Attributable to outside shareholders	0.2	0.9
Extraordinary charge for deferred taxation	—	9.2
Preference dividend paid	0.3	0.3
Earnings available for ordinary shareholders	164.3	133.3
Proposed final dividend on Ordinary shares of 11.0p (9.6p) with an interim dividend paid of 3.7p per share (3.3p), making a total of 14.7p per share (12.9p)	48.0	41.9
Retained for re-investment in the business	116.3	91.4

NOTES:

- The charge for United Kingdom tax has been calculated on taxable profits at 42.5% (47.5%) and has been reduced by £2.7m (£3.2m) in respect of prior years.
- The earnings per Ordinary share are 50.4p (44.0p).
- The above statement does not set out the full Group accounts of Bass p.l.c. and its subsidiaries, which as regards 1984 have been delivered to the Registrar of Companies and as regards 1985 will be so delivered after the Annual General Meeting of the Company on 23rd January 1986.
- The auditors have made an unqualified report under Section 236 of the Companies Act 1985 in respect of the full Group accounts for both years referred to in the above statement.

Comments by the Chairman, Mr. Derek Palmer

I am pleased to report a good result for the 52 weeks to 30th September 1985 with a 16.8% increase in profit before taxation. This uplift was affected by two main factors; last year the result included a 53rd week and this year the result suffered from a strike in the Runcorn Brewery.

The earlier beer volume gains reported at the interim stage were not maintained, as a result of the Runcorn dispute. Nevertheless, we completed the year with beer volumes only marginally down. The decline was less than that experienced by the industry as a whole.

The increase in leisure profits over the previous year of 20% was most pleasing. Crest Hotels had an outstanding year but the holiday business suffered from intense competition in a difficult year for that industry.

The Company spent £235.6m on fixed capital in the year — a considerable increase on the previous year. Our confidence in the main business areas in which the Company is operating is reinforced by the allocation of £297.5m of capital in the current year.

Trading in the current year to 30th September 1986 has exceeded that for the same period of the previous year and the outlook is good.

To obtain a copy of the Bass Annual Review 1985, please complete this coupon and send it to: The Secretary, Bass p.l.c., 30 Portland Place, London W1N 3DF.

Name _____

Address _____

UK COMPANY NEWS

Whitecroft setback but looks to second half

A firm decrease in pre-tax profits for the half year ended September 30 1985 is reported by Whitecroft. The main reason is the timing of major completions in property development, and on the building supplies side the continued depressed activity in the construction industry.

However, the interim dividend is raised from 2.5p to 2.9p per share. Continuation of this progressive increase in payments reflects confidence in the second half results, says the chairman Mr Tom Weatherly, and in the longer term growth and development.

Pre-tax profit for the half year came to £2.74m, or 27 per cent below the comparable £3.76m. The timing of the new product developments will come in the second half; profits for the whole of 1984-85 was £4.6m and a final dividend of 5.4p was paid.

Turnover came to £48.57m (£51.28m) and the profit before interest to £2.85m (£4.13m). Textiles accounted for £12.6m (£11.23m) and £1.6m (£1.08m), building supplies £23.33m (£24.86m) and £801,000 (£1.42m), lighting £11.7m (£11.6m) and £974,000 (£1.06m), property development £1.48m (£3.58m) and £311,000 (£1m), and parent company loss £403,000 (£383,000).

Interest charges fell from £221,000 to £106,000 following the continuing policy of carrying forward interest costs on property development projects until construction is complete.

Mr Weatherly says in textiles, coated fabrics continued their growth, and lifted their contribution to the results. Profit from medical fibre improved and this trend is expected to continue in the second half.

Building supplies' figures compare with a particularly buoyant period last year, the chairman points out. The level of demand was comparable with the second half of 1984-85, and an improvement in this sector would immediately reflect in profit.

In spite of new product developments, the largest operation Moorlite Electrical increased both sales and profits.

Tax takes £1.08m (£1.79m)—leaving earnings of 7.1p (9.8p) per share.

Net tangible assets are shown to be 153p per share at September 30, against 145p at March 31 and 145p six months earlier.

Comment
Bearing in mind how well Whitecroft's shares have performed in

the last two to three months the price showed surprising resilience yesterday when confronted with a fall in interim operating profits of a third. The reasons for the sharp fall in building supplies and the less dramatic declines elsewhere are understandable enough but even so the group will be hard pushed to turn in anything more than an unchanged 57p pre-tax for the year.

The year after the trading account should start humming again with both the specialist textile operations and lighting benefiting from current R and D spending and a clutch of acquisitions making maiden contributions.

ECS has just been purchased and a small building supplies business and somewhat larger textile company will be added before long. Beyond that the new chairman is well aware that he needs to capture something of size—perhaps overseas—

Whitecroft is to shed its dull mini-conglomerate image. At 185p the prospective p/e is not far off the historic 9.5 which is inexpensive if Mr Weatherly is about to inject some pace and, probably rightly, excludes any premium for an opportunistic bid—although in this market anything can be a target.

Hunslet cuts capacity after return of losses

Hunslet (Holdings), the Leeds-based engineer returned to losses in the year to August 4 1985. The miners' strike and the development costs of a railbus for British Rail are given as the main reasons.

Pre-tax losses amounted to £742,000, against profits last time of £89,000 on turnover down slightly from £12.55m to £12.2m. With a extraordinary charge of £400,000 (nil), being the costs of rationalising manufacturing capacity, the losses per share came out at 3.9p, compared with earnings last time of 10.5p. The directors have decided to recommend a reduction in the final and only dividend from 8.5p net to 2p.

The directors say that during the strike the company had to accept orders at short notice for such work as it could obtain in order to keep manufacturing capacity occupied. However, that was in a buyers' market and was taken on relatively onerous terms.

They warn that with continuing cuts in the coal industry they do not expect demand to return to previous levels.

In last year's annual report it was hoped that the order for 25 railbuses at the Andrew Barclay offshoot might lead to further orders and be the basis for sales overseas. It is now reported that although some units have been delivered and well received by British Rail the development and production costs were much higher than estimated resulting in a substantial loss.

The company has, as a result, not been able to obtain a follow-on order. The directors say that, reluctantly, they have decided to rationalise manufacturing capacity even though substantial costs are involved.

Both the loss and rationalisation costs were provided for in the figures for the period under review.

The operating loss came out at £1.21m (£388,000) part of which was offset by interest received and similar income of £465,000 (£457,000). There were tax credits of £270,000, against £57,000 last time.

After a number of years of profits in the region of £2m to £2.5m Hunslet fell into loss in 1984-85 but recovered to profits of £69,000 in 1983-84.

For the future the directors say that following the rationalisation it should be possible to have a worthwhile continuing business. On the basis of the reduced capacity the company has a satisfactory workload in the present year, they add.

Caffyns hit by sharp rise in interest

From a turnover ahead by 25.3m at £54.67m Caffyns, automobile agent and engineer, raised its trading profits from £714,000 to £1.09m for the six months to September 30 1985. The interim dividend is held at 2.2p net.

The 53 per cent profits improvement reflects management development over the past two years.

Pre-tax profits for the period, however, declined from £554,000 to £255,000 after deducting interest of £511,000 (£548,000) and branch rationalisation costs of £28,000, compared with a previous credit of £255,000.

Branch rationalisation costs relate to three sites which the group has agreed to sell. When the sales have been completed there will be a surplus in excess of £1m and borrowings will reduce substantially.

F & C Alliance shows increase

F & C Alliance Investment raised net asset value as at end October, 1985 to 110p (107.3p) per 25p share after prior charges at nominal value and to 110.5p (108.1p) after charges at market value.

Net revenue for the half year rose from £410,000 to £497,000 and earnings to £110,000 (£84,000). The net interim dividend is stepped up from 0.55p to 0.59p.

The revenue increase mainly reflected good dividend rises in the company's UK and US portfolios, but the board warns that the rate of growth in the second half will be slower.

The technology and electronics sectors, in which the company has a high exposure, significantly underperformed.

12% Guaranteed Notes Due 1992

US\$100,000,000

NOTICE IS HEREBY GIVEN that pursuant to Condition 7(B) of the 12% Notes, US\$5,000,000 principal amount of the Notes has been drawn, for redemption on 9th January, 1986, at the redemption price of 101% of the principal amount, together with accrued interest to but excluding 9th January, 1986.

The serial numbers of the 12% Notes drawn for redemption are as follows:-

21	24	45	58	72	89	122	148	161	182
178	177	189	232	236	238	261	283	308	317
346	390	393	447	448	473	520	527	572	600
603	620	626	630	646	655	712	774	804	805
812	820	842	851	864	882	883	909	947	950
968	972	988	999	1049	1069	1125	1143	1217	1255
1263	1300	1351	1362	1380	1417	1424	1433	1498	1507
1508	1511	1545	1552	1635	1720	1742	1744	1788	1793
1797	1854	1925	1975	2009	2038	2040	2042	2057	2070
2117	2118	2122	2132	2154	2162	2163	2186	2196	2201
2205	2225	2262	2265	2275	2278	2284	2287	2300	2343
2361	2368	2378	2379	2382	2383	2384	2440	2462	2461
2469	2472	2476	2571	2608	2629	2651	2659	2681	2684
2718	2724	2724	2741	2748	2751	2767	2844	2871	2879
2825	2832	2843	2845	2855	2856	2858	2899	3005	3015
3058	3080	3093	3100	3104	3122	3127	3188	3223	3234
3245	3255	3259	3265	3268	3274	3284	3353	3355	3405
3415	3438	3465	3465	3470	3480	3494	3502	3544	3597
3606	3608	3619	3675	3687	3697	3716	3729	3741	3753
3770	3780	3788	3815	3850	3870	3876	3900	3950	3952
3980	3973	3983	3986	4022	4045	4053	4077	4085	4089
4103	4108	4112	4126	4134	4144	4158	4180	4192	4193
4195	4204	4214	4223	4239	4262	4317	4340	4378	4384
4405	4418	4448	4463	4470	4525	4525	4547	4589	4632
4655	4658	4695	4729	4735	4742	4760	4776	4803	4854
4912	4935	4938	4950	4980	5040	5046	5133	5134	5142
5173	5177	5183	5194	5205	5212	5230	5249	5250	5257
5269	5275	5287	5304	5326	5338	5422	5430	5432	5436
5444	5473	5480	5485	5486	5502	5512	5570	5574	5585
5603	5626	5668	5670	5671	5677	5685	5686	5687	5738
5748	5756	5767	5825	5833	5851	5815	5836	5838	5867
5874	6010	6018	6021	6030	6033	6074	6094	6113	6122
6148	6183	6188	6236	6237	6246	6254	6262	6285	6294
6307	6311	6322	6374	6429	6430	6431	6448	6453	6455
6458	6482	6486	6528	6548	6548	6548	6573	6598	6608
6704	6736	6770	6777	6789	6790	6802	6803	6821	6833
6862	6865	6867	6877	6879	6884	6885	6886	6894	6895
6929	6946	6957	6981	7008	7023	7034	7048	7050	7051
7059	7081	7123	7138	7173	7213	7223	7228	7248	7334
7336	7339	7387	7426	7438	7461	7465	7491	7512	7533
7542	7553	7571	7587	7577	7587	7703	7721	7747	7750
7780	7788	7792	7793	7802	7810	7814	7826	7879	7894
7902	7937	7947	7957	7961	7963	8010	8016	8078	8089
8107	8152	8226	8234	8251	8270	8280	8282	8286	8285
8289	8300	8332	8335	8351	8355	8357	8363	8386	8390
8391	8434	8437	8458	8458	8463	8469	8477	8478	8489
8503	8505	8534	8540	8577	8581	8586	8599	8604	8627
8630	8631	8645	8654	8661	8677	8700	8711	8723	8733
8739	8740	8757	8780	8787	8805	8829	8849	8859	8855
8856	8859	8880	8883	8897	8898	8946	8958	8967	8969
8918	8936	8940	8941	8943	8954	8981	8986	9101	9117
9171	9174	9176	9181	9185	9191	9199	9207	9234	9236
9251	9255	9253	9257	9262	9271	9275	9276	9512	9512
9521	9550	9551	9560	9562	9517	9535	9538	9545	9546
9549	9580	9571	9574	9580	9587	9703	9708	9714	9730
9746	9764	9765	9820	9840	9854	9856	9811	9837	9846

On 9th January, 1986, the said redemption price will become due and payable upon each Note to be redeemed, together with accrued interest from 20th February, 1985, to but excluding 9th January, 1986, amounting to US\$42.74 per US\$100,000 Note. On and after that date, interest on the said drawn Notes will cease to accrue.

Payment of the Notes to be redeemed will be made on or after 9th January, 1986, upon presentation and surrender of the said Notes, with all coupons appertaining thereto, at the office of the Paying Agents mentioned hereafter. After 9th January, 1986, US\$67,050,000 principal amount of Notes will remain outstanding.

Mitsui Finance Trust International Limited
Fiscal Agent

Reliant runs up £0.65m loss

THE COSTS of developing the Scimitar SS1 sports car were much higher than Reliant Motor anticipated and for the 1984-85 year the group plunged £269,000 into the red at the pre-tax level.

Group policy is to charge all development and marketing expenditure against profits and after running up a first half loss of £598,000 a further £31,000 was lost in the second six months to September 30. Profits of £86,000

were earned over the previous year.

The car also took longer to perfect than was envisaged a year ago. Engineering and production tooling costs exceeded budget and the directors warn that marketing costs will be higher than originally estimated.

They say that it now seems inevitable that the 1985-86 year, going to be some 12 months behind the original schedule and

add: "It is now going to be 1987 instead of 1986 before any significant sales will be achieved in America."

However, the new sports car is on the road and has met with "great success."

For the past year group turnover improved from £13.6m to £14.2m but at the operating level there was a loss of £304,000, compared with a previous profit of £217,000.

BIRMINGHAM THE QUICKEST WAY TO THE OFFICE

Being at the heart of the national motorway and rail network gives Birmingham businessmen two big advantages. They can get in fast. And they can get out without stress. So they can live in some of England's most green and pleasant countryside without having to face an expensive and frustrating journey to the office every day. And the office accommodation doesn't cost the earth, either. You can get into anything from basic city-centre high rise shells, to superbly equipped low-rise prestige suites in the leafier thoroughfares of Edgbaston's growing commercial sector, at prices that Londoners pay in parking fines. Nor are premises difficult to find. Our computer-based register can turn up something to suit your exact requirements. And there may be financial help with your relocation costs. Jump in your car or on to one of the half-hourly inter-city trains and see just how accessible Birmingham is. Or, for an even quicker run-down, pick up the 'phone.

Telephone: 021-235 2222

Birmingham
THE BUSINESS CITY

City of Birmingham Economic Development Unit, Congreve House, 3 Congreve Passage, Birmingham B3 3DA

Subscription Offering for a 3% Convertible Bond Issue, 1985

(Securities Code Number 802000 and 802008)

HYPOBANK
Bayerische Hypothek- und Wechselbank
Aktiengesellschaft

Munich, December, 1985

Based on authorization by the Annual Shareholders' Meeting of May 13, 1985, the Board of Managing Directors has granted approval for a DM 200,000,000 convertible bond issue.

The convertible issues will be made available to the shareholders at 100% of face value, at a ratio of 31:10, free of the stock exchange turnover tax. This means that the holder of 62 shares of stock with a face value of DM 50 each can acquire nominal DM 1,000 convertible bonds with conversion certificates at 100%, free of the stock exchange turnover tax. The subscription rights may be exercised during the period December 16, 1985 through January 17, 1986 at any of the Bank's offices. Kindly refer to the official Bundesanzeiger No. 227 of December 6, 1985, for a listing of additional locations where convertible securities may be obtained and for more detailed information.

Bayerische Hypothek- und Wechselbank
Aktiengesellschaft
The Board of Managing Directors

A LEADER IN SPECIALIST PERSONNEL FOR THE OIL INDUSTRY.

McMillan Offshore (Scotland) Ltd is a leading supplier of personnel to the North Sea oil industry and is one of several energy-related companies in London and Northern Group PLC.

Other London and Northern Group companies in this field include Aberdeen Testing Services, who supply and test lifting equipment for the North Sea industries. Steel Stockholders, profiling contractors for oil rig construction, and Cavendish Petroleum, producers of oil and gas in the USA; together with an investment in Industrial Scotland Energy PLC.

In North East Scotland, Cameron-Farquhar Group in Aberdeen, have constructed several prestige office blocks and substantial land based infrastructures for the leading oil companies.

London and Northern Group PLC includes a number of other leaders in their fields, such as United Medical Enterprises, Britain's leading name in the fast-growing world healthcare market; Blackwell/Tractor Shovels, Britain's leading independent earthmover; and Weatherseal Windows, pioneers in domestic double glazing.

Send for the latest London and Northern Annual Report and find out more about a Group with a turnover in excess of £250m and which continues to extend its interests in growth fields.

LONDON AND NORTHERN GROUP PLC
Essex Hall, Essex Street, London WC2R 3JD Tel: 01-836 9261

United Medical Enterprises, Anglo-Gaelic, Blackwell, Tractor Shovels, Bolder Engineering, Cameron-Farquhar, Fletcher Builders, Pauling & Edenhall, Eskett Quarries, Northern Land Contractors, Weatherseal, John R. Adams, Cavendish Petroleum, McMillan Offshore, PCL Packaging, J&W Robinson, Steel Stockholders, The

UK COMPANY NEWS

Coastal Resort

Hotels
PLC
(Company No 1959983)

Offer for Subscription
under the

Business Expansion Scheme
of

up to 1,230,000 Ordinary Shares of £1 each at 125p
per share payable in full on application.

The business

Coastal Resort Hotels PLC has been established to operate a small group of 3-star hotels on the South Coast of England servicing both the commercial and leisure markets. The Company has the right to acquire the freehold of Cooden Beach Hotel in Sussex and freehold land in Ramsgate where full planning permission for the construction of the 60 bedroom Marina Resort Hotel has been obtained.

The management

The Company will manage Resort Hotels Limited which owns and manages the Norfolk Resort Hotel and Preston Resort Hotel in Brighton and which will subscribe for 25 per cent. of the share capital of the Company at the same price as other subscribers and will enter into agreements to manage both hotels.

The merits of the investment

- Good asset backing
- Experienced management
- No charges or options to sponsors
- Genuine business in important service industry
- BES tax relief in respect of year ending 31st April 1986.

Subscription

The subscription list will be closed at 3.00 pm on 17th December, 1985 unless extended prior to that date.

This advertisement does not constitute an offer or invitation to subscribe for or purchase securities. Applications for shares will only be accepted on the terms of the prospectus in which full details of the Company and the Offer for Subscription are contained and on completion of the application form attached thereto.

Telephone the 24 hours answering service 0273 729552 to secure a copy of the prospectus urgently or return the form below.

To: Coastal Resort Hotels PLC, 149 Kings Road, Brighton BN1 2TP

Please send me a copy of the Coastal Resort Hotels PLC prospectus URGENTLY.

Name _____

Address _____

Tiphook
expansion
as profits
grow 53%

IN ITS first results since coming to the Stock Exchange in July, Tiphook, the largest container rental company in the UK has raised pre-tax profits by 53 per cent in the six months to October 31 1985 from £687,000 to £1,028,000. This is on turnover up 89 per cent from £5.35m to £10.1m.

The board says the company's strong growth has continued. Comparative figures for the half year do not take into account the results of Adamson Containers which was acquired from the receivers in November 1984.

An interim dividend of 1.25p is being paid on earnings per share up to 6p from 4.5p.

The company believes that both the container and trailer rental markets are set for long term growth. Consequently, it has increased its container fleet by 28 per cent in the six months from 20,000 to 25,700 20 foot equivalent units. Its trailer fleet has increased by 14 per cent from 1,600 to 1,820 units. The client base of both areas has been expanded and high utilisation rates have been maintained.

Tiphook's board says all divisions are performing well and the company is on target for another successful year. Grandplan Containers acquired in October, a rental company which operates in the offshore gas and oil sector, is expected to complement the manufacturing activities of Adamson Containers which include mini containers for the sector.

Mr Kenneth Dick of N. M. Rothschild & Sons has been appointed an adviser to the company and is to become a non-executive director next year.

It was also announced yesterday that Barclays Merchant Bank has placed its holding of 1.86m ordinary shares in Tiphook (13.31 per cent) with institutional investors.

comment

Tiphook has started again on a fresh sheet of paper, leaving the assets per share debate firmly behind it. Two good pieces of news emerged yesterday: it produced a most encouraging first set of results, and Barclays has disposed of its share stake, reassuring those worried about the effect of it overhanging the market. All sides of Tiphook's business are going well: it is securing an increasing share of the expanding container rental market by concentrating on service. The trailer rental division has benefited from the movement away from buying to hiring trailers caused by the removal of capital allowances, while on the container manufacturing side, Adamson, acquired last year, has already been turned around. With 40 per cent of profits typically falling into the first half, the total for the year should be about £2.5m, implying a modest p/e of 9.7 with the shares at yesterday's price of 180p (15 per cent tax).

LYSANDER Petroleum turnover amounted to £15,648 and losses incurred were £96,208 pre-tax. Loss per share is given as 0.5p for this USM oil and gas company.

W'hampton Breweries margins rise

REFLECTING an improvement in net margins from 1.4 per cent to 14.5 per cent, the pre-tax profit of Wolverhampton and Dudley Breweries has advanced from £13.52m to £15.43m in the year ended September 30 1985.

The dividend is lifted from 7.0p to 8.55p net with a final of 5.7p. Mr E. J. Thompson, chairman, says that site acquisition, development of the existing pubs and a strengthening of brands point to better margins and higher volumes. The group can see expansion within its existing overhead framework.

Turnover in the year rose 10 per cent to £103.52m while the operating profit moved ahead 18.9 per cent to £16.91m. However, much higher interest

charges of £1.48m (£380,000) restricted the pre-tax profit growth to 14.1 per cent.

The chairman says the national lager market was characterized by a poor summer which slowed sales growth. By contrast the new arrangements with Harp Lager are working well. Bank's Mild Ale achieved overall volume growth. The new bitter, Hanson's Black Country, was launched in October.

The group's pubs continue to increase their share of the retail trade, and wine sales showed dramatic growth. In the year 17 pubs were opened; since then a further three have come into operation and it is planned to complete another 10 before the end of next September.

On the hotels side eight long term sites are being developed as three-star operations, and will trade under the Crown and Raven Hotels banners. After tax £6.65m (£5.78m) the year's net profit came to £5.77m (£7.78m) for earnings of 27.2p (£23.9p) per share. Extraordinary credits total £881,000 (£1m).

comment

The fact that Wolverhampton & Dudley has bucked the national trend in putting on ale volumes against a declining national market suggests that either the beer or its brewer is something out of the ordinary. Probably both: the beer speaks for itself, while the company has achieved profits well up on forecasts

through a combination of vigorous expansion and a marked improvement in margins. This scope for further growth looks far from exhausted. The company has spread itself far and wide along the motorways radiating from the West Midlands and there is room for filling for many years to come, and the newer customers are prepared to pay considerably more for their pint than the 6p which typically changes hands in a Black Country public bar. For the current year a repeat of last year's 14 per cent profits growth to £17.6m is in prospect on a reducing tax charge of 88 per cent. This has the shares, up 1p at 578p, looking cheap on a prospective p/e ratio of 11.

Windsor Securities runs
into second half loss

Windsor Securities (Holdings), the international Lloyd's insurance broking company, suffered a sharp downturn in pre-tax profits from £296,017 to £47,570 in the year ended September 30 1985, following losses of some £50,000 in the second half.

Mr John Carr, who took over as chairman in July, says the setback was largely due to a reduction in group income from £819,663 to £709,202; a payment of £40,221 to the previous chairman, Maurice Fullerton, of an additional year's salary for the period July 1 1985 to June 30 1986; and a provision of £50,000 relating to a pre-1980 event.

After tax of £47,265 (£127,128) and extraordinary expenditure of £29,611 this time — being £20m costs — there was an attributable loss of £28,206, as against a £168,895 profit. Stated earnings per 10p share, before extraordinary items, declined from 1.174p to 0.445p.

The final dividend is out to 0.1p (0.75p) making a net total for the year of 0.55p (1.25p).

comment

Mr Carr says the board intends to review its dividend policy as soon as results of the redevelopment programme begin to materialise. The nominal final, he says, reflects the board's confidence in an early review.

Mr Carr, formerly chairman of Lander Investments, Windsor's largest shareholder, says his objective is to implement a programme of dynamic growth, starting with the proposed acquisition of Lander and continuing with further acquisitions and joint ventures. Lander has views on the group's future with considerable optimism.

A programme of change and development is under way and Mr Carr tells shareholders that "the events since July 1 have turned your company from being inward looking to one whose board look to the future with confidence."

He says the balance sheet remains strong with net tangible assets of £925,640 and cash at bank of £3,52m.

W. Alexander ahead 11%
and further growth seen

Walter Alexander, the Falkirk-based coachbuilder, raised pre-tax profits by 11 per cent from £1.5m to £1.67m in the six months to September 30 1985.

Turnover was 29 per cent higher at £30.04m, against £23.97m. Profits included reduced gains of £600,000 (£722,000) on the sales of listed and unlisted investments. Before crediting these profits showed a 38 per cent improvement.

Mr Ronald Alexander, the chairman, forecasts further growth in sales and profits for the second half. With the coachbuilding division's order book busy supplying Hong Kong, Singapore and British Rail, he views the group's future with considerable optimism.

Stated earnings per share rose from 7p to 7.5p and the net interim dividend is increased from 2.25p to 2.5p — last year a total of 6p was paid on £3.57m pre-tax profits.

The company's shares are traded on the market made by Granville & Co. A decision to apply for a full listing has been delayed, while the group completes a rationalisation and

development programme. The group's coachbuilding division, which made a loss last year, is firmly back in profit, the chairman states. Its export business of double deck bus bodies for six months amounted to £3.5m.

Mr Alexander says Dominick Hunter Filters had an outstanding six months helped by excellent market penetration of its new process filters and an absorption compressed air dryer range. The recent strength of sterling against foreign currencies restricted Hunter's profits because of its high percentage of export business; the filtration division would otherwise have had a record period for the year.

An acquisition towards the end of last year in north east England is expected to add more than £5m to the fuel distribution division turnover for the full year. The open summer weather gave an increase in fuel oil sales.

Group attributable profits came out at £1m, against £710,000, after tax of £604,000 (£511,000), minorities of £55,000 (£90,000) and an extraordinary charge last time of £180,000. The interim dividend absorbs £325,000 (£287,000).

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

Application has been made to the Council of The Stock Exchange for the grant of permission for the whole of the issued share capital of Jacques Vert PLC to be dealt in on the Unlisted Securities Market. A proportion of the shares being placed may be available to the public through the market during market hours today. It is emphasised that no application has been made for these securities to be admitted to official listing.

Jacques Vert PLC

JACQUES VERT

(Incorporated in England under the Companies Acts 1948 to 1987)

Number 1075752

PLACING

by
SIMON & COATES

2,253,320 Ordinary Shares of 10p each at 120p per share

SHARE CAPITAL

Authorised

£

1,300,000

in ordinary shares of 10p each

Issued and to be
issued fully paid

£

912,000

The Company designs and manufactures co-ordinated ranges of women's fashion-wear marketed under the Jacques Vert label. Particulars relating to the Company are available in the Extel Statistical Services and copies of the Prospectus may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including the 30th December 1985 from:

SIMON & COATES

1 London Wall Buildings, London EC2M 5PT

THE WOLVERHAMPTON & DUDLEY BREWERIES

EXPANSION STRATEGY
BEARING FRUIT

Highlights of the year:

- Record pre-tax profit of £15.4m — up 14%.
- Total dividend of 8.55p — up 13%.
- Earnings per share of 27.2p — up 14%.
- Further improvement in margins.
- Ale and lager volumes up: two new products launched.
- Seventeen new pubs opened.
- Balance sheet stronger.

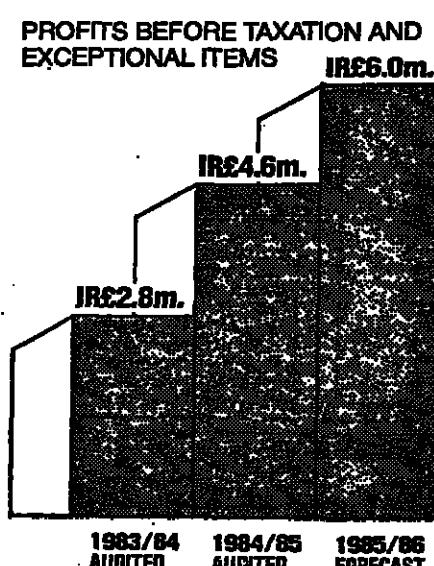
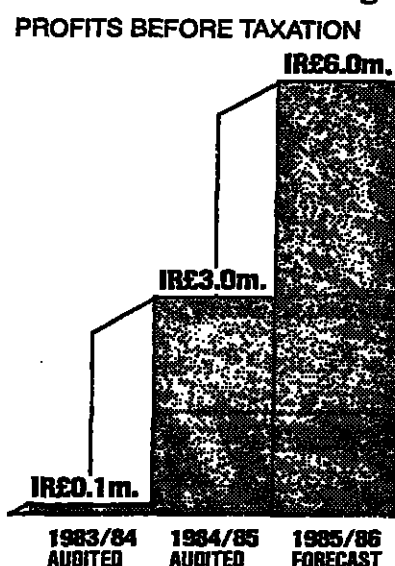
Copies of the Report and Accounts will be available from The Secretary, The Wolverhampton & Dudley Breweries, PLC, Park Brewery, Wolverhampton WV1 4NY

Actions speak louder...

Abbey operations
in South East England

Profit Record

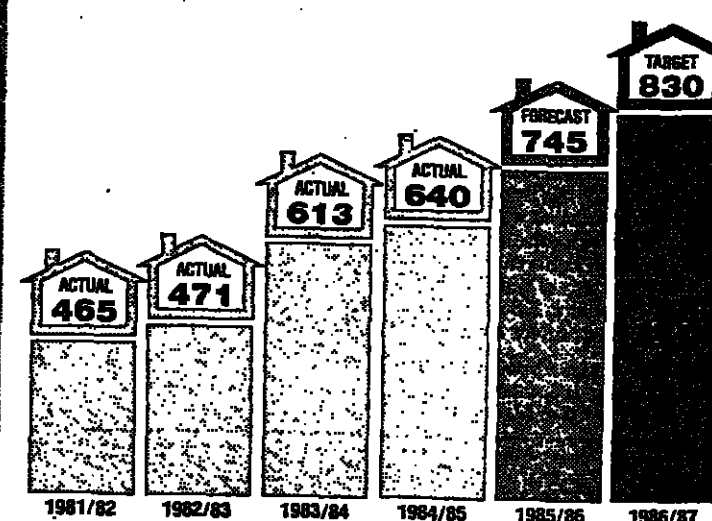
since Mr. Charles Gallagher became Chairman in October 1983



Source: Abbey's audited accounts for the years ended 30th April 1984 and 1985 and the profit forecast published on the 24th October 1985.

Forecast Earnings per Share for the year ending 30th April 1986 — IR12.8p

U.K. HOUSE SALES



The figures represent numbers of private house sales in Abbey's financial years ending 30th April. Forecast and target figures are, respectively, the house sales included in Abbey's forecast for the year ending 30th April 1986, and the Company's planned construction and sales programme for the year ending 30th April 1987.

Grow with Abbey

Abbey
p.l.c.

THIS ADVERTISEMENT IS PUBLISHED BY ALLIED IRISH INVESTMENT BANK PLC AND THE INVESTMENT BANK OF IRELAND LIMITED ON BEHALF OF ABBEY PLC (ABB'Y). THE DIRECTORS OF ABBEY OTHER THAN MR. SEAMUS GALLAGHER AND MR. DECLAN O'DONNELL ARE THE PERSONS RESPONSIBLE FOR THE INFORMATION CONTAINED IN THIS ADVERTISEMENT. TO THE BEST OF THEIR KNOWLEDGE AND BELIEF (HAVING TAKEN ALL REASONABLE CARE TO ENSURE THAT SUCH IS THE CASE) THE INFORMATION IN THIS ADVERTISEMENT IS IN ACCORDANCE WITH THE TRUTH.

THE DIRECTORS OF ABBEY OTHER THAN MR. SEAMUS GALLAGHER AND MR. DECLAN O'DONNELL ACCEPT RESPONSIBILITY ACCORDINGLY.

FT COMMERCIAL LAW REPORTS

Transfer of shares to non-member of company is invalid

TETT v PHOENIX PROPERTY & INVESTMENT CO LTD AND OTHERS
Court of Appeal (Lord Justice Slade, Lord Justice Robert Goff and Sir John Megaw)
November 28 1985.

ARTICLES OF association which prohibit the transfer of shares outside the company if any member is "willing" to buy them imply a condition that shares should not be transferred to an outsider without reasonable steps first having been taken to give members an opportunity to make an offer, and a transfer to an outsider made without the members' knowledge is invalid, in that it gives them no such opportunity.

The Court of Appeal so held when allowing an appeal by Phoenix Property and Investment Co. Ltd. and three of its directors, from Mr Justice Vinelott's decision that the shares of a deceased shareholder had been validly transferred by her executors to Mr Colin Tett, a non-member of the company.

LORD JUSTICE SLADE said that the company's articles of association provided by article 5(E) that except in the case of certain expressly authorised transfers, "no share shall be transferred by a member . . . to any person not already a member of the company if any member . . . or the wife husband parent or child (not being a minor) of any member shall be willing to purchase the same."

Article 5(F) provided that unless the parties were able to agree a sale price, the shares "may be purchased at a fair value as determined by the auditors."

On June 6 1979, the holder of 90 ordinary shares in the company died. Her executors were entitled to be registered as holder of the shares, but they were never registered.

On January 29 1982 Mr Tett wrote to them offering £20 per share for the 90 shares and enclosing two cheques to cover consideration and stamp duty. The cheques were presented for payment and cleared by the bankers. A share transfer dated February 26 was executed in his favour and was duly stamped.

On March 12 one of the executors wrote to the company secretary asking him to register the transfer and to let them have a certificate for Mr Tett.

The secretary returned the transfer on the ground that "the procedures for the disposal of shares, set out in clause 5(E) of the articles" had not been followed.

On April 26 the board of directors decided to notify shareholders that 90 shares were being offered for sale and that bids should be addressed to the secretary.

On May 4 the secretary wrote to that effect to all shareholders. He sent a copy of the letter to the executors. The letter mentioned that shares had changed hands the previous year at £25 per share, but not that a sale had recently been agreed with a non-member at £20 per share.

Three members wrote separately, saying they were interested in acquiring the shares at £25 per share.

On May 18 Mr Tett issued a writ against the company and the directors seeking a declaration that the transfer had lawfully passed the property in the shares to him.

Mr Justice Vinelott held that the transfer was valid and the directors should register Mr Tett as holder of the 90 shares.

On the present appeal the question under appeal was whether articles 5(E) and (F) imposed a valid and enforceable condition which had to be satisfied if executors were to have the right to transfer shares to a non-member, and if so, what was that condition?

A shareholder, *prima facie*, had a transferable right of property in his shares which could be taken away from him only by express prohibition in the articles of association. (See *Swindle v Clemons* [1988] 1 W.L.R. 1710, 1715.)

Article 5 undeniably contained an express prohibition of that nature, and the court was bound to make the best sense of it that it could.

Read literally and in isolation, article 5(E) took away the right of a member to transfer his shares to a non-member only "if any member . . . or the wife husband parent or child . . . of any member shall be willing to purchase . . ."

In the present case there was no evidence that that condition had arisen when the executors made the transfer in favour of Mr Tett. Read literally and in isolation, article 5(E) would leave a member free to transfer his shares to an outsider provided he did it in secret, taking care that none of the members or relatives were given an opportunity to demonstrate their willingness to purchase.

To read article 5(E) in that manner would make practical nonsense of it, particularly when read in conjunction with article 5(F). The parties to the contract embodied in the articles clearly contemplated that before a member was to be at liberty to transfer his shares to an outsider, notice should be given to the members and their specified relatives to make an offer for the shares.

The difficulty lay in formulating by implication the machinery by which other members and their relatives were to be given that opportunity. Mr Justice Vinelott's solution was that there was implicit in (E) and (F) an obligation to offer the shares to other members at a fair value, but that "if no offer was made in the sense of 'shall be deemed to be so offered'."

The implication was not justified. It was impossible to attribute such an intention. An alternative provision which could be implied as a matter of necessary inference, so as to give business efficacy to the obvious intentions of the parties, was that before transferring shares to an outsider, the transferor should give other members and their specified relatives a reasonable opportunity to make an offer.

That implied term would be written into the very end of article 5. If some officious bystander had asked if a member were free to transfer his shares to an outsider without first taking reasonable steps to give members and relatives an opportunity to purchase, no doubt the answer would have been "of course not; we did not trouble to say that; it is too clear."

Article 5(E) and (F) therefore, did impose a valid and enforceable condition which had to be satisfied if the executors were to have the right to transfer the 90 shares to an outsider.

That condition was that the executors should first have taken reasonable steps to give all other members and their specified relatives a reasonable opportunity to make an offer to purchase at a fair value to be determined by the auditors in default of agreement, and that no such offer had been made.

The executors did not take reasonable steps to give the other members of the company a reasonable opportunity to make such an offer.

Mr Tett was not entitled to the relief claimed, essentially because the restrictive provisions of article 5 had not been complied with.

For the company, Peter Curry QC and John Brindley (Hewitt, Woolcott and Choum).

For Mr Tett, Richard Maury (L. O. Glenister and Sons, Esq.).

By Rachel Davies

APPOINTMENTS

Board changes at Coats Patons

Mr James McAdam has been appointed chief executive of COATS PATONS in succession to Sir William Coats who continues as non-executive chairman. Sir William intends to retire from the board at the end of the next annual meeting.

Mr Bell becomes deputy chief executive and Mr John Houston has been made finance director. Mr Nicholas Kuenssberg also joins the board as an executive director. Mr William Thomson and Sir James Clemons will be joining the board in a non-executive capacity. Mr Thomson is a group managing director of the Royal Dutch Shell Group and Sir James is chairman of Reckitt & Colman and president of the Confederation of British Industry.

Mr Paul Girolami has become chairman of GLAXO HOLDINGS following the retirement of Sir Austin Blake at the conclusion of yesterday's annual meeting. Mr Girolami continues additionally as chief executive until February 1, when he will be succeeded in that capacity by the deputy chief executive, Mr Bernard Taylor.

Mr Robert Felix Erith, chairman of stockbrokers Savory Miln, has been appointed director of ARBUTNOT SAVORY MILN HOLDINGS, which owns 29.9 per cent of Savory Miln. The stockbrokers will become a wholly-owned subsidiary in March.

Mr Peter Fiske has been appointed an executive director of IMI from January 1. He joined IMI in 1966 as a deputy chief officer and he is at present managing director of IMI Yorkshire Copper Tube.

From January 1, Mr Magnus Unger becomes managing director of ATLAS COPCO (GREAT BRITAIN). At present managing director of Atlas Copco Belgium, he succeeds Mr C. Melville. Mr Unger has been appointed president Atlas Copco Airpower, Antwerp.

Five directors have been appointed to the board of MIM, formerly Montagu Investment Management. They are Mr Stephen Barber, Mr Malcolm Callaghan, Mr Bryan Keene, Mr Nigel Lester and Mr James Scrimgeour-Wedderburn.

SCOTTISH AMICABLE has appointed Mr R. F. Elliot as a deputy investment manager.

Mr Tom Critchley has been appointed director of NHS procurement and distribution from January 2. After leaving the EMI Group, where he was group purchasing director, in 1980 he set up his own management consultancy practice, Tom Critchley Associates. He is a past president of the Institute of Purchasing and Supply. Mr Critchley was recruited by open competition with the approval and involvement of the Civil Service Commission.

Mr Ian Waddell, previously sales director of SPD Group, now part of the National Freight Corporation, has been appointed sales director of JOHN MORRELL & CO, canned vegetables and petfoods manufacturer.

Mr Ian Waddell and Mr Michael Reid have been appointed executive directors of SENTINEL INSURANCE COMPANY, which was recently acquired by Aitken Hume Inter-

national. Mr Waddell is group financial controller of Aitken Hume Funds (Management) and Aitken Hume Portfolio (Management).

Mr G. S. Bennett, Mr D. P. Brown, Mr M. Gibson, Mr M. A. Holman, Mr R. J. G. Lubbock, Mr R. E. Marton, Mr G. R. Miller, Mr A. Smith and Mr R. N. Thorne have joined the partnership of DE ZOETE & BEVAN, stockbrokers.

Mr David Rogers has been seconded from the Walsall office of Moores & Rowland to become director of the WALSALL SMALL FIRMS ADVICE UNIT.

Mr Edmund Verschuere has been appointed general manager of ANCHOR FOODS, from January 1. Mr Verschuere is the managing director of Anchor Foods, where he was managing director of the grocery division.

COMMON BROTHERS has appointed two non-executive directors, Mr Derek Hall and Mr Robert Barker. Mr Hall was a director of P&O, Mr Barker is managing director of Gyllenhamer & Partners International, London.

TEMPO UNION has appointed Mr R. J. Shepherd as finance director, from December 1. He is currently finance director of a sister National Freight Consortium Company, Fleetcare.

GUINNESS has appointed Mr Colin Liddell, currently chief executive of Charles Barker Scotland, to head the company's new corporate affairs office in Scotland. He will remain on the board of Charles Barker Scotland as a non-executive director.

The EUROLINK GROUP has appointed Mr Roy Rose as UK sales director. He was with Intercom Communications Systems as a non-executive director.

SOUTHERN ELECTRICITY has appointed Mr R. J. Deane as financial director. He is at present regional financial controller of the south eastern region of Central Electricity Generating Board.

Mr J. Eric Wright has been appointed a director of TATE & LYLE. Mr Frank Tomlinson will be retiring at the end of April and Mr John Mitchell will be returning to the UK to succeed Mr Tomlinson as managing director of a reconstituted UK division. Mr L. R. "Red" Wilson, presently joint managing director of the North American division, will become sole managing director in charge of the companies in the US and Canada.

BRITISH PRINTING AND COMMUNICATION CORPORATION has appointed Mr Ed Backs as director of information and telematics, with a place on the main board. He will also be appointed a director of Mirror Group Newspapers and Pearson Press. His responsibilities will cover all management information systems and data processing installations across the three companies. Mr Backs was previously the director of European information services with Dun and Bradstreet.

Mr Edwin Mitchell has been appointed a director of CHART-HIRE SERVICES.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Abney Unit Trust	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (2)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (3)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (4)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (5)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (6)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (7)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (8)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (9)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (10)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (11)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (12)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (13)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (14)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (15)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (16)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (17)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (18)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (19)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (20)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (21)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (22)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (23)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (24)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (25)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (26)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (27)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (28)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (29)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (30)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (31)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (32)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (33)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (34)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (35)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (36)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (37)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (38)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (39)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (40)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (41)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (42)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (43)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (44)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (45)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (46)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (47)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (48)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (49)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (50)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (51)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (52)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (53)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (54)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (55)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (56)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (57)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (58)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (59)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (60)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (61)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (62)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (63)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (64)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (65)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (66)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (67)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (68)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (69)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (70)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (71)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (72)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (73)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (74)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (75)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (76)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (77)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (78)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (79)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (80)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (81)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (82)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (83)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (84)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (85)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (86)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (87)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (88)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (89)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (90)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (91)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (92)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (93)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (94)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (95)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (96)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (97)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (98)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (99)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2
Abney Unit Trust (100)	Abney Fund Managers Ltd	Equity	10.5	100,000,000	1.15	12.5	15.2

[illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible]

Save & Prosper International S.G. Warburg & Co. Ltd. and subsidiaries

[illegible]

COMMODITIES AND AGRICULTURE

EEC considers proposals to reform beef support

BY IVO DAWNAY IN BRUSSELS

RADICAL PLANS to dismantle the EEC's price support system for beef farmers and replace it with direct headage payments are revealed in a document under discussion by senior farm managers in the European Commission.

The proposals aim to abolish by the end of November 1987 all guaranteed price supports for beef sales to community stores in favour of the yearly payment of Ecu 20 (£12) for each animal. This will be limited to 50 animals in each farmer's herd, taking away the incentive to expand the Community's livestock holding.

National governments would be allowed to supplement this community payment under the scheme, with a further Ecu 23 subsidy from their own treasuries. The grants would also be available to dairy cattle.

Officials have also calculated allowances into the proposal for a continuation of the grants that cover the cost of storage in

Speculation was mounting in Brussels yesterday that a Franco-Swiss consortium is ready to buy the entire EEC stock of boned beef for a major sale to Eastern Europe and the Soviet Union.

The tonnage involved could account for about a quarter of the Community's 800,000 tonnes beef mountain. Unconfirmed reports say that Secogeest of Geneva is heading the deal and has already discussed details with market managers in Brussels.

Special measures to reduce beef stocks through price cuts have been introduced this autumn as slaughtering, in part a result of the imposition of milk quotas on dairy farmers, have added substantially to tonnages in store.

private cold stores.

The commission estimates that the headage payments would cover about 21m of the 28m beef and dairy cattle farmed by 800,000 farmers across the EEC.

It envisages a transition period allowing a part payment for specialist beef farmers in

November or December next, and the gradual dismantling of the guaranteed buying-in system to be completed by November 1987.

At the same time efforts will be stepped up to sell off the 800,000 tonnes in stock in order to empty community stores by that date. So large are the quantities in store that the EEC has been forced to hire cold stores in Switzerland and Austria, to house it all.

The plan aims however to keep up the traditional disposal methods, of export subsidies and private storage aids.

The radicalism of the plan is a clear indication of the desperation with which the Commission views the mounting beef surplus. Details of the proposals are thought likely to be published later this month as part of the findings of the six month old debate on Common Agricultural Policy (CAP) reform lodged this summer.

Many member states may be strongly opposed to the proposal, but the built-in support for smaller farmers and the introduction of greater play for the internal beef market, may win it some backing.

UK mutton hit by 'clawback' levy

By Our Brussels Staff

THE EUROPEAN Commission yesterday issued a new regulation imposing a so-called "clawback" tax on UK exports of mutton to the Continent, in an effort to conclude a long-standing row about sales of ewe carcasses.

The move was greeted by the British Government and the National Farmers' Union, which claimed the new levy "cynically discriminates against a legitimate UK export."

Mr Michael Jopling, the UK Farm Minister, yesterday announced that he would be making further representations to the Commission to reconsider its decision. He also called on Mr Henri Wallès, his French counterpart, to order an immediate halt to bureaucratic obstacles to UK mutton exports suffered by traders during the past two weeks.

LME prices supplied by Amalgamated Metal Trading.

LONDON MARKETS

ALUMINIUM prices rose sharply yesterday on the London Metal Exchange, buoyed up by the announcement that US producer Alcoa is closing 350,000 tonnes of capacity. Although some of this may already be idled, dealers said the news bolstered sentiment in a market already supported by active investment fund buying and short-covering on the back of sterling's weakness against the dollar. Cash metal closed at £695 a tonne, £17.50 up from Friday's finish. Copper was also firm, though it eased from yesterday's peaks to close at £290.75 a tonne, up £2.50 on the day. In soft commodities, cocoa futures got a new lease of life yesterday, rising £42.50 per tonne to £1,732, the highest level since late October. Dealers said this reflected a new wave of New York prices, weaker sterling and bullish charts. Coffee futures, meanwhile, rose only marginally after their sharp jump of last week, weighed down by profit-taking.

LME prices supplied by Amalgamated Metal Trading.

Official closing (am): Cash 695.00 (670.5), three months 711.25 (682.5), settlement 690 (670.5). Final Kib closed 690.5.

Turnover: 49,825 tonnes.

COPPER

Higher grade Unofficial + or - High/Low

Cash 950.5-1 +2.5 (949.94) 950.5-1 +2.5 (949.94)

3 months 959.5-1 +2.5 (958.5) 959.5-1 +2.5 (958.5)

Official closing (am): Cash 948.5 (937.5), three months 968.5 (958.5), settlement 949 (938.5). Final Kib closed 947.5.

Turnover: 2,765 tonnes.

LEAD

Unofficial + or - High/Low

Cash 255.5-1 -1.5 (254.0) 255.5-1 -1.5 (254.0)

3 months 265.5-1 -1.5 (264.0) 265.5-1 -1.5 (264.0)

Official closing (am): Cash 264.25 (258.25), three months 272.5 (262.5), settlement 264.25 (258.25). Final Kib closed 264.25.

Turnover: 7,075 tonnes. US Spot: 275.5-1 -1.5 (274.0).

NICKEL

Unofficial + or - High/Low

Cash 175.0-1 +3.5 (171.5) 175.0-1 +3.5 (171.5)

3 months 175.0-1 +3.5 (171.5) 175.0-1 +3.5 (171.5)

Official closing (am): Cash 174.25 (168.25), three months 177.5 (167.5), settlement 174.25 (168.25). Final Kib closed 174.25.

Turnover: 714 tonnes.

ZINC

Unofficial + or - High/Low

Cash 470.1-1 +4.8 (465.3) 470.1-1 +4.8 (465.3)

3 months 470.1-1 +4.8 (465.3) 470.1-1 +4.8 (465.3)

Official closing (am): Cash 468.7 (458.7), three months 485.3 (475.3), settlement 467 (457). Final Kib closed 467.

Turnover: 8,900 tonnes. US Prime Western: 33.75 cents per pound.

GOLD

Gold fell 95 to \$374.318, the lowest close since September 19, on speculation that the Federal Reserve will raise interest rates at the weekend to help curb inflation.

The commodity exchange (COMEX) will advance \$4.1m to speed full restoration of funds to non-defaulting customers of Volume Investors Corp (VIC), a former Comex clearing member which was placed in receivership in March.

reports Reuters in New York.

GOLD AND PLATINUM COINS

1/1000th 819.14-20 (819.14-20)

1/1000th 819.14-20 (819.14-20)

1/1000th 819.14-20 (819.14-20)

1/1000th 819.14-20 (819.14-20)

1/1000th 819.14-20 (819.14-20)

INDICES

FINANCIAL TIMES

Dec. 9 Dec. 6 Mth ago Year ago

1765.8 1759.0 1755.8 1879.8

REUTERS

Dec. 9 Dec. 6 Mth ago Year ago

1765.8 1759.0 1755.8 1879.8

DOW JONES

Dec. 9 Dec. 6 Mth ago Year ago

1765.8 1759.0 1755.8 1879.8

MAIN PRICE CHANGES

In tonnes unless otherwise stated.

Dec. 9 or Month ago

Aluminium 1100.0-1 +3.5 (1096.5)

Cash 1100.0-1 +3.5 (1096.5)

3 months 1100.0-1 +3.5 (1096.5)

Official closing (am): Cash 1098.5 (1088.5), three months 1115.25 (1082.5), settlement 1098.5 (1088.5). Final Kib closed 1098.5.

Turnover: 49,825 tonnes.

Copper 950.5-1 +2.5 (949.94)

Cash 950.5-1 +2.5 (949.94)

3 months 959.5-1 +2.5 (958.5)

Official closing (am): Cash 948.5 (937.5), three months 968.5 (958.5), settlement 949 (938.5). Final Kib closed 947.5.

Turnover: 2,765 tonnes.

Lead 255.5-1 -1.5 (254.0)

Cash 255.5-1 -1.5 (254.0)

3 months 265.5-1 -1.5 (264.0)

Official closing (am): Cash 264.25 (258.25), three months 272.5 (262.5), settlement 264.25 (258.25). Final Kib closed 264.25.

Turnover: 7,075 tonnes.

Nickel 175.0-1 +3.5 (171.5)

Cash 175.0-1 +3.5 (171.5)

3 months 175.0-1 +3.5 (171.5)

Official closing (am): Cash 174.25 (168.25), three months 177.5 (167.5), settlement 174.25 (168.25). Final Kib closed 174.25.

Turnover: 714 tonnes.

Zinc 470.1-1 +4.8 (465.3)

Cash 470.1-1 +4.8 (465.3)

3 months 470.1-1 +4.8 (465.3)

Official closing (am): Cash 468.7 (458.7), three months 485.3 (475.3), settlement 467 (457). Final Kib closed 467.

Turnover: 8,900 tonnes.

Gold 374.318

Platinum 1,100.0

Silver 470.1

Copper 950.5

Lead 255.5

Nickel 175.0

Zinc 470.1

Aluminium 1100.0

Cash 1100.0

3 months 1100.0

Official closing (am): Cash 1098.5

Turnover: 49,825 tonnes.

US MARKETS

PRECIOUS METALS came under aggressive selling pressure on fears of an oil price war as Opec attempts to maintain its market share.

Copper came under pressure in sympathy with weaker metals. Aluminium, however, was supported by the monthly trade stocks report which showed a further stock drawdown of primary aluminium.

The soybean complex strengthened in response to expectations of no changes in the 1985 programme.

NEW YORK

ALUMINIUM 40,000 lb. cents/lb

Dec. 9 Close High Low Prev

Jan 47.15 47.15 47.15 47.15

Feb 47.15 47.15 47.15 47.15

Mar 47.15 47.15 47.15 47.15

Apr 47.15 47.15 47.15 47.15

May 47.15 47.15 47.15 47.15

Jun 47.15 47.15 47.15 47.15

Jul 47.15 47.15 47.15 47.15

Aug 47.15 47.15 47.15 47.15

Sep 47.15 47.15 47.15 47.15

Oct 47.15 47.15 47.15 47.15

Nov 47.15 47.15 47.15 47.15

Dec 47.15 47.15 47.15 47.15

Jan 47.15 47.15 47.15 47.15

Feb 47.15 47.15 47.15 47.15

Mar 47.15 47.15 47.15 47.15

Apr 47.15 47.15 47.15 47.15

May 47.15 47.15 47.15 47.15

Jun 47.15 47.15 47.15 47.15

Jul 47.15 47.15 47.15 47.15

Aug 47.15 47.15 47.15 47.15

Sep 47.15 47.15 47.15 47.15

Oct 47.15 47.15 47.15 47.15

Nov 47.15 47.15 47.15 47.15

Dec 47.15 47.15 47.15 47.15

Jan 47.15 47.15 47.15 47.15

Feb 47.15 47.15 47.15 47.15

Mar 47.15 47.15 47.15 47.15

Apr 47.15 47.15 47.15 47.15

May 47.15 47.15 47.15 47.15

Jun 47.15 47.15 47.15 47.15

Jul 47.15 47.15 47.15 47.15

Aug 47.15 47.15 47.15 47.15

Sep 47.15 47.15 47.15 47.15

Oct 47.15 47.15 47.15 47.15

Nov 47.15 47.15 47.15 47.15

Dec 47.15 47.15 47.15 47.15

Jan 47.15 47.15 47.15 47.15

Feb 47.15 47.15 47.15 47.15

Tin council resumes crisis talks

BY STEFAN WAGSTYL IN LONDON AND JOHN DAVIES IN FRANKFURT

THE UK appears to have gained a little ground in the battle to persuade its European Community partners to follow its lead in attempting to solve the tin market crisis.

But there are still very few signs that when the International Tin Council resumes its fifth emergency session on the tin crisis today, the EEC countries will take the initiative in putting forward settlement proposals.

Other governments in the 22-member council have been looking to the EEC countries to make the first move in proposing ways of settling the debts of hundreds of millions of pounds which the ITC has run up with banks and metal brokers in trying to support tin prices.

The UK, which has pledged to settle these debts in full, has so far failed to persuade its European partners to do the same despite weeks of trying. However, there were indications yesterday that the UK could suggest that a shift in the German view could lead others to respond more favourably to Bonn's proposals.

Bonn still resolutely believes that it has no legal obligation to commit itself to further financial outlay to solve the tin crisis.

However, the government recognises that there are foreign policy considerations involved. Such considerations override Bonn's original doubts about going along with the current international Tin Agreement in 1982.

West Germany has always had reservations about the

International Tin Pact in view of its belief in free market principles.

But the Bonn government may have shifted its position to acknowledge political factors may show some flexibility in its approach to the tin crisis.

But the West Germans do not believe that a suggestion of a solution should come from them. They believe that it is up to tin producers and the council's creditors to put forward proposals.

West Germany has so far argued that it is only committed to guaranteeing its share of loans on 20,000 tonnes of tin as was specifically stated in the current (sixth) International Tin Agreement, which came into force in 1982.

However, once its forward purchases are complete, the tin council will have about 120,000 tonnes of tin on its hands, with gross liabilities of up to £900m.

Other EEC countries have generally taken the lead from West Germany, which could suggest that a shift in the German view could lead others to respond more favourably to Bonn's proposals.

Bonn still resolutely believes that it has no legal obligation to commit itself to further financial outlay to solve the tin crisis.

However, the government recognises that there are foreign policy considerations involved. Such considerations override Bonn's original doubts about going along with the current international Tin Agreement in 1982.

West Germany has always had reservations about the

International Tin Pact in view of its belief in free market principles.

But the Bonn government may have shifted its position to acknowledge political factors may show some flexibility in its approach to the tin crisis.

But the West Germans do not believe that a suggestion of a solution should come from them. They believe that it is up to tin producers and the council's creditors to put forward proposals.

West Germany has so far argued that it is only committed to guaranteeing its share of loans on 20,000 tonnes of tin as was specifically stated in the current (sixth) International Tin Agreement, which came into force in 1982.

However, once its forward purchases are complete, the tin council will have about 120,000 tonnes of tin on its hands, with gross liabilities of up to £900m.

Other EEC countries have generally taken the lead from West Germany, which could suggest that a shift in the German view could lead others to respond more favourably to Bonn's proposals.

Bonn still resolutely believes that it has no legal obligation to commit itself to further financial outlay to solve the tin crisis.

However, the government recognises that there are foreign policy considerations involved. Such considerations override Bonn's original doubts about going along with the current international Tin Agreement in 1982.

West Germany has always had reservations about the

International Tin Pact in view of its belief in free market principles.

But the Bonn government may have shifted its position to acknowledge political factors may show some flexibility in its approach to the tin crisis.

But the West Germans do not believe that a suggestion of a solution should come from them. They believe that it is up to tin producers and the council's creditors to put forward proposals.

West Germany has so far argued that it is only committed to guaranteeing its share of loans on 20,000 tonnes of tin as was specifically stated in the current (sixth) International Tin Agreement, which came into force in 1982.

However, once its forward purchases are complete, the tin council will have about 120,000 tonnes of tin on its hands, with gross liabilities of up to £900m.

proposals for settling with the council's creditors.

However, some countries are still hostile towards Britain's proposals. One European delegate said: "Britain should take the lead. It is in the UK Government's interest to do so."

It's their City, their exchange. They're just sitting on their hands waiting for someone else to take the lead. They should put money on the table."

There are hopes that today's ITC meeting could agree to set up a negotiating team to talk to the council's creditors. However, the council would then look to the bankers and metal brokers to share the burden of financing the run-down of the tin stockpile.

Meanwhile, fears are increasing that the control of the tin market is slipping out of the hands of the London Metal Exchange, which has kept tin trading suspended since the crisis broke on October 24. Yesterday Copper Pass, the Humphreys & Co. tin trading company, said it was suspending tin trading.

The smelter was selling only small amounts of tin, but big customers wanting lots were likely to be buying after Christmas. The company had to be ready for them. The average price of tin sold yesterday was £6,800 a tonne—compared with an LME suspension price of £8,140.

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Oil fears hit sterling

Sterling came under a little pressure on the foreign exchanges yesterday on fears about a sharp fall in world oil prices, and the possible drop in revenue available to the UK authorities next year from North Sea production. The weakness of the pound followed the meeting of ministers from the Organisation of Petroleum Exporting Countries, in Geneva. This resulted in speculation that Opec would maintain production at 18m barrels a day, which is 2m barrels above earlier agreed levels, putting downward pressure on prices, and squeezing non-Opec producers, such as the UK. After an early decline the pound held steady however, and showed little reaction to the Opec communiqué issued yesterday, mentioning the persistent declining trend in Opec production, and the decision of the conference to secure and defend for Opec a fair share of the world oil market, consistent with the necessary income for member countries' development.

Sterling fell 1.90 cents to close at \$1.4580-1.4590, and also fell to 3.0675 from DM 3.2300, and the pound's index, according to the

£ IN NEW YORK

	Dec. 9	Prev. close
Spot	\$1.4580-1.4590/1.4580-1.4590	
1 month	1.4580-1.4590/1.4580-1.4590	
3 months	1.4580-1.4590/1.4580-1.4590	
6 months	1.4580-1.4590/1.4580-1.4590	
12 months	1.4580-1.4590/1.4580-1.4590	

Forward premiums and discounts apply to the U.S. dollar.

Bank of England fell to 90.3 from 91.1. It opened at 90.8, the highest level of the day, and was then unchanged at 90.3 from 90.3 until the final calculation.

The dollar was firmer in very quiet trading, lacking any fresh news to give the currency direction. Friday's agreement in principle by the US Congress to eliminate the budget deficit by 1991, under the revised Gramm-Rudman bill, lent the currency some support, but the market was thin. The dollar showed no sign of breaking out of the recent trading level of DM 2.50 to DM 2.55, but rose to DM 2.5350 from DM 2.5250.

On Bank of England figures the dollar's index rose to 127.4 from 127.3.

DM-MARK — Trading range

against the dollar in 1985 is 2.4510 to 2.5110. November average 2.5526. Exchange rate index 129.5 against 121.6 six months ago.

The D-mark weakened against the dollar in this end of year trading. It was suggested that most traders had already squared positions ahead of the Christmas and end of year period. There were no new factors, as far as the dollar was concerned, but its firmer tone appeared to be the result of a flow of funds out of sterling, after the weekend Opec meeting in Geneva. The pound was fixed at DM 3.0690, the lowest level since March 15. The dollar was fixed at DM 2.5310 in Frankfurt, compared with DM 2.5250 on Friday, without intervention by the Bundesbank.

It closed at DM 2.5305, against DM 2.5275 at the previous close, but below the opening level of DM 2.5320. News that West German industrial production rose 1.5 per cent in October, compared with a revised rise for September of 0.6 per cent, after an earlier estimate of 0.2 per cent, had no impact. German industrial orders increased by 1.6 per cent in October, after falling 1.8 per cent in September.

Three-month sterling deposits opened weaker at 88.88 for March, following sterling's weaker trading. The opening level proved to be the day's high but after touching a low of 88.75 the price recovered to 88.87, still down from 88.97 on Friday.

Euro-dollar prices were firmer, helped by a stronger temporary Singapore market, cash rates. Sentiment was also influenced by hopes that legislation would soon be passed leading to removal of the US budget deficit. After opening at 91.86, the March price attracted one or two profit takers but met strong resistance at 91.85 and improved to finish at 91.90 up from 91.81.

FT-SE prices were a little lower following a small decline in equity prices. The December trading opened at 140.20 down from 140.80 and closed at 139.70.

CURRENCY MOVEMENTS

Dec. 9

Bank of England

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

FUTURES AND OPTIONS

Nervous trading

Prices showed mixed changes in the London International Financial Futures Exchange yesterday. Current problems within Opec and the possibility of an unstable price structure tended to overshadow the market. Initial reactions produced a spate of selling in sterling based instruments but judging by the extent of later support, this was somewhat overdone. Buying later in the day was boosted by renewed demand for US bonds after the start of trading in Chicago and gilt futures finished towards the day's highs although still down from Friday.

US bond futures were helped by a slightly lower Fed funds rate, the latter slipping to below 8 per cent. After a quiet start trading picked up during the afternoon and prices finished close to the day's highs. Trading was a little lacklustre, however, with the proximity of Christmas already having an influence. Market activity was also inhibited to some extent by the release, later this week, of several US economic statistics which include production, prices and industrial output.

Three-month sterling deposits opened weaker at 88.88 for March, following sterling's weaker trading. The opening level proved to be the day's high but after touching a low of 88.75 the price recovered to 88.87, still down from 88.97 on Friday.

Euro-dollar prices were firmer, helped by a stronger temporary Singapore market, cash rates. Sentiment was also influenced by hopes that legislation would soon be passed leading to removal of the US budget deficit. After opening at 91.86, the March price attracted one or two profit takers but met strong resistance at 91.85 and improved to finish at 91.90 up from 91.81.

FT-SE prices were a little lower following a small decline in equity prices. The December trading opened at 140.20 down from 140.80 and closed at 139.70.

CURRENCY MOVEMENTS

Dec. 9

Bank of England

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

90.3

LONDON

20-YEAR 12% NATIONAL GILT

Dec. 9

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

111.10

US TREASURY BONDS

Dec. 9

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

82.40

IMPORTANT NEW BOOK - JUST PUBLISHED!

THE SWISS EQUITY MARKET

edited by Henri B Meier \$35.00

• written by a team of experts from Handelsbank NW

• presents an exciting investment opportunity for all investors

• complete practical guide to investment potential of Swiss equities

• highlights legal and fiscal implications for foreign investors

• analyses shares of leading Swiss companies

Published by Woodhead-Faulkner in association with Handelsbank NW

To make sure of getting your copy send a cheque or credit card authority today for £35.00 plus £2.00 p.p.

to Woodhead-Faulkner, 32 Tinsington Street, Cambridge CB2 1QY, England. Tel: 0223 66733

Name: _____

Address: _____

JPL 10150

INDUSTRIALS—Continued

1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589	588	587	586	585	584	5
------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	---

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, December 9

[illegible]

Kidder, Peabody Securities
Limited

Market Makers in Euro-Securities

An affiliate of

Kidder, Peabody & Co.

Founded 1865

New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo

Continued on Page 41

AMEX COMPOSITE PRICES

Prices at 3pm, 1/11/1918.

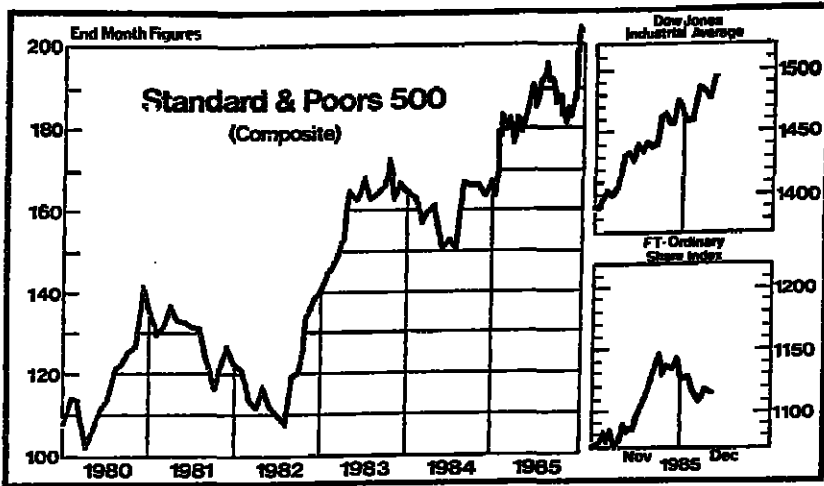
P/E 100s High Low Last Chg										P/E 100s High Low Last Chg										P/E 100s High Low Last Chg										P/E 100s High Low Last Chg									
Accord	18	17	81	10	2	1	2	1	2	Accord	18	17	81	10	2	1	2	1	2	Accord	18	17	81	10	2	1	2	1	2	Accord	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2	Adco	18	17	81	10	2	1	2	1	2
Adco	18	17	81	10	2	1	2	1	2	Adco																													

Continued on Page 39

FINANCIAL TIMES

WORLD STOCK MARKETS

KEY MARKET MONITORS



STOCK MARKET INDICES

	Dec 9	Previous	Year ago
NEW YORK			
DJ Industrials	1,482.52	1,484.4	1,171.5
DJ Transport	701.43	709.82	520.37
DJ Utilities	165.78	165.82	144.80
S&P Composite	203.92	204.23	162.10
LONDON			
FT Ord	1,115.4	1,117.8	930.3
FT-SE 100	1,282.2	1,401.9	1,190.1
FT-A All-share	674.75	679.09	573.24
FT-A 500	741.94	746.52	629.22
FT Gold mines	268.3	276.8	532.3
FT-A Long gilt	10.41	10.37	10.09

	Dec 9	Previous	Year ago
TOKYO			
Nikkei	12,788.23	12,793.53	11,466.9
Tokyo SE	1,101.08	1,011.25	884.27

	Dec 9	Previous	Year ago
AUSTRALIA			
All Ord.	985.8	984.3	726.5
Metals & Mins.	484.9	481.2	422.9

	Dec 9	Previous	Year ago
AUSTRIA			
Credit Aktien	115.33	115.43	57.74

	Dec 9	Previous	Year ago
BEELGIAN			
Belgian SE	2,916.79	2,944.41	

	Dec 9	Previous	Year ago
CANADA			
Toronto	2,006.3	1,992.2	1,854.0
Metals & Mins.	2,855.8	2,863.2	2,362.1
Boatland Portfolio	139.02	139.07	116.61

	Dec 9	Previous	Year ago
DENMARK			
SE	n/a	231.67	166.42

	Dec 9	Previous	Year ago
FRANCE			
CAC Gen	246.3	247.8	181.7
Ind. Tendance	142.1	143.1	98.8

	Dec 9	Previous	Year ago
WEST GERMANY			
FAZ Aktien	585.42	585.77	375.44
Commerzbank	1,725.0	1,726.0	1,092.5

	Dec 9	Previous	Year ago
HONG KONG			
Hang Seng	1,724.27	1,721.89	1,122.12

	Dec 9	Previous	Year ago
ITALY			
Banca Comm.	435.73	441.9	214.78

	Dec 9	Previous	Year ago
NETHERLANDS			
ANP-CBS Gen	236.7	239.2	178.8
ANP-CBS Ind	216.3	217.9	141.4

	Dec 9	Previous	Year ago
NORWAY			
Oleio SE	382.61	399.06	280.49

	Dec 9	Previous	Year ago
SINGAPORE			
Straits Times	648.49	631.22	518.43

	Dec 9	Previous	Year ago
SOUTH AFRICA			
JSE Golds	-	1,182.6	1,024.0
JSE Industrials	-	1,044.1	959.9

	Dec 9	Previous	Year ago
SPAIN			
Madrid SE	130.81	131.46	96.07

	Dec 9	Previous	Year ago
SWEDEN			
J & P	1,611.79	1,609.99	1,376.89

	Dec 9	Previous	Year ago
SWITZERLAND			
Swiss Bank Ind	541.9	541.9	385.7

	Dec 9	Previous	Year ago
WORLD			
Capital Int'l	n/a	245.7	183.7

	Dec 9	Previous	Year ago
CURRENCIES			
U.S. DOLLAR			
(London)	Dec 9	Previous	Dec 9
\$	-	-	1.4585
DM	2.535	2.5235	3.6975
Yen	203.55	203.25	266.75
FFr	7.73	7.715	11.275
Quilifier	2.117	51.35	3.0675
Quilifier	2.851	2.84	4.1575
Lira	1,721.5	1,722.5	2,510.75
BP	61.55	61.35	75.2
CS	1,396.5	1,396.5	2,045.3

	Dec 9	Previous	Year ago
GOLD (per ounce)			
London	\$317.75	\$322.75	
Zurich	\$317.65	\$322.35	
Paris (fixing)	\$321.89	\$324.16	
Luxembourg	\$320.25	\$322.90	
New York (Feb)	\$319.80	\$326.20	

COMMODITIES

	Dec 9	Prev
(London)		
Silver (spot fixing)	408.35p	410.00p
Copper (cash)	\$350.75	\$348.50
Coffee (Jan)	\$2,007.50	\$2,008.00
Oil (spot Arabian Light)	\$27.85	\$27.90

	Dec 9	Prev
INTEREST RATES		
3-month offered rate	11 1/2%	11 1/2%
FFr	4%	4%
FFr	11%	10 3/4%

	Dec 9	Prev
FT London Interbank fixing		
3-month U.S.S.	8 1/4%	8 1/4%
6-month U.S.S.	8 1/4%	8 1/4%
U.S. Fed Funds	7 1/2%	7 1/2%
U.S. 3-month CDs	7.90%	8.02%
U.S. 3-month T-bills	7.19%	7.20%

	Dec 9	Prev
U.S. BONDS		
Treasury		
8 1/2% 1987	100 1/2	8.34
9% 1992	101 1/2	8.91
9% 1995	100 1/2	8.49
9% 2015	100 1/2	8.78

	Dec 9	Prev
Treasury Index		
1-30	134.10	+0.13
1-10	131.67	+0.09
1-3	127.62	+0.06
3-5	133.34	+0.04
15-30	142.77	+0.28

	Dec 9	Prev
Corporate		
AT & T	101 1/2	9.95
10% June 1990	101 1/2	9.95
3% July 1990	85	7.85
8% May 2000	88	10.37

	Dec 9	Prev
Yen		
10% Mar 1983	103	10.02
10% May 1983	100	10.825
10% May 1983	95%	11.00
Abbott Lab	11.80	104%
11.80 Feb 2013	106	11.20
Alcoa	12% Dec 2012	104
12% Dec 2012	104	11.75

	Dec 9	Prev
FINANCIAL FUTURES		
CHICAGO		
U.S. Treasury Bonds (CBT)		
8 1/2% 2015 of 100%	81-30	81-22
Dec	81-30	81-22
U.S. Treasury Bills (TBM)		
\$1m points of 100%	92.86	92.85
Dec	92.86	92.85
Certificates of Deposit (CD)		
\$1m points of 100%	92.14	92.12
Dec	92.14	92.12

	Dec 9	Prev
LONDON		
Three-month Eurodollar		
\$1m points of 100%	91.85	91.87
Dec	91.85	91.81
20-year National Gilt		
\$50,000 32nds of 100%	111-10	111-09
Dec	111-10	111-01

	Dec 9	Prev
WORLD		
Capital Int'l	n/a	245.7
183.7		

	Dec 9	Prev
CURRENCIES		
U.S. DOLLAR		
(London)	Dec 9	Previous
\$	-	-
DM	2.535	2.5235
Yen	203.55	203.25
FFr	7.73	7.715
Quilifier	2.117	51.35
Quilifier	2.851	2.84
Lira	1,721.5	1,722.5
BP	61.55	61.35
CS	1,396.5	1,396.5

	Dec 9	Prev
GOLD (per ounce)		
London	\$317.75	\$322.75
Zurich	\$317.65	\$322.35
Paris (fixing)	\$321.89	\$324.16
Luxembourg	\$320.25	\$322.90
New York (Feb)	\$319.80	\$326.20

	Dec 9	Prev
WORLD		
Capital Int'l	n/a	245.7
183.7		

	Dec 9	Prev
CURRENCIES		
U.S. DOLLAR		
(London)	Dec 9	Previous
\$	-	-
DM	2.535	2.5235
Yen	203.55	203.25
FFr	7.73	7.715
Quilifier	2.117	51.35
Quilifier	2.851	2.84
Lira	1,721.5	1,722.5
BP	61.55	61.35
CS	1,396.5	1,396.5

	Dec 9	Prev
GOLD (per ounce)		
London	\$317.75	\$322.75
Zurich	\$317.65	\$322.35
Paris (fixing)	\$321.89	\$324.16
Luxembourg	\$320.25	\$322.90
New York (Feb)	\$319.80	\$326.20

	Dec 9	Prev
WORLD		
Capital Int'l	n/a	245.7
183.7		

	Dec 9	Prev
CURRENCIES		
U.S. DOLLAR		
(London)	Dec 9	Previous
\$	-	-
DM	2.535	2.5235
Yen	203.55	203.25
FFr	7.73	7.715
Quilifier	2.117	51.35
Quilifier	2.851	2.84
Lira	1,721.5	1,722.5
BP	61.55	61.35
CS	1,396.5	1,396.5

	Dec 9	Prev
GOLD (per ounce)		
London	\$317.75	\$322.75
Zurich	\$317.65	\$322.35
Paris (fixing)	\$321.89	\$324.16
Luxembourg	\$320.25	\$322.90
New York (Feb)	\$319.80	\$326.20

	Dec 9	Prev
WORLD		
Capital Int'l	n/a	245.7
183.7		

	Dec 9	Prev
CURRENCIES		
U.S. DOLLAR		
(London)	Dec 9	Previous
\$	-	-
DM	2.535	2.5235
Yen	203.55	203.25
FFr	7.73	7.715
Quilifier	2.117	51.35
Quilifier	2.851	2.84
Lira	1,721.5	1,722.5
BP	61.55	61.35
CS	1,396.5	1,396.5

	Dec 9	Prev
GOLD (per ounce)		
London	\$317.75	\$322.75
Zurich	\$317.65	\$322.35
Paris (fixing)	\$321.89	\$324.16
Luxembourg	\$320.25	\$322.90
New York (Feb)	\$319.80	\$326.20

	Dec 9	Prev
WORLD		
Capital Int'l	n/a	245.7
183.7		

	Dec 9	Prev
CURRENCIES		
U.S. DOLLAR		
(London)	Dec 9	Previous
\$	-	-
DM	2.535	2.5235
Yen	203.55	203.25
FFr	7.73	7.715
Quilifier	2.117	51.35
Quilifier	2.851	2.84
Lira	1,721.5	1,722.5
BP	61.55	61.35
CS	1,396.5	1,396.5

	Dec 9	Prev
GOLD (per ounce)		
London	\$317.75	\$322.75
Zurich	\$317.65	\$322.35
Paris (fixing)	\$321.89	\$324.16
Luxembourg	\$320.25	\$322.90
New York (Feb)	\$319.80	\$326.20

	Dec 9	Prev
WORLD		
Capital Int'l	n/a	245.7
183.7		

	Dec 9	Prev
CURRENCIES		
U.S. DOLLAR		
(London)	Dec 9	Previous
\$	-	-
DM	2.535	2.5235
Yen	203.55	203.25
FFr	7.73	7.715
Quilifier	2.117	51.35
Quilifier	2.851	2.84
Lira	1,721.5	1,722.5
BP	61.55	61.35
CS	1,396.5	1,396.5

	Dec 9	Prev
GOLD (per ounce)		
London	\$317.75	\$322.75
Zurich	\$317.65	\$322.35
Paris (fixing)	\$321.89	\$324.16
Luxembourg	\$320.25	\$322.90
New York (Feb)	\$319.80	\$326.20

	Dec 9	Prev
WORLD		
Capital Int'l	n/a	245.7
183.7		

	Dec 9	Prev
CURRENCIES		
U.S. DOLLAR		
(London)		

FINANCIAL TIMES SURVEY

Bermuda

This British colony is stable and prosperous, with a high standard of living supported both by tourism and the island's role as an offshore centre. Recent economic performance has dipped but some improvement is being felt.

Business under a UK flag

By Paul Taylor

FEW ISLAND-NATIONS are fortunate enough to boast the natural and man-made advantages of tiny Bermuda, Britain's oldest self-governing colony. For while Bermuda is by no means totally free of problems—it has relatively few of them compared with many other offshore business centres.

Physically, the chain of 140 islands that make up Bermuda sit in the middle of the Western Atlantic, bathed by the warm waters of the Gulf Stream—which ensures a year-round temperate climate—yet just 600 miles off the coast of North Carolina and one-hour's flying time from New York.

Although Bermuda, with just 20.5 square miles of land, is not rich in natural resources and has virtually no local manufacturing base—meaning that almost everything has to be imported—its 54,000-strong population is generally well-educated and well paid. Thanks to the service economy there is virtually no unemployment and the islands' per capita Gross Domestic Product of about \$18,000 make the islands one of the richest "city states" in the world. Prices are high, but so generally is the standard of living.

Hamilton, Bermuda's capital and business centre, is smart,

clean, professional and efficient. Telecommunications services, provided by the local telephone company and internationally by Cable and Wireless, are modern. Were it not for the businessmen in Bermuda shorts, Hamilton might well be mistaken for a somewhat extravagantly-painted English market town on a sunny summer day.

Politically the country is stable and democratic, with a lively local press. Premier John Swan's United Bermuda Party won a landslide victory in the October elections, increasing his party's majority by 10 to 22 in the 40-seat parliament. The victory, which Mr Swan modestly calls "a good mandate," appears to ensure him and his party power for up to another five years.

Tensions

Perhaps equally importantly, the signs of social unrest apparent in the late 1960s and early 70s—which culminated in the murder of Sir Richard Sharpley, the British Governor, appear to have disappeared. The relative prosperity of Bermuda, its growing middle class and the emergence of Mr Swan, a black Bermudian, as premier of a nation in which just over 60 per cent of the population is black, seems to have soothed previous tensions.

At the same time Bermuda has managed to maintain its reputation as a "clean" busi-

ness centre—free from drug money, corruption and the other undesirable trappings of an island society which is generally remarkably free of rules and regulations and where virtually everyone knows each other and what is going on.

Mr Swan, a local businessman turned shrewd politician, says he is committed to expanding Bermuda's participatory democracy and the island's "strong educational underpinnings." He attributes the island's success to date to these factors and his "experiment in pluralism."

But there are rules. For example, the height of buildings is strictly controlled, the maximum speed limit is set at a modest 22 miles per hour to reflect the nature of Bermuda's roads and there are no cars for hire—just bicycles, mopeds and taxis.

Today the business of Bermuda government takes place under the watchful and wise eye of Viscount Dunrossil, former High Commissioner to Fiji and then Barbados, who took over the responsibilities of British Governor in 1983 following the abrupt departure of Sir Richard Ponsnett after an unseemly row over his locally-paid expenses.

In contrast, the current governor appears generally well liked and respected by Bermudians. But in fact Britain's involvement with Bermuda these days is largely confined to cricket, ceremony



Premier John Swan: election victory a "good mandate"

and the issuing of passports, and that appears to suit most Bermudians just fine.

"Britain has not interfered with our domestic development," Mr Swan says. "But it has been a co-operative, supportive and cordial relationship." This, he explains, explains Bermuda's apparent reluctance to seek full independence from Britain.

Bermuda's ties to the US are arguably more important these days than its constitutional and historic links to Britain. Geographically, Bermuda's

Vital Statistics

Area:	20.5 sq. miles
Population:	54,000
Total employment:	32,035
Total visitor arrivals (000):	528.8
Visitors' expenditure (\$m):	337
Retail price index (change on year):	+5.1
Merchandise imports (\$m):	404.4
Central government's total revenue (\$m):	187.8
Total commercial bank assets (\$m):	5,136
GDP at market prices (\$m):	1,003.4
GDP at constant prices (75/76 \$m):	463.3
GNP per capita (factor cost):	15,600

Research: Rika Nachoma

position has made it a key strategic base for the US and Nato. The US maintains a large military base on the island which operates as a Soviet submarine "listening post"—in return for which the US runs Bermuda's civilian airport.

The economic ties to North America are even more compelling. Bermuda's local currency, the Bermuda dollar, is tied to the US dollar at parity, 60 per cent of the island's imports come from the US and almost 90 per cent of the tourists, who foot a large

part of the import bill, arrive from the States.

The British flag may still fly over Bermuda but as Mr Swan says, dryly: "The bottom line is that we have Americans to feed and protect us." The relationship between the US and Bermuda is a close one—although there are the occasional disputes, particularly over Bermuda's generous tax regime.

While Bermuda businessmen and politicians shun the idea that Bermuda is, or ever has been, a "tax haven" the absence of income tax, withholding tax, corporate tax, tax on profits and most other forms of direct taxation, have helped make Bermuda an attractive base for offshore businesses.

Under Bermuda law international exempt companies do not have to meet the local 60:40 rule—requiring 60 per cent Bermudian ownership—and are also guaranteed immunity from the imposition of any income or corporate taxes until 2006. But they do pay other forms of indirect taxes which make Bermuda a relatively expensive place in which to live and work.

But the attractions of Bermuda as an offshore business base do extend far beyond tax considerations. Among these cited by local businessmen are the island's attractive geographic location and time zone position, quality of life, regular air services to

ON OTHER PAGES

Economy: First signs of a recovery	2
Politics: Government adds to its power	2
Banking: Growth created by offshore role	3
Electronic futures: A need for expansion	3
Insurance: Surge of interest from US	4
Big range of ancillary services	4
Business Guide: Where to stay and eat	5
Setting up a business: How the system works	5
Tourism: Market boosted to meet shortfall	5
Communications: Satellite links aid business	6
Shipping Register: Revenues still rising	6

London and North America, liberal regulatory climate, freedom from foreign exchange controls and other constraints on investment and well-developed communications and other infrastructure.

As a result, Bermuda has managed to attract a wide range of financial services, trading and other companies to its shores. Currently there are more than 5,600 international companies registered in Bermuda. Among them are the "captive" insurance subsidiaries of many of the world's largest industrial groups which, together with the professional brokers, underwriters and management services companies, have helped turn Bermuda into a major offshore insurance centre.

Contribute

Together, these international companies contribute more than \$200m a year to the Bermuda economy and, coupled with tourism, keep Bermuda financially afloat. By most estimates tourism accounts for over 30 per cent of Bermuda's \$1bn GDP and about half its foreign exchange earnings while international business generates 19 per cent of GDP and about 30 per cent of foreign exchange earnings.

The importance of these twin supports to Bermuda's economy has been dramatically highlighted in recent years—spotlighting probably the biggest challenge facing the islands today.

For the past three years the local economy has been in the doldrums, the country's trade balance has worsened, plunging into deficit last year, and the government, faced with yawning budget deficits, has been forced to trim spending plans and raise custom duties and other taxes while running down its reserves to almost zero. The major causes of Bermuda's lacklustre economic

performance over the past few years have been a steady decline in tourist arrivals—partly reflecting the strength of the dollar—and slowing growth in the international business sector—partly reflecting problems in the worldwide insurance markets. Meanwhile, domestic consumption continued to rise, fuelling a surge in imports.

The economic tide may now be turning, spurred by government and private sector initiatives. The decline in tourist arrivals appears to have been halted, the dollar has fallen, locally fuelled wage-price inflation is trending down and the recent improvement in the world underwriting insurance markets is beginning to be felt among Bermuda's insurance captives.

In the tourist sector in particular, the future looks distinctly brighter. The dollar's decline should help restore Bermuda's competitiveness as a top-class holiday destination, some progress has been made on reducing high air fares to the islands and re-arranging scheduled promotional advertising is being stepped up, and the US Congress is considering a Bill which would provide the same tax-breaks to companies holding conventions in Bermuda hotels that are already available to some other countries.

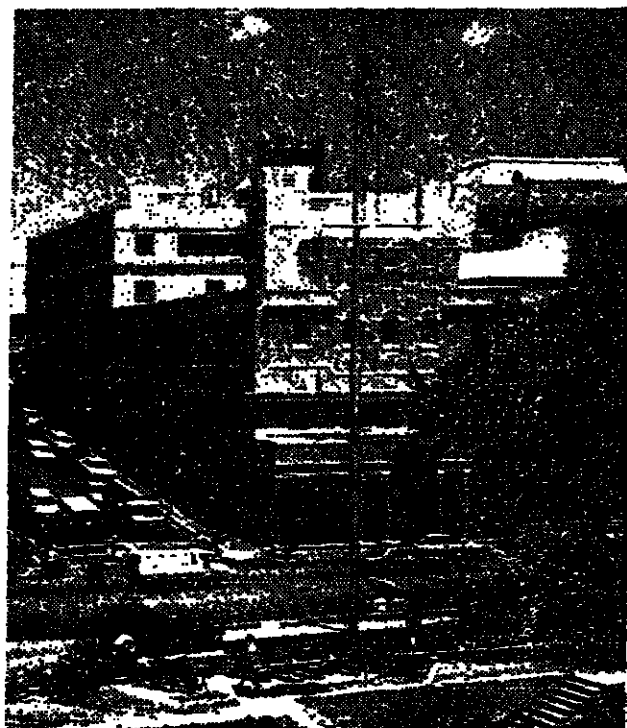
In addition, several large Bermuda hotels have changed hands recently and are undergoing substantial renovation—Club Med has acquired the former Lewis Beach Club and Marriott has acquired the Castle Harbour Hotel. Overall, according to Mr Kirk Cooper, chairman of the Bermuda Tourist Board, Bermuda hotel owners are spending almost \$90m on renovation projects—a "fairly hefty investment" which he and Mr Irving Pearman, Bermuda's Tourism Minister, say "reflects investors' confidence in the future."

Bermuda. One of the world's great business environments.

The Bank of N. T. Butterfield & Son Ltd. provides security and continuity to clients who benefit from Bermuda's unique location and its legal, social and corporate environment. Long term stability is an essential requirement for corporate and private individuals seeking asset protection and related fiduciary services.

For over 126 years Butterfield's has been providing expertise and experience in all aspects of asset management, from investment and fund administration to the structuring of simple or complex estate plans, using the capabilities of its trustee, executor and agency functions.

Prudent concepts demand a sound base. For further information on services provided by the Bank of Butterfield, please contact one of our Overseas Representatives, or the Bank's International Department at our Head Office in Hamilton, Bermuda.



The Bank of N. T. Butterfield & Son Ltd.,
65 Front Street, Hamilton 5-25, Bermuda
Postal Address: P.O. Box HM 195,
Hamilton 5, Bermuda
Telephone: 809-29-51111

The Bank of N.T. Butterfield & Son Ltd.

Overseas Offices

LONDON N.T. Butterfield & Son (Bermuda) Ltd. Representative Office 01-248-4871
NEW YORK N.T. Butterfield & Son (Bermuda) Inc. Representative Office 212-586-7466/68
CALIFORNIA The Bank of N.T. Butterfield & Son Ltd. Representative Office 714-752-6838
GRAND CAYMAN The Bank of N.T. Butterfield & Son (Cayman) Ltd. Subsidiary 809-94-97055
GUERNSEY Barfield Bank & Trust Co. Ltd. Affiliate 481-26541



Private Independent and International

We offer highly sophisticated PRIVATE banking facilities including financial planning, asset management, and comprehensive personal and corporate trustee services. Our global investment management approach, backed by advanced communications and related systems, enables us to provide international investment portfolio management and custodian services on an advisory or fully discretionary basis to our customers, which include private individuals, multi-national corporations, pension funds, mutual funds, and unit trusts.

We are an INDEPENDENT bank established in Bermuda in 1889. The Bank is largely Bermudian owned with no dominant shareholder or group influencing our policies and sound judgment. This is particularly important in the evaluation of business and investment opportunities during times of uncertainty.

The Bank of Bermuda is INTERNATIONAL in character offering comprehensive financial and fiduciary services worldwide from the bank and from Bermuda Trust Company Limited in Bermuda as well as through wholly owned subsidiaries in New York, Hong Kong and Guernsey, Channel Islands with representation in London.

These characteristics, with an emphasis on global asset management and trust administration and with negligible international loan exposure, place the Bank of Bermuda Group in a unique position to provide specialised assistance to sophisticated private investors and multi-national corporations.

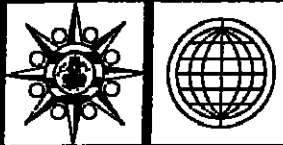
The Bank of Bermuda Limited

6 Front Street, Hamilton 5-31, Bermuda
Cables: Banco Bermuda
Telex: BA 5212, Telephone: 809-29-54000
S.W.I.F.T. Address: BBDABHMH
Bermuda Trust Company Limited
6 Front Street, Hamilton 5-31, Bermuda
Cables: Banco Bermuda
Telex: BA 5403 Trust, Telephone: 809-29-55991

B. of B. Europe Limited
Minster House, 12 Arthur Street, London EC4R 9AB
Cables: BankofBermuda, London EC4
Telex: 551267, Telephone: 01-5235551
Bank of Bermuda, Guernsey Limited
Bermuda House, St. Julian's Avenue, St. Peter Port
Cables: Banco Guernsey
Telex: 434152, Telephone: 01481 26268
S.W.I.F.T. Address: BBDAGUSP

Bank of Bermuda International Limited
350 Park Avenue, 23rd Floor
New York City, New York 10022
Cables: BankofBermuda, New York
Telex: 425151 BBU & N.Y.K. Telephone: 212-950-4590
S.W.I.F.T. Address: BBDALUS3

Bermuda Trust Far East Limited
2401 Edinburgh Tower, The Landmark
12 Queens Road Central, Hong Kong
Cables: BankofBermuda, Hong Kong
Telex: 80017 Betty HX, Telephone: 5265041



UNIQUELY QUALIFIED

To Bring You a World of Banking



A BERMUDA BANK with the advantage of international affiliation to Barclays — a world-wide banking network of financial services and facilities.

We provide full banking services to corporate and individual international clients.

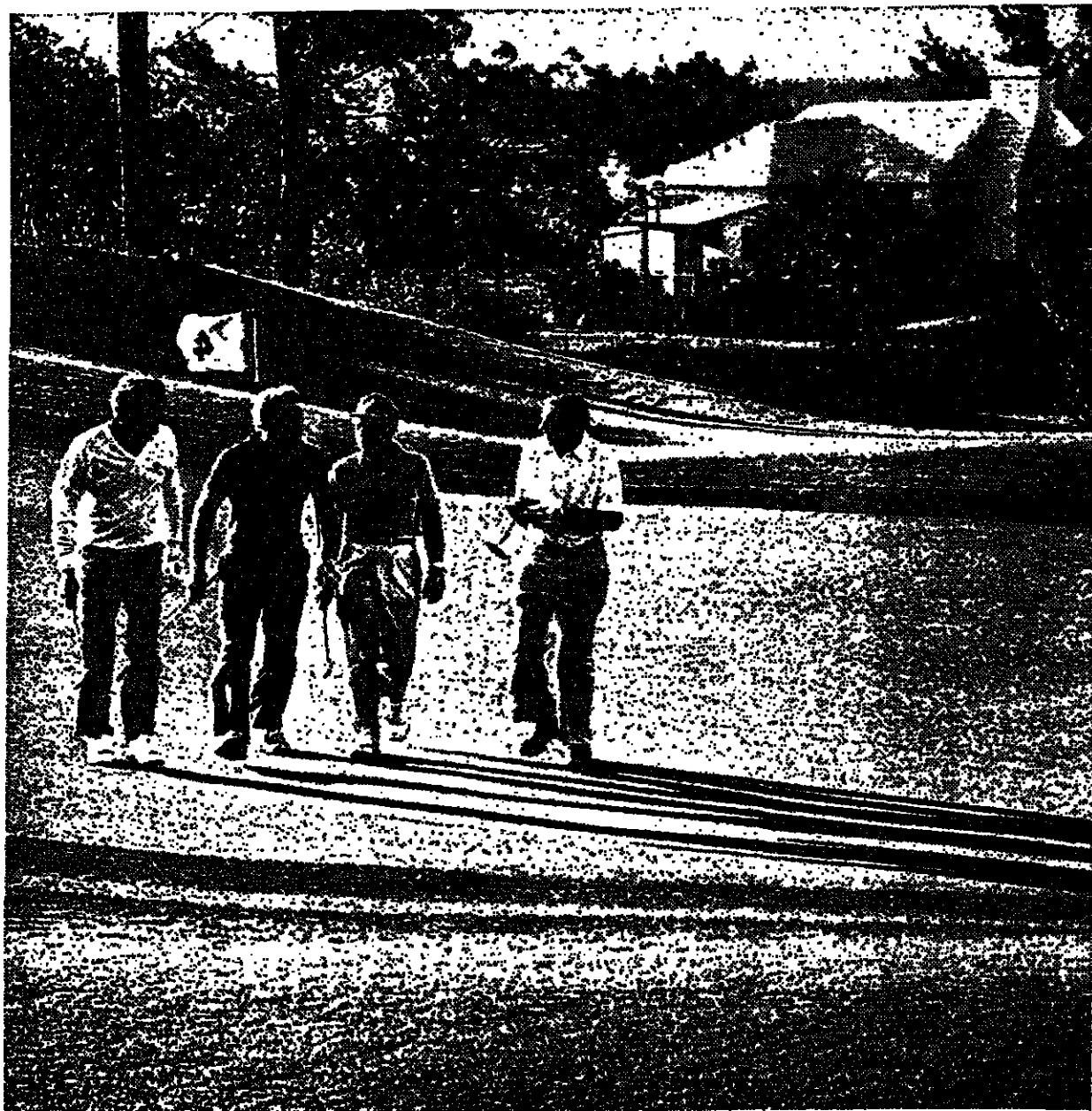


BERMUDA COMMERCIAL BANK LIMITED

Affiliated to

BARCLAYS

BARCLAYS INTERNATIONAL BUILDING
44 Church Street, Box HM 1748
Hamilton S-24, Bermuda
Tel: (809-29) 5-5678
Telex: 3336 COMBANK BA
Cables: COMBANK
S.W.I.F.T. BFKBMHM



Bermuda. Now you can mix business with pleasure.

Whether you expect 10 people, or 1,000, Bermuda's excellent facilities and gracious accommodations will make your business meetings a pleasure.

We offer customs pre-clearance, modern A/V equipment, major banks, direct dialing, and convenient transportation. We also offer beautiful pink beaches, great golf and tennis, superb sailing, shopping and dining, lively nightlife, and genuinely friendly people.

Write for our colourful business meeting brochure.

Bermuda Department of Tourism.
Attn: Manager Group and Incentive Sales.
Suite 616, 630 Fifth Ave., N.Y., N.Y. 10111, USA
Or 9/10 Saville Row, London W1X 2EL, UK
Please send me a ☐ business brochure ☐ holiday brochure

Name (please print)
Address

Bermuda. Now

Bermuda 2

Bermuda's Gross Domestic Product

	(At constant prices—1975-76 BDM\$)	1979-80	1980-81	1981-82	1982-83	1983-84
Consumers' expenditure	318.5	330.6	326.6	327.7	339.5	339.5
General government final consumption	47.2	48.3	50.4	51.2	53.6	53.6
Gross domestic fixed capital formation	63.9	79.0	68.6	90.9	99.7	99.7
Domestic demand	429.6	457.9	445.6	469.8	492.8	492.8
Exports: Visitor expenditure	179.2	184.2	151.2	151.2	151.2	151.2
Exports: International company expenditure	74.4	88.5	85.4	87.7	88.0	88.0
Exports: Other goods and services	51.9	49.8	50.9	59.1	59.9	59.9
External demand	305.5	322.6	297.5	298.0	298.8	298.8
Total final demand	735.1	780.5	743.1	767.8	791.6	791.6
Less: Imports of goods and services	-268.3	-302.5	-291.2	-308.1	-318.9	-318.9
Gross domestic product at market prices	466.8	478.0	451.9	459.7	472.7	472.7

Source: Bermuda Statistical Department.



Sir David Gibbons: stern warning on balance of payments

First signs of a recovery

Economy

PAUL TAYLOR

THE BERMUDA economy rests on two pillars—tourism and international business. Together they generate the foreign exchange necessary to fund Bermuda's substantial imports bill, while propping up the domestic economy and government spending.

But both tourism and international business have been depressed in recent years. Tourism by the strength of the dollar, high local prices, competition and, until recently, a lack of new capital investment; and international business mainly by the problems of the insurance industry worldwide.

As a result the Bermuda economy has been in the doldrums and Bermudians, once used to uninterrupted growth, have had to come to grips with a new reality—living within their country's limited means.

Now there are the first signs of a turnaround resulting from a combination of a falling dollar, a determined effort to reinvigorate the tourist sector and promote the country as an offshore financial centre, tighter government spending policies and a greater realism in the local labour market.

The economy is in an early stage of recovery from the slump we have been having in the last three years," says Dr Clarence James, Bermuda's Finance Minister—expressing a view cautiously endorsed by most private sector economists and businessmen.

Between 1975-76 and 1980-81 Bermuda's real GDP grew by a dramatic 21 per cent. But this fast-paced expansion came to an abrupt end in the early 1980s. Real GDP peaked in 1980-81 and since then—despite the recovery in the US and most other Western nations—Bermuda's economy has been in what Dr Graham Dargie, the government's economic advisor, describes as a "temporary period of no growth."

Indeed, after posting sub-par real growth of less than 0.5 per cent in 1983-84, real GNP probably declined by as much as 5 per cent in fiscal 1984-85 but is generally expected to begin to grow modestly again in the current financial year.

To achieve renewed growth Bermuda has begun to address some of the key factors which have led to the economy's recent lacklustre performance—a steady erosion of its tourist base, slowing growth in the international business sector, wage-push, domestic inflation and soaring imports fuelled by domestic consumption.

Imports of goods grew by more than 8 per cent to \$396m last year and with merchandise exports totalling only a modest \$30m the colony's merchandise

Imports and exports

	1982	1983	1984
Merchandise imports (\$m)	348	371	404
Merchandise exports (\$m)	17	21	35
Imports from selected countries (per cent of total imports)			
US	55	56	57
UK	9	8	8
Canada	8	7	8
Caribbean (mainly fuels)	11	13	10

trade gap widened to \$366m from \$345m in 1983.

Inevitably, Bermuda is heavily dependent on imports—about 60 per cent of which come from the US. And with virtually no local manufacturing base, the island nation relies upon "invisible" exports such as receipts from tourism, offshore banking and financial services to foot the foreign exchange import bill and help plug this yawning trade gap.

But last year, according to Bermuda monetary authority figures, tourist and travel receipts remained virtually unchanged at \$337m and the positive balance on professional management and technical services mainly representing spending by international companies in Bermuda, remained flat at just over \$200m.

As a result Bermuda's traditionally strong current account balance of payments surplus evaporated, turning into a \$21m deficit, prompting a stern warning from Sir David Gibbons, the monetary authority chairman, that "the steady deterioration

exempt companies and non-resident companies on the resident companies register" showed little growth last year, expanding to \$580 at the end of 1984 compared to \$570 a year earlier. At the same time a number of these companies announced a cutback in local operations.

Recently, however, there have been limited signs of some pick-up. For example, in the 1985 first half 303 new international companies were registered compared to 267 in the 1984 first half.

The importance of the international company sector to the Bermuda economy is probably understated by the help statistics. International companies directly employ 2,000 out of the island's 32,000-strong workforce. But local banks, insurance and business services employ another 4,300.

A recent study completed with the help of the Bermuda International Business Association (BIBA) suggested that local companies, excluding the banks, received \$42m of their

fast pace of domestic monetary growth and bank lending.

In a small closed economy like Bermuda the impact was felt almost immediately. By the end of June there had been a marked decline in retail sales with year-on-year numbers showing a 6.8 per cent drop and second quarter imports tumbled by 7.2 per cent to \$39.6m.

In addition this slowdown appears to be having other favourable "depressurising" results. While Bermuda's retail price inflation has declined to a steady pace of less than five per cent—aided in part by the strong dollar and stable US export prices—local wages and salaries have been rising at a significantly faster pace.

This wage-led domestic inflation has primarily reflected local labour market conditions. There is virtually no unemployment in Bermuda. Indeed with a population of only about 56,000 many Bermudians have more than one job. As Mr Gascoigne notes: "There is actually a labour shortage."

Now, in the wake of the slowdown in the domestic economy—which has led to some lay-offs and redeployment of the workforce—there are signs of "greater realism" in the labour market. Employers report less turnover among the workforce and wage settlements appear to be heading down towards the level of last year, compared to between seven and eight per cent just a year ago.

At the same time, housing prices and office rents have stabilised and construction activity has slowed.

The changed economic environment also appears to have instilled a new sense of fiscal and budgetary realism in government. Last autumn the Government—aware that it was heading for its second consecutive combined current and capital account budget deficit, which threatened to wipe out its already depleted reserves—stepped on the spending brakes.

As a result the Government posted a fiscal 1984-85 budget deficit of \$10.5m following a \$8.75m deficit the previous year.

But avoided the need to borrow by running down its consolidated fund balance to just under \$2m.

Since Bermuda has few direct taxes the main source of Government revenues are indirect taxes like customs duties which are budgeted to bring in \$92m or about 43 per cent of total revenues this year. Ironically, one of the dangers that could blow the budget off course is the recent decline in imports in real terms which cut customs receipts by \$5m in the first half.

But whatever the outcome, Dr James says he is committed not to resort to borrowing because he says the service-based Bermuda economy is too narrow to carry a hefty debt burden.

"I feel that apart from borrowing for housing we should not borrow," he says.

Government adds to its power

Politics

ROGER SCOTTON

OUTWARDLY, the political scene appears to be unchanging. Premier John Swan is still premier. The United Bermuda Party is still in power as it has always been. And there are few obvious signs that Britain's oldest colony has just been dragged through its third general election in five years.

Yet 1985 will long be remembered as the most political significant year in Bermuda since the advent of party politics in the late 1980s—a year which has seen the government become immensely powerful, the Opposition Progressive Labour Party incredibly weak and the fledgling National Liberal Party emerge as a third force.

The changes have brought the newly-appointed PLP chief Frederick Wade to within a hundred yards of his goal. But his chances of moving from the drab offices of the official Opposition leader to the comparatively well-upholstered surroundings of the Premier's just across the street are more remote than they have ever been.

His Left-wing party, whose leanings have been traditionally described as being similar to those of the Left wing of Britain's Conservative Party, has never governed Bermuda. It came close in the 1980 general election, when it won control of 18 seats in the colony's 40-seat Westminster-style Parliament and was reckoned to be about 150 votes short of winning. But now, two elections later, the PLP is in tatters.

It not only lost this year's

general election on October 29, but suffered the worst electoral defeat in its 21-year history. It went into the election holding 10 parliamentary seats and emerged with just seven—a result which left the ruling Right-wing United Bermuda Party with 31 seats and led to the almost immediate resignation of Mr Wade's predecessor, the 14-year veteran Mrs Lois Browne Evans.

Mr Wade, 46, a lawyer who was formerly the PLP's deputy leader, blames the October debacle on the combination of a recent highly-controversial split in his party and apathetic, disenchanted supporters.

The split this summer followed months of intense infighting between PLP moderates and hardliners over the direction of the party and Mrs Browne Evans' leadership. The battle led to the expulsion of six PLP moderates, rebels who became the nucleus of a new centrist group calling itself Supporters for Change which emerged as the National Liberal Party in August this year. The rest is history.

A mid-term election was called by Premier John Swan at a time when the PLP was

least able to contest it and produced the lowest turnout ever recorded for Bermuda's 30,000 voters. Worst hit were PLP strongholds where many voters boycotted an event that had been widely criticised as being totally unnecessary and completely uninspired.

At the count, the party came away with just 31 per cent of the popular vote against the UBP's 62 per cent and the NLP's 7 per cent. "People were being asked to vote in the third general election in five years despite the fact that there were two and a half years remaining on Mr Swan's mandate," Mr Wade says. "The voters were just fed up with politics and politicians."

Though the call to the polls was not unexpected and followed months of speculation, the PLP still managed to get caught unprepared. "Our internal crisis had kept us pre-occupied," Mr Wade explained. "When we should have been out on the streets campaigning and trying to get the community behind us, we were squabbling among ourselves."

Yet Bermuda's 50-year-old black premier John Swan, has maintained consistently that his

aim in calling an early election was not to capitalise on the opposition's disarray but to give voters a chance to reaffirm their support for the United Bermuda Party. And they did, giving the UBP an unprecedented Parliamentary majority in the process.

Mr Swan has argued that the formation of the National Liberal Party, which succeeded in winning two parliamentary seats in the House of Assembly represented such a fundamental political change that an election was fully justified.

But there are many who disagree with that argument and who claim that the Swan administration should have got on with the job of running the country instead of taking it back to the polls so soon after the 1983 election. They maintain that the UBP's demolition job on the opposition has effectively robbed many working-class Bermudians of Parliamentary representation and that the island's powerful Bermuda Industrial Union will now become increasingly more militant.

Already the NLP has stepped in with an offer to represent trade unions in Parliament, claiming that the Progressive Labour Party has merely used its traditional link with the unions to achieve party objectives. But the industrial union is unlikely to give up strong PLP ties for a group still in its formative stages.

Mr Gilbert Darrell, the Liberal leader, has said the UBP is primarily business-oriented, the PLP labour-oriented and that the NLP is in between the two. But although under an alliance with the UBP, the PLP still appear to be casting around for the right kind of middle ground.

General Election results

(Distribution of seats)	1980	1983†	1985
Progressive Labour Party	18	14	7
United Bermuda Party	22	26	31
National Liberal Party			2
Total elected	40	40	40
Registered voters (000s)	31.2	29.9	29.3
% voting	80	81	70

† In 1984 four members of the Progressive Labour Party sat as independents.

Research: Ruvka Nachom.

Bermuda 3

Rapid growth created by offshore role

Banking
PAUL TAYLOR

BERMUDA'S three banks depend heavily on international business for their prosperity—indeed their rapid growth in recent years is a direct consequence of Bermuda's emergence as a major offshore financial and trading centre in which the banks play a key intermediary role.

The local economy on its own, even when buoyant, could not support three full service commercial banks. As the Bank of Bermuda's latest annual report notes: "Our earnings growth is wholly attributable to revenues generated by the international sector and in particular to increased foreign interest earnings."

"The wide range of services offered to local customers through the bank's branch network in Bermuda is largely supported and to some degree subsidised, by our international business."

Boostered by an expanding foreign currency deposit base, the three Bermuda banking groups have seen their combined total assets grow from just over \$1bn ten years ago to \$3.9bn at the end of 1984 and about \$5.2bn today.

According to figures from the Bermuda Monetary Authority, foreign currency deposits increased by over 25 per cent to \$3.9bn during the past four years alone, while Bermuda dollar deposits grew by 52 per cent to \$542m at the end of 1984.

At Bank of Bermuda, the island's biggest banking group with \$2.74bn in total assets at the end of June, Mr Donald Lines, chief general manager, estimates that about 95 per cent of the bank's 1,120 employees owe their jobs to international operations—including the 127 employed overseas in offices in Guernsey, London and Hong Kong and, most recently, in an Edeco Act bank in New York.

The group, one of the largest private sector employers in Bermuda, estimates that about 86 per cent of its assets are employed in its international operations, including foreign currency, deposit lending and fee-based activities, conducted both in its Hamilton headquarters and at its foreign offices.

At Butterfield and Son, Bermuda's oldest banking group with \$2.2bn in assets and a 761-strong workforce, a similar picture emerges. The banking group's assets have grown from just \$54.5m two decades ago and Mr Stephen Kempe, the bank's assistant general manager, estimates that between 85 and 95 per cent of the group's business is now international.

Although Butterfield claims the largest share of Bermuda's domestic banking business, an activity which Mr Kempe says is profitable, the international business remains the single most important factor in the bank's continued prosperity.

Bermuda's third banking group is the much smaller and

recently renamed Bermuda Commercial Bank formed in 1969. The bank, which has about \$300m in assets, is 52.4 per cent owned by Barclays Bank's international subsidiary, BBI, and is operated under a BBI management contract. However, Mr Michael Shadrach, managing director, says the bank has, over the years, "changed its thrust from being an (Barclays) adjunct to being a locally guided and owned bank."

While Mr Shadrach accepts that his bank does not have the resources to compete across the board with its two larger competitors, the bank is steadily building its international business—using the Barclays affiliation—but is emphasising the expansion of its domestic Bermuda-based operations.

The group currently employs 95 people of whom about 60 are involved in Treasury, money market and trust company operations, the latter conducted through the bank's 50 per cent owned subsidiary, International Trust Company of Bermuda. "Bermuda is an investment centre," says Mr Shadrach. "Small amounts of money are held here by insurance companies and the large trading companies and a lot of business is in investing these funds."

Technology

Despite the differences in size and some subtle differences in emphasis, Bermuda's three banks share many things in common.

All three are also investing heavily in technology—installing automated teller machines to serve their local retail customers and putting in sophisticated computer systems to enhance the quality of their corporate and trust services. At Butterfield, for example, Mr Norman Jones, Chief general manager, and Mr Kempe say the group has invested "several millions" in new technology in recent years.

The banks are using this computing power to improve the wide range of services they offer, including money management, trust and fiduciary services, custodian services and foreign exchange trading. They are also expanding their international business, particularly in areas such as letters of credit and guarantees.

Combined balance of Bermuda's banks

	1982	1983	1984	1985
	\$m	\$m	\$m	\$m
COMMERCIAL BANK ASSETS				
Cash and demand deposits with banks	310	163	499	481
Time deposits	3,027	3,349	3,382	3,393
Investments	58	117	65	70
Loans and advances	459	516	523	608
Premises and equipment	26	35	38	40
Other assets	393	469	568	594
Total	4,283	4,649	5,136	5,188
COMMERCIAL BANK LIABILITIES				
Demand deposits	897	939	970	936
Time and savings deposits	2,905	3,116	3,474	3,529
Other liabilities	393	474	557	568
Capital and reserves	88	120	135	155
Total	4,283	4,649	5,136	5,188

Research: Ruvka Nachoms.

A need to increase volume

AFTER JUST over a year in operation Intex, the Bermuda-based automated futures exchange, is preparing to broaden its range in an attempt to achieve profitability and begin to deliver on its potential to revolutionise the international futures markets.

The computer-based exchange, the first of its type in the world, finally began operations in October last year, after years of frustrating delay. Initially, the exchange traded a single contract—a 100 or gold futures contract identical to the actively-traded New York Comex contract.

But despite the opening fanfare, trading in the gold futures contract has remained slow with daily contract volume averaging only about 150 to 175 lots. In part the low volume reflects the unfortunate timing of the Intex start-up.

Mr David Thompson, Intex general manager and vice-president, says that the Bermuda exchange nevertheless remains committed to the gold futures contract. More importantly, he says the first year of trading at Intex has helped the system prove itself.

The real accomplishment in the first year, he says, is in becoming established. "People no longer question the integrity of the system." Now, Mr Thompson says, the exchange is turning its attention

Electronic futures
PAUL TAYLOR

towards expanding and offering innovative products. Intex introduced the first of these in May this year, a freight futures contract in conjunction with London's Baltic Exchange. The Intex Ocean Freight rate (OFR) futures contract is based on the established Baltic Freight Index (BFI) and provides an important new hedging tool for shipowners, charterers and brokers.

Mr Thompson says the Intex OFR contract—valued at \$10 per full index point—has gone extremely well. "In the first few months of trading contract volume grew steadily and is now averaging 230 contracts a day and hitting between 700 and 800 contracts on busy days."

Already Intex has plans for a US stock index contract based on the financial news composite index (FNCI or "Fancy"), an index developed by the Financial News network, a US cable television group. Intex has won the blessing of the US commodity futures trading commission (CFTC) for the new contract plans to start trading the FNCI stock index future this month or next.

Although the contract will face fierce competition from better-established stock index futures traded on major US futures exchanges, Mr Thompson believes that the index's simplicity and close correlation to the Dow Jones industrial average will appeal to individual investors.

"We are going after the retail market," he says. Intex has also done a deal with the Pacific Stock Exchange which will trade an option on the FNCI futures contract.

Intex has plans to trade a fourth futures contract, a US Government zero coupon, and says it is actively looking at other possibilities including foreign exchange futures. In the meantime, the exchange is looking at other ways of raising revenues including links with other exchanges and marketing its software support and trading system built around two digital equipment Vax 780 computers in its Bermuda headquarters—to other potential users. With a system that can handle up to 70,000 trades an hour, Intex has plenty of spare capacity.

So far, only 55 terminals, mostly in the US and Britain, are hooked up to the system, and with volume still sluggish Intex is not expected to make a profit until 1987. But Mr Thompson insists that Intex is seeing growing interest and participation—aided in part by favourable US tax treatment.

The exchange's biggest shareholder is its chairman, Mr Earl Brian, a US venture capitalist, but Dominion International, the British company, acquired a 25 per cent stake in the venture last year for \$3m.

Since then Intex has raised a further \$5m through a private placement of 1.25m shares completed earlier this year through Samuel Montagu, the UK merchant bank. As a result, Mr Thompson says, the exchange has "substantially more shareholders."

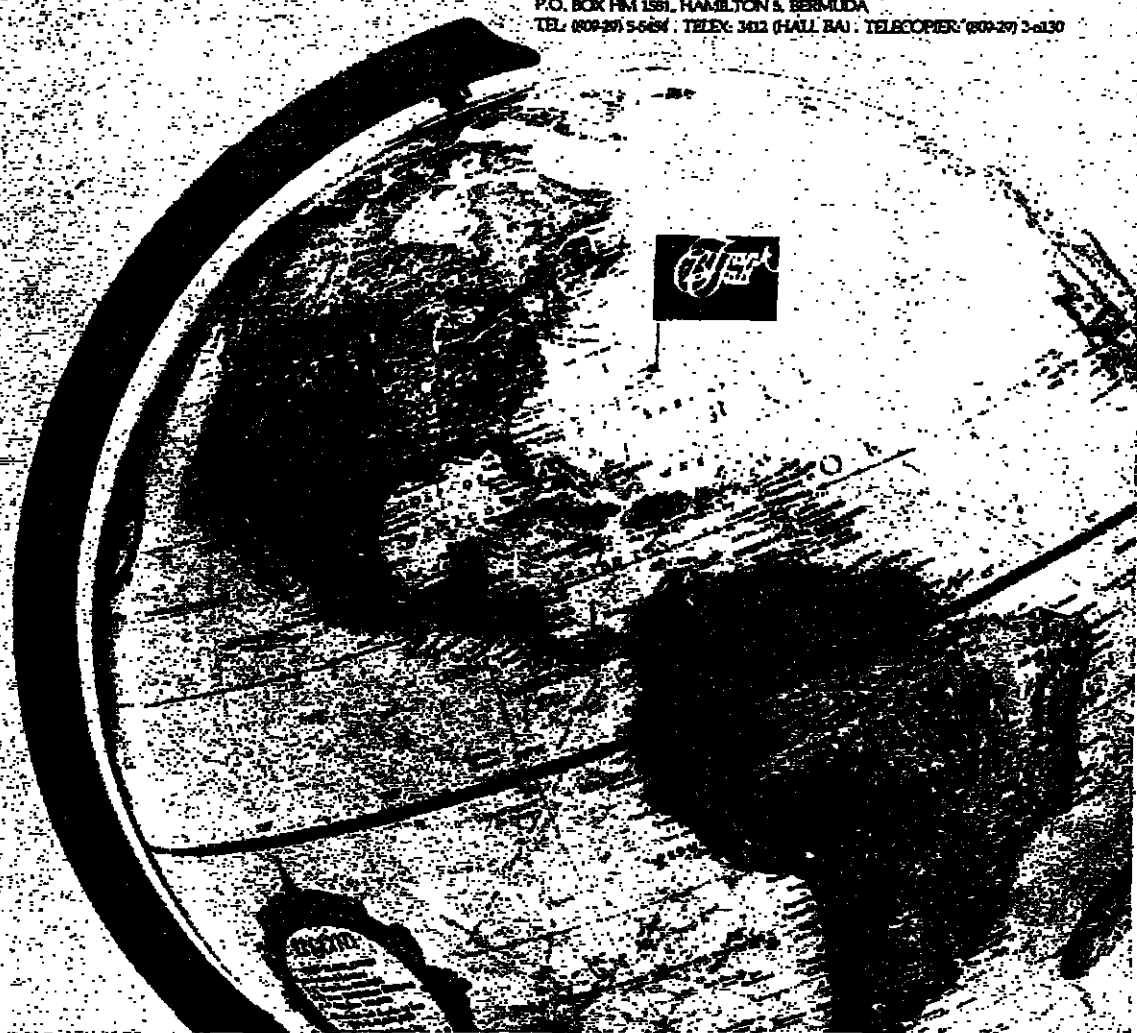
BERMUDA

Paumanock Insurance Co. Ltd.
Underwriters of an International and U.S. reinsurance account
Frank B. Hall (Underwriting Managers) Ltd.
John Williams VICE PRESIDENT

Parker & Co. - InterOcean, Ltd.
One of Bermuda's most experienced Management Companies with an impressive list of international clients
Geoffrey Hunt VICE PRESIDENT & CONTROLLER

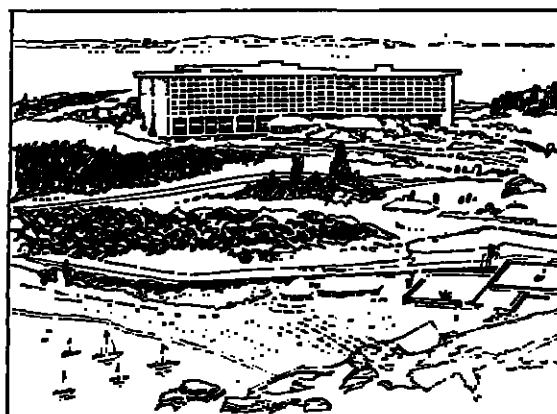
Frank B. Hall (Intermediaries) Ltd.
Expertise and an in-depth knowledge of the Bermuda reinsurance market
Michael Jenkins VICE PRESIDENT

Frank B. Hall (Bermuda) Ltd.
Robin Spencer-Ainscott PRESIDENT
CRAIG APEN HOUSE, WESLEY STREET, HAMILTON
P.O. BOX 1481, HAMILTON 5, BERMUDA
TEL: (809-29) 5-6484 - TELEX: 3412 (HALL BA) - TELECOMEX: (809-29) 5-6130



What makes Bermuda the best?

TWO HOTELS

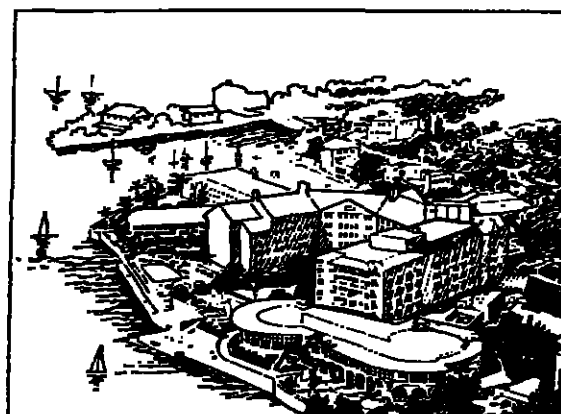


THE SOUTHAMPTON PRINCESS

The Southampton Princess—a totally breathtaking setting, perched high on a hill with water views on two sides, a private beach, rolling fairways and the Great Sound. It could be nowhere but Bermuda.

Six hundred rooms all with ocean or harbour views, award winning restaurants plus the island's largest nightclub—many of Bermuda's finest shops, a health club and sauna. Indoor and outdoor pools, eighteen-hole golf course, eleven tennis courts and every other sporting activity you would expect to find in a top resort.

The Southampton Princess—a world of luxury on an island of charm.



THE PRINCESS, HAMILTON

The Princess, Hamilton—picture the Bermuda of your dreams. Open verandas and lush greenery, overlooking an emerald harbour. Where boats sail like birds across the azure sea. All this—and yet within walking distance of the capital's business centre.

Over four hundred and fifty rooms, deluxe suites and penthouses. Featuring the Tiara Room serving classic French cuisine and the Gazebo Lounge for dancing against the backdrop of beautiful Hamilton Harbour. Two beautiful pools for sunbathing and swimming.

The Princess, Hamilton—where Bermuda first became a way of life.

For further information and reservations contact:

Princess Hotels International Ltd
Regent Arcade House, 252-260 Regent Street, London W1R 5DA
Telephone: 01-439 8027 Telex: 8813817

In the USA (800) 223-1818 Nationwide, (800) 442-8418 New York State,
(212) 582-8100 New York City or in Canada (416) 964-6641



(Represented by)

Princess Hotels International, Inc.
Quite simply, the best places to stay, in the best places to visit

A Lonrho Group Company

INSURANCE MANAGERS LIMITED

DORCHESTER HOUSE, P.O. BOX 2020, HAMILTON 5, BERMUDA
TELEPHONE (809-29) 5-0265

YOUR OWN INSURANCE SUBSIDIARY
—THE SOPHISTICATED ALTERNATIVE—

An Insurance subsidiary, or 'captive' insurance company, plays an important role in risk management programmes, effectively controlling corporate insurance costs on a long-term basis.

Insurance Managers Limited, with its professional knowledge and experience in re-insurance, financial and corporate administration and accounting and investment matters, is well established to provide for the ongoing development of an insurance subsidiary.

Based in Bermuda, with offices in Barbados, Guernsey and the Cayman Islands, Insurance Managers Limited is a specialist insurance management company with a substantial portfolio of international clients.

Insurance Managers Limited is presently merging with Alexander International Limited in Bermuda with a combined staff of 67 handling 90 clients.

For further information please contact David Brown in Bermuda (809-295-0265), or Ron Genever in London (01-628 5011).

INSURANCE AND REINSURANCE BROKERS AND RISK MANAGERS

Alexander
& Alexander

REED
STENHOUSE

VICTORIA UNDERWRITING AGENCY LTD.

Victoria Hall, Hamilton, Bermuda

WORLDWIDE FACULTATIVE PROPERTY REINSURANCE

To join with or offer business to 'VICTORIA'

Please contact:

'ALBERT' Hunt F.C.I.I.

P.O. Box HM 1826

Hamilton 5, Bermuda

Tel: 809-282-4402

Telex: 3276 KERO BA

Surge of interest from the US

Insurance— captive companies

PAUL TAYLOR

THE INSURANCE industry in Bermuda, like its counterparts on both sides of the Atlantic, has been going through some tough times in recent years. But today, industry executives cautiously suggest, the worst may be over and they argue that Bermuda's insurance sector is poised to rebound.

Bermuda insurance managers have watched premium rates in response to a sharp reduction in underwriting capacity. As a result they report a new surge of interest in the Bermuda market—particularly among major US industrial companies and trade groups considering setting up new "captive" insurance companies.

Such moves, coupled with bold new underwriting initiatives, could help reverse the contraction in the Bermuda insurance industry over the last few years and help set the local

economy moving again.

The attractions of setting up a captive insurance operation in Bermuda are many and varied. One advantage is that a corporate parent with a good risk record may be able to obtain cheaper coverage by placing its insurance needs through an in-house captive than by going to an independent insurer whose claims experience with similar industrial companies may have become tarnished.

Other reasons recently put forward by a major international accounting firm for forming a Bermuda captive include risk retention and management and access to cash-flow benefits, access to the reinsurance market, unavailability of local coverage, diversification into a profit centre, unbundling of services and reduction of government regulations and restrictions.

The local market is made up of about 1,200 insurance and reinsurance companies, of which about 1,000 are captive insurance companies formed by non-insurance groups to insure or reinsure the parent company's risk. By forming these units, non-insurance groups, which include most of the Fortune 500 industrial companies, have been able to reduce and more closely control

their insurance costs.

The attractions of setting up a captive insurance operation in Bermuda are many and varied. One advantage is that a corporate parent with a good risk record may be able to obtain cheaper coverage by placing its insurance needs through an in-house captive than by going to an independent insurer whose claims experience with similar industrial companies may have become tarnished.

Other reasons recently put forward by a major international accounting firm for forming a Bermuda captive include risk retention and management and access to cash-flow benefits, access to the reinsurance market, unavailability of local coverage, diversification into a profit centre, unbundling of services and reduction of government regulations and restrictions.

The local market is made up of about 1,200 insurance and reinsurance companies, of which about 1,000 are captive insurance companies formed by non-insurance groups to insure or reinsure the parent company's risk. By forming these units, non-insurance groups, which include most of the Fortune 500 industrial companies, have been able to reduce and more closely control

Law suits

But lawmakers, the courts and the inland revenue service in the US have steadily reduced or eliminated many of the tax advantages of Bermuda captive insurance operations. Pending law suits and the possibility of further US tax legislation threaten to challenge the remaining tax benefits of such operations.

A few Bermuda captives have already learned that lesson to their cost. A key IRS ruling in the late 1970s, covering the allowances for premiums paid by companies to their insurance captives, added impetus to a trend among Bermuda captives to reduce their reliance on in-house business and expand into third-party or unrelated risks.

Some Bermuda insurance veterans also suggest that a few Bermuda companies ran into problems because of poor and inexperienced management teams which failed to recognise that much of the underwriting business shown to Bermuda companies was of poor or dubious quality and had already been rejected elsewhere. Today Bermuda's insurance managers repeatedly emphasise that selectivity and professionalism is the key to survival and prosperity in the tough insurance market.

In any event the industry's recent worldwide problems apparently caught some Bermuda companies off guard. Among the first to suffer was Walton Insurance Company, Phillips Petroleum's Bermuda-based captive, which was hit by heavy losses in 1983 resulting in its decision to stop accepting non-related business and began winding down its Bermuda operations.

The Walton has become something of a cause celebre in the Bermuda insurance market. Formed in 1971, the firm expanded rapidly into non-related business. By the end of 1982 its book of non-related business—much of it large lines of aviation business—was five times the amount of business related to its parent oil company.

In the wake of the Walton affair there have been other disasters including Cambridge Re, an insurance captive owned by Canadian-based National Sea Products, which stopped underwriting in April 1984 and has since gone into liquidation. More recently, Mentor Insurance, owned by New Orleans-based Ocean Drilling, stopped writing new insurance a year ago and is now being compulsorily wound up by the Bermuda government amid a flurry of law suits.

Other captives have scaled back operations over the past six years, but not always because of losses. Mr Clayton Cormier, president of Ancon Insurance, Exxon's huge and profitable Bermuda captive which is retrenching, explains that there have been four major reasons for the sharp underwriting capacity shrinkage in Bermuda over the past 21 years.

These are, first, poor results, like those at Walton. Second, policy decisions like as at Exon, which acquired and merged with Gulf Oil's Inco captive insurance company which announced a year ago that it was stopping all reinsurance activities and would eventually close its offices in Bermuda. And, finally, expenses—related, like Continental RE's decision to relocate some Bermuda operations to New York.

Bermuda insurance companies

	(Year-end results in \$000)	1984	1983	% change
Business written		7,584,220	6,522,105	+16.3
Gross premium		5,449,490	4,706,405	+15.8
Net premiums		22,194,220	17,985,230	+23.9
Total assets		9,929,410	8,550,730	+15.8

Source: Bermuda Government.

Changes on stamp duty tax

ONE OF the key challenges facing Bermuda is to maintain its competitiveness as an offshore financial centre. The most pressing change the international business community has been pressing for is a reduction in the level of stamp duty tax levied by the government on personal trusts, mutual funds and unit trusts, and "exempted" insurance companies.

Six months ago Dr Clarence James, Bermuda's Finance Minister, set up a joint committee of finance industry and government representatives to review stamp duty regulations to "remove any serious impediments" to international business.

Following the report of the joint committee, the Minister is expected to announce the following changes—in the form of new regulations—within the next few weeks. In each case, stamp duty paid before the regulations become effective will be counted as a credit towards the respective ceiling of threshold.

● Personal trusts: A maximum ceiling of \$4,000. Currently \$250 in stamp duty is payable when a personal trust is set up, together with an ad valorem duty of one-tenth of the value of any Bermuda property contributed.

● Mutual funds and unit trusts: From the start of next year mutual funds and unit trusts will pay stamp duty at the rate of one-tenth of one per cent on the issue price of any new shares. However, a new threshold of \$25,000 will be introduced. Once \$25,000 in duty has been paid the rate will drop to one-twentieth of one per cent.

● Exempted insurance companies: A \$25,000 cap is to be introduced on the stamp duty payable on the authorised share capital of newly formed insurance companies. The Finance Minister will have discretion to vary this duty, wholly or in part, where regulatory factors in other countries mandate the formation of an intermediate holding company as the parent of the Bermuda company.

Currently, exempted companies pay stamp duty at the rate of one quarter of one per cent on the authorised share capital, together with duty at the same rate on the share premium component of the issue price of its shares.

PAUL TAYLOR

Extensive range of activities

Insurance— ancillary services

PAUL TAYLOR

THE RAPID growth of Bermuda as an offshore insurance centre has resulted in the development of an extensive range of ancillary services, including captive management, broking and reinsurance operations, accounting firms and lawyers to support the captive insurance industry.

Among the overseas brokers with local Bermuda operations offering captive management services are Johnson and Higgins, which is the largest captive manager in Bermuda with about 140 companies on its books; Marsh and McLellan, Alexander and Alexander, which recently merged with Reed Stenhouse and took over Reed Stenhouse's Insurance Managers subsidiary; and Frank S. Hall.

In addition, there is a wide range of other locally based captive management firms, including Argus Insurance, a local Bermuda insurance group offering a full line of insurance services and a captive management facility through its Argus International management company, and Hanna Insurance Management, a Bermuda subsidiary of the US-based M. A. Hanna group, the largest captive manager in Bermuda with about 140 companies on its books.

Among the other industry specialists are companies like C. E. Heath's independent Bermuda subsidiary, Pinnacle Reinsurance, which is a professional reinsurer specialising exclusively in retrospective and prospective aggregate covers and run-off reinsurance.

These in turn are serviced by the Bermuda-based operation of all the major accounting firms together with nine firms of local lawyers.

Typically the captive managers provide a full range of services to their overseas clients for a fee—often until the captive insurance company grows big enough to manage its own operations and systems.

Frank B. Hall for example, was one of the first brokers to establish a captive management operation in Bermuda in 1961.

Called Parker & Co-Intercean, which offers a broad range of services including organisation, administration, accounting, management, underwriting, reinsurance and related work.

Among its biggest clients is

Grumman, the US aerospace group, whose Panamock Insurance company, with assets of more than \$81m, operates solely as a reinsurance company. Last year Panamock, in expectation of a market correction and the belief that Bermuda was at an adequate and strong security position will become a more important factor, strengthened its balance sheet for the fourth time in 12 years by doubling its share capital to \$10m from \$5m.

Since Frank B. Hall entered the captive management business it has dramatically expanded its Bermuda operations. In 1980 the Bermuda group reorganised and formed an underwriting agency, Frank B. Hall (underwriting managers), to underwrite captive clients' risks in Bermuda and in 1982 set up Frank B. Hall (intermediaries) to act as a reinsurance intermediary to develop business from the US and UK markets offered to professionally-run Bermuda reinsurance companies. Finally, the Bermuda group added a data processing division to service the operating companies.

Mr Spencer-Arscott, president of Frank B. Hall's Bermuda operations says he is "very optimistic" about the future, now that the business has "stabilised". Like other local insurance experts he believes that the Bermuda industry is emerging stronger and healthier as a result of its past problems. He also believes Bermuda has managed to improve the regulation of the insurance sector without imposing too many constraints. Backed by new legislation—which among other provisions, gave the insurance advisory committee additional powers to vet new entrants and beefed-up reporting requirements—Mr Spencer-Arscott claims: "Bermuda is as well or better regulated than London or New York."

But there are big differences in the range, style and business philosophy of the captive managers. For example, some like Argus Insurance, discourage their clients from taking on their party underwriting risks, while others actively encourage it, on a controlled basis.

Mr John Sainsbury, Argus's managing director, explains: "We do not believe that Bermuda is the place to do non-related underwriting. The place to do that is London." He argues that many of the local industry's problems in recent years stemmed from "poor rates, poor underwriting, and the poor selection of business shown to local underwriters."

He adds: "The business seen here is not as good as in London and even at the centre of the hub they can't make it." Mr Sainsbury also has strong views on the future of the captive movement itself. Single-parent captives, he says, "are a thing of the past" unless they are highly capitalised and assume more of the risk themselves.

While other captive managers would challenge some aspects of this assessment, there is widespread agreement that a number of specific trends—mostly driven by market conditions—are emerging within the Bermuda captive insurance industry.

Among these are a marked step-up in the number of new insurance registrations and the rejuvenating of dormant captives—both moves indicating the lack of available insurance coverage on some lines in the US and soaring premium prices.

According to the latest figures available, 66 new Bermuda insurance companies were incorporated last year, a net gain of 31 after allowing for those being wound down and liquidated.

Mr David Brown, president of Insurance Managers, which, after combining with Alexander and Alexander's operations, now has about 90 captives on its books and employs 65 people in Bermuda, says: "Captives are being liquidated at again."

He adds, "we are certainly bullish at the moment."

Second, there is particular interest in the formation of captives by US groups of individual companies with similar lines of business and trade associations seeking better and cheaper coverage for their members.

There are probably over 100 of these association captives already operating in Bermuda. Typically the insurance risk of the association is channelled through direct insurance groups in the US while a reinsurance programme is arranged on the association's business with the Bermuda captive.

Insurers in the US or elsewhere are more willing to take the risk because the exposure is limited and there is a guaranteed pool of reinsurance while the costs to association members are reduced because collectively they have more purchasing power.

The renewed interest in association captives also highlights another trend in the Bermuda market—a move towards higher-capitalised captives.

This is apparent not only among existing captives—the 1984 industry figures show an 18.8 per cent increase in the

capital and surplus of Bermuda's insurance companies compared to a 15.3 per cent increase in net premiums—but also among prospective industry new entrants.

Contracted

"New companies are having to put in more capital and because they have to retain more risk than before because the reinsurance market has contracted," says Mr Stuart Grayson, president of Hanna Insurance Management and of the Bermuda Insurance Association, an industry umbrella group.

This reduction in reinsurance capacity, which Mr Grayson terms "dramatic and probably rather pessimistic," is also leading to an explosion in new captive pooling and other risk-sharing arrangements in which risks unrelated risks can be strictly controlled.

Hanna Insurance itself offers two of these types of facilities, Corporate Insurance and Reinsurance Ltd, a Bermuda company which retains risk itself, and the Risk Exchange Association, a facility set up by Act of Parliament and backed by the Scandia group, which does not retain risk and is only accessible to members.

Members of the exchange can cede business through the facility and accept business through it on a facultative basis, but Mr Grayson emphasises that not every submission by members is accepted and says about a third are turned down.

Recently several other pooling arrangements have been established. Among these are those set-up by Mr Fred Reiss, Johnson and Higgins' Victoria underwriting facility, and the American Capacity and Excess (ACE), a potentially high-powered, high-capacity pooling arrangement with a very high level of deductible being put together by a former Cigna insurance executive.

Mr Grayson believes the Bermuda insurance market of the future will comprise highly-capitalised captives, self-insuring some of their risks and backed by pooling arrangements to take up the rest.

"Bermuda has started to grow up," he says. "It has come of age and it is a real honest-to-goodness insurance centre. It has come through its first series of insurance failures."

"I think we are a stronger, more professional group on the ground now in Bermuda because we have learned from experience—some of us have learned from the school of hard knocks."

Forum Reinsurance Company Limited

The only independent reinsurance company specialising exclusively in financially-orientated reinsurance, with particular emphasis on Loss Portfolio Reinsurance.

- Capital Funds of US\$30 million.
- Policies collateralised by security trust fund arrangements with prime banks.
- Policy wordings are flexible and pre-cleared with the relevant insurance regulators.

Neither the company nor its directors have any connection with other insurance, reinsurance, or insurance broking companies or Lloyds of London.

Continental Insurance Building PO Box HM 2504 Church Street Hamilton 5 Bermuda
Telephone: (809-29) 2 2779 Facsimile: (809-29) 2 4477 Telex: 3732 SUNT BA

The Specialists for ► Run-off Covers
► Retrospective & Prospective
Excess of Loss Aggregates

Pinnacle

Pinnacle Reinsurance Company Limited
Barclays International Building
Church Street, P.O. Box 1801
Hamilton 5, Bermuda.
Telephone: 809-292-8600
Telex: 3572 ASSUR BA

Total Capital and Surplus exceeds US \$42,500,000

How to get there, where to stay and where to eat

CURRENCY: Bermudan dollar, 100 cents = BDS\$1 (linked to US\$ which is also in general circulation).

Currency regulations: Import only US and Canadian currency.

Entry requirements: Passports are not necessary for citizens of the US or Canada. US citizens must have one of the following documents: valid or expired passport, a birth certificate, a US voter's registration card with bearer's signature, US naturalisation certificate, or a US alien registration card. Canadian citizens must have one of the following: passport, a birth certificate, or a certification of citizenship.

A valid passport is required for citizens of all European countries. Visas are not required except by Eastern bloc nationals and those from Argentina, Nicaragua, Iran and Cuba.

All visitors may remain up to three weeks from arrival. Permission to stay longer granted through immigration officials at Bermuda Airport on arrival. To stay indefinitely, it is necessary to apply in advance to the Chief Immigration Officer, Ministry of Home Affairs, PO Box 1364, Hamilton 5, Bermuda.

Customs Allowances: Import of 200 cigarettes, 50 cigars, 1 lb tobacco, 1.137 litres of spirits, 1.137 litres of wine.

Time: Bermuda is one hour earlier than Eastern Standard Time (one hour earlier than New York and four hours later than London). Daylight Savings Time from the last Sunday in April to last Sunday in October.

Airlines: Air Canada, American, British Air, Delta, Eastern & Pan Am.

Car Hire: Not available. Use a taxi or rent a moped.

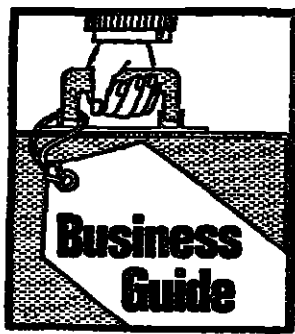
Business hours: Offices: 09.00-17.30 (Monday to Friday).

Shops: 09.00-17.30 (Monday through Saturday) with some local variations. Banks: 09.30-13.00 (Monday through Friday) plus 16.30-17.30 (Friday). The business language is English.

Daily newspaper: Royal Gazette.

Weekly papers: Bermuda Sun & Mid-Ocean News (both published Friday).

Climate: Semitropical; December through March average



Compiled by
Rivka Nachoma

temperature 68 deg F; July through September 84 deg F; humidity ranges from 70 to 80 per cent.

Holidays observed: New Year's Day (Jan 1); Good Friday; Easter; Bermuda Day (May 24); the Queen's Birthday (2nd or 3rd Monday in June); Cricket Cup match days (Thursday & Friday preceding 1st Monday in Aug); Labour Day (1st Monday in Sept); Christmas Day; Boxing Day (Dec 26).

Public holidays that fall on Saturday or Sunday are usually celebrated on the following Monday.

Water: Tap water is safe to drink.

Electricity: 110 volts, AC, 60 cycles.

Credit cards: Mastercard, Visa, American Express, Diners Club.

Vaccinations: Only smallpox, if arriving within 14 days from an infected country.

Useful addresses/telephone numbers: (when in Bermuda, dial only the last five digits).

Chamber of Commerce: Box 655, Hamilton 5-31/1 (809) 295-4201; Registrar of Companies: Government Administration Building, Parliament Street, Hamilton/1 (809) 295-5151; US Consulate: Vallis Bldg; Front Street, Hamilton/1 (809) 295-1943.

Tourist Information Office: 113 Front Street, Hamilton/1 (809) 295-0023; Bank of Bermuda: Front Street, Hamilton/1 (809) 295-4000; Bermuda Commercial Bank: 44 Church Street, Hamilton/1 (809) 295-5678; General Post

Office: Church Street, Hamilton 1 (809) 295-5151; American Express representative: L.P. Guttridge, Bermuda Road/1 (809) 295-4545.

Bermuda Pharmacy: Church Street West, Hamilton/Tel: 5-5815.

Additional telephone numbers: Police: 2-2222.

Ambulance: 6-2000.

Hospital: 6-2345.

Time and temperature: 909.

Weather: 877.

"What's on in Bermuda": 974.

Cable and Wireless office: 5-1815.

Office: Church Street, Hamilton 1 (809) 295-5151; American Express representative: L.P. Guttridge, Bermuda Road/1 (809) 295-4545.

Bermuda Pharmacy: Church Street West, Hamilton/Tel: 5-5815.

Additional telephone numbers: Police: 2-2222.

Ambulance: 6-2000.

Hospital: 6-2345.

Time and temperature: 909.

Weather: 877.

"What's on in Bermuda": 974.

Cable and Wireless office: 5-1815.

HOTELS:

The Belmont Hotel and Golf Club: PO Box 237, Warwick 7. Tel: 1 (809) 296 1301. (Rates, depending on the season, from \$100-\$220 EP).

The Bermudiana Hotel: PO Box 842, Hamilton 5. Tel: 1 (809) 295 1211. (Rates, depending on the season, from \$80-\$185 EP).

The Princess: PO Box 837, Hamilton 5. Tel: 1 (809) 295 3000. (Rates, depending on the season, from \$100-\$200 EP).

Elbow Beach Hotel: PO Box 455, Paget Parish. Tel: 1 (809) 296 3535. (Rates, depending on the season, from \$102-\$354 MAP).

Inverurie Hotel: PO Box 1159, Paget Parish. Tel: 1 (809) 296 1000. (Rates, depending on the season, from \$75-\$220 MAP).

Sonesta Beach: PO Box 1070, Southampton. Tel: 1 (809) 298 8182. (Rates, depending on the season, from \$150-\$335 MAP).

Southampton Princess: PO Box 1370, Southampton. Tel: 1 (809) 298 8000. (Rates, depending on the season, from \$120-\$275 EP).

RESTAURANTS:

The Airium (Continental): 37 Reid Street, Hamilton. Tel: 5-8592; Harbourfront (Seafood) Front Street, Hamilton. Tel: 6-4207; Romanoff (Continental) Church Street, Hamilton. Tel: 5-0333; Lobster Pot (Seafood) Bermudiana Road, Hamilton. Tel: 2-6898; Tiana Room (Continental) Princess Hotel, Hamilton. Tel: 5-3000; Little Venice (Italian) Bermudiana Road, Hamilton. Tel: 5-3503; Penthouse (Continental) Front Street, Hamilton. Tel: 2-3414.

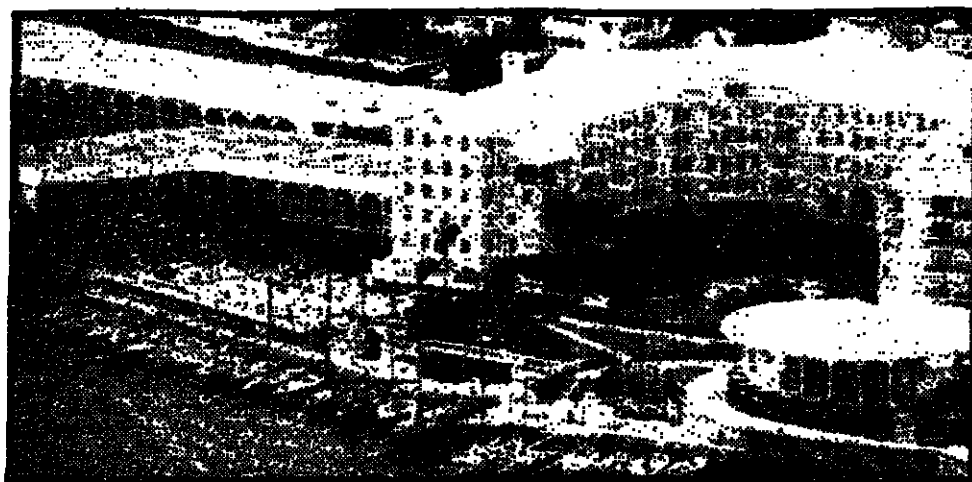
Once Upon a Table (Continental)

49 Serpentine Road, Hamilton. Tel: 5-8535; The American Cafe (American) Bermudiana Hotel, Hamilton. Tel: 5-1211; The Norwood Room (Continental) Stonington Beach Hotel, Paget Parish. Tel: 6-5418; Fourways Inn (French and Bermudian) Middle Road, Paget. Tel: 6-6517; Carriage House (Seafood) Somers Wharf, St. George's. Tel: 7-1730; Chopsticks (Chinese) Water Street, St. George's. Tel: 7-1125.

The Greenhouse (Continental): Sonesta Beach Hotel, Southampton Parish. Tel: 8-8122; Newport Room (International) Southampton, Princess Hotel, Southampton. Tel: 8-8000.

TIPPING:

To 15 per cent (if not included in the bill); Porters BDS\$1.



The Princess Hotel, facing on to Hamilton's harbour

Businesses registered in Bermuda*

	Local †	International exempt	International partnership	International non-resident	International insurance	Total international
1982 ...	1,062	4,959	43	606	30	5,607
1983 ...	1,063	5,163	47	619	30	5,838
1984 ...	1,096	5,250	50	611	27	5,935
1st Q 85	5,359	5,359	50	606	27	6,042
2nd Q 85	1,159	5,250	55	596	27	5,997

* Net of companies in process of liquidation.

† Does not include unincorporated enterprises.

Doing business: how the system works

OFFSHORE investors interested in doing business in, or more commonly from, Bermuda, have a choice of three corporate vehicles:

They can either form a local company, an exempted company or a permit company, a type sometimes referred to as a non-resident company.

If the plan is to trade within the island's domestic economy and ultimately hold land in Bermuda, a local incorporation is not just the right vehicle but the only one of the three allowed to engage in all forms of business and own a piece of the colony. Minimum share capital is \$12,000.

But the deterrent to forming a local company, at least for foreign investors, is the 1981 Companies Act's 60-40 rule which requires at least 60 per cent Bermudian ownership. Exempted companies, as the term implies, do not have to comply with this requirement. They are the most popular vehicle of the three for non-Bermudian investors and there are close to 5,500 of them currently in operation.

They are allowed to do business among themselves and with parties outside Bermuda, but cannot compete with local companies for domestic trade. Exempted companies can obtain immunity against profits or income tax under the Exempted Undertakings Tax Protection Act of 1966 which guarantees freedom from such taxes until 2006.

Minimum share capital is \$12,000, which does not have to be fully paid. But if an exempted company wants to engage in insurance business, as do roughly 20 per cent of all Bermuda's exempted companies, then minimum capital requirements are substantially higher.

Insurers engaging in general business have to show paid-up capital of at least \$120,000. In the case of long-term business, mainly life or other business written without time limits or for periods exceeding five years, the minimum is \$350,000. And for those doing a mix of general and long-term business the minimum capital requirement is \$370,000.

Setting up a business

ROGER SCOTTON

All exempted companies formed must pay stamp duty on minimum capital at incorporation at the rate of a quarter of 1 per cent.

The colony's roughly 600 permit or non-resident companies, by comparison, are companies incorporated outside Bermuda which have been granted a special licence by the Minister of Finance to trade in or from Bermuda. Examples of these include Commercial Union Assurance, which has been operating on the island for more than a century, and American Casualty Excess Insurance, a catastrophe insurer recently incorporated in the Cayman Islands but which trades from offices in Bermuda.

Before 1970 exempted companies could be incorporated in Bermuda only by

an Act of Parliament. This is still the case for companies seeking powers beyond those provided for in current legislation. But for most companies the usual way is the relatively simple and far quicker process of incorporation by registration.

This involves the publication of an advertisement in an approved Bermuda newspaper stating the proposed company's name, whether it is to be an exempted or a local company, and the main objectives of the organisation.

Once the advertisement has appeared, an application to incorporate may be filed with Bermuda's Registrar of Companies in the Ministry of Finance. Insurance applications are required to give details of their proposed operation while all applications must include a memorandum of association of the company along with bank references.

The application is reviewed by the Registrar and the Bermuda Monetary Authority, which is responsible for foreign exchange control and

maintains strictly confidential files on beneficial ownership.

On insurance applications, the Registrar looks carefully at capital adequacy, premium volume and its relationship to losses, the nature of the business to be written and the proposed reinsurance arrangements.

All insurance-related applications, including underwriting, management and broking operations, are also vetted by the Insurers Admissions Committee—a sub group of the Insurance Advisory Committee formed to advise the Minister of Finance on the application of the island's insurance laws. The admissions group will often require more detailed information about a proposed insurance project and will usually request a meeting with the applicant's representatives.

The entire screening process is usually completed within a month and, with the exception of the more complicated insurance schemes, can often be wrapped up inside two weeks.



At last! The first truly multi-currency software designed specifically for the Reinsurance and Investment markets.

Over the last five years, Coopers & Lybrand Associates Limited, Bermuda has worked closely with industry leaders to develop a full suite of interactive, online computer systems:

• General Ledger • Accounts Receivable/Payable • Reinsurance Brokerage • Captive Management • Professional Reinsurance • Investment Management

The systems are all demonstrable at current client sites, and feature:

• Full multicurrency • Multiple companies • Automatic integration with the General Ledger • Online, integrated HELP

Included are novel features to support leading-edge industry developments in both reinsurance and investments, proven in production by industry leaders. Our careful attention to international business requirements ensures that your requirements can be met in a broad variety of currency and host-country situations. These systems are now being marketed internationally. For further information, please contact David Lines, Managing Director,

C&L

Coopers & Lybrand Associates Limited, P.O. Box HM 1171, Dorchester House, Hamilton 5, Bermuda
Tel: (809-29) 5-2000
Telex: 3252 COLYB BA

SUCCESSFUL INVESTMENT STARTS HERE

With access to 100 investment professionals, decentralised management offices in the main financial centres of the world and dedication to superior investment performance.

Successful investment management requires investment expertise in all the major world stock markets and across the main time zones.

Fidelity International is an investment management company with its international headquarters in Bermuda, a staff of investment professionals world wide and offices in London, Jersey, Tokyo, Hong Kong and the USA.

Fidelity International has over US\$4 billion under management for both corporate and private clients and its international investment

funds have produced consistently good long term performance.

This kind of success can only be achieved with first class international investment management. The Fidelity Group was founded nearly 40 years ago and has concentrated on investments. This single-minded policy lies at the heart of the Group's success.

You can join in this success. Find out more by sending this coupon to one of our offices listed below:

Pembroke Hall, Pembroke, Hamilton 5, Bermuda

25 Lovat Lane, London EC3R 8LL

9 Bond Street, St Helier, Jersey, Channel Islands

2203 Alexandra House, 16-20 Chater Road, Hong Kong

To: Fidelity International—Please send me information on the investment services provided by Fidelity.

Name

Address



Fidelity
INTERNATIONAL



The Argus Group of Companies
Argus Insurance Company Ltd.

Argus International
Management Ltd.

Bermuda Life Insurance
Company Ltd.

St. Martin's Reinsurance
Company Ltd.

- Independent captive and subsidiary company management.
- Insurance and reinsurance facilities. Investment linked single premium life and annuity policies. Structured settlements. Claims reserve reinsurance.

INDEPENDENT • PUBLICLY OWNED

The Argus Group of Companies
Argus Insurance Building, 12 Wesley Street
P.O. Box 1084, Hamilton 5, Bermuda
Tel: (809-29) 5-2021 • Telex: 3342 ARGUS BA

Marketing to meet shortfall

Tourism
ROGER SCOTTON

BERMUDA doesn't ask for many tourists. A mere half a million spending lavishly in the hotels every year and another 120,000 or so aboard visiting cruise ships will keep the economy ticking over quite nicely and the Tourism Minister, Mr. Irving Pearman, reasonably happy.

And it is debatable whether the island's 10,000 to 12,000 hotel bed capacity and limited berthing facilities could cope with many more. Yet in each of the past four years the resort colony has consistently failed to hit the target for hotel guests, by far the most economically important of the two groups, and is likely to be about 50,000 short of it this year.

Since 1980, Bermuda's golden year which saw more than 600,000 spend their holidays and their dollars here, the industry has behaved in roller-coaster fashion.

Appeal

The most commonly-blamed culprits are high domestic prices and the unrelenting strength of the US dollar. Together they have increased the appeal of Mexico and Europe for North Americans who make up the majority of Bermuda's holidaymakers.

Time to alter the product? Not according to Mr. Irving Pearman, the Tourism Minister, who thinks that only the marketing needs to change.

"We are not going to be changing Bermuda and there will not be cheap hotel rates," he says emphatically. "We are reaching for the client who can afford a Bermuda holiday, who is prepared to pay rates 40 per cent or more higher than elsewhere."

He also points out that government has no intention of lifting a 1972 moratorium on hotel construction.

He says cruise ship business has strengthened significantly this year and predicts further

growth in 1986 when liners will be in port seven days a week as opposed to five this year. Many of their passengers go on to become regular visitors to Bermuda, making up roughly 15 per cent of the tourists who fly in for their holidays.

Despite recent research showing that cruise passengers spend more in the island's shops than hotel guests, many businessmen and government officials remain convinced that people who arrive by air are worth more to the economy than those who come by sea.

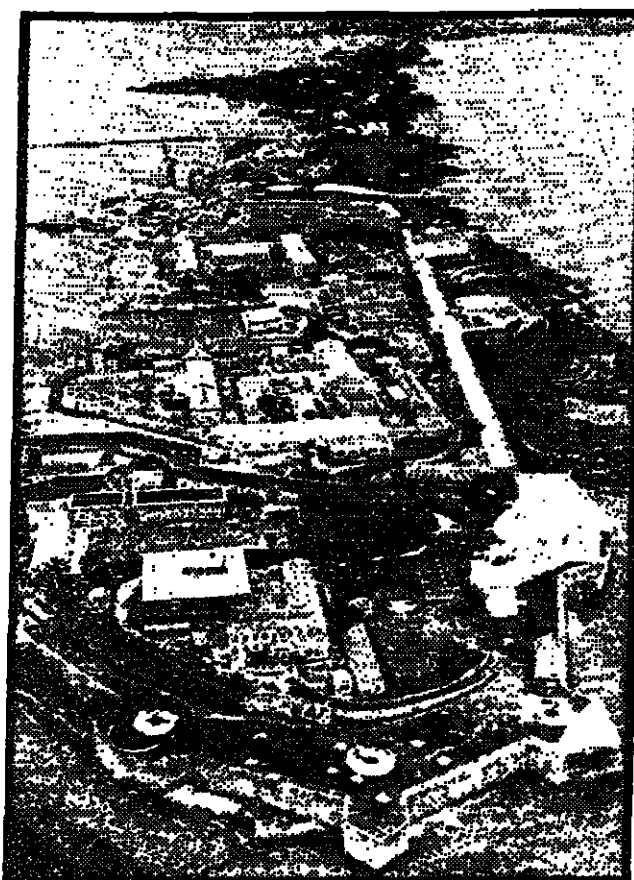
The argument is difficult to fault. Official figures show that \$206.4m was spent in Bermuda by air arrivals in the 1983-84 fiscal year out of total spending of \$332.3m.

Mr. Pearman concedes that the increased cruise ship trade, though always welcome, is a stop gap, a temporary measure aimed at propping up the industry until the number of hotel guests, a more affluent group confusingly referred to in the trade's jargon as resident visitors, can be built up.

How will he do it? By beefing up marketing and developing a presence in areas of the United States, which he says have never been fully explored for potential.

"We have signed a two-year contract with a major agent in California who will be establishing a Bermuda desk," he explains. "California is our ninth largest supplier of American business. We will also be seeking more support in Florida, which is our seventh-largest supplier."

Additionally, a travel agent



Ireland Island, where the dockyard was a key naval link in the days of the British Empire

incentive scheme has been developed to give agents in the US what Mr. Pearman calls "up-front promotional dollars" for local advertising, as well as the standard 10 per cent commission.

But the industry has not been completely trouble-free. Last month's collapse of the holiday wholesaler Halmar led to an emergency bail-out of several hotels that cost the Government about \$2m. Though the money is to be repaid and Government has been widely praised for

coming to the industry's rescue so promptly, the Halmar affair has raised important questions which have still to be answered. By far the most important of these concerns the future security of holiday business flowing through other wholesalers.

But there remains one, so far elusive, pot of gold which Bermuda would dearly love to get its hands on—the American convention business.

Though too small to cope with the thousands who attend mass gatherings such as the American Bar Association's annual event, Bermuda feels it could easily handle smaller gatherings, particularly during the winter months. But US tax regulations, which do not allow deductions against the cost of conventions held in Bermuda, have kept this lucrative trade away.

But Mr. Pearman now has high hopes that this will change. Legislation presently being introduced in the US Congress would make Bermuda convention expenses tax deductible and, the Minister predicts, leave the colony between \$40 and \$50m a year better off.

Bermuda tourism

Arrivals (000s)	1982	1983	1984
US	480.6	500.2	463.3
Canada	32.0	37.8	39.5
UK	19.3	16.6	15.0
Europe	6.4	7.4	6.0
All other countries	6.1	5.7	5.0
Total	544.4	567.7	528.8
Number of hotels	9,578	9,602	9,502
Average stay (nights)	5.2	5.0	4.9
Visitors' expenditure (\$m)	304	335	337
Hotel occupancy rate (%)	59	64	60

Research: Rivka Nachems.

Revenues still rising

Shipping register

KEVIN STEVENSON

BERMUDA's shipping register is expected to top the 1984 mark by the end of this year, the first time in five years the registry has reached seven figures.

A spokesman for the Government's Registry of Shipping Department said there were a total of 78 commercial vessels registered in Bermuda totalling 904,750 gross tons. More tonnage is in the works.

"We've had a very good year," says Mr. Ron Ross, principal marine surveyor, who adds that revenues from the register should exceed \$500,000 this year—well above the original estimate of \$350,000.

The registry had hovered between the 700,000-850,000 ton level for the past several years. Previously it had exceeded the 2m tons mark, but dropped precipitously to less than 435,000 tons in 1982 at the height of the Vietnamese refugee problem.

But the difficulties facing the Bermuda register appear to be over. The Bermuda Government embarked on a modest rebuilding campaign and in 1983 alone total tonnage more than doubled, pushing Bermuda past the Bahamas as the sixth largest "Flag of Convenience" registry. That year the Shipping Registry posted a profit of \$425,480 on total revenues of \$538,590.

A total of 14 ships came on to the register over the past 12 months, representing 351,590 tons gross. Over the same period six ships totalling 181,760 tons gross were taken off the register.

As a result of the recent growth, the Government is in the process of hiring an engineer and ship's surveyor, in addition to two more surveyors, effectively doubling the existing staff.

The recent upsurge in tonnage underscores the growing popularity of Bermuda as an alternative registry to ship owners in the UK, who have seen their registry decline in recent years.

Bermuda remains a part of the British registry through the Merchant Shipping Act of 1884. Only the island is more appealing as a port of registration because of its favourable tax status for companies with ships registered here.

The Bermuda registry remains classified as a Flag of Convenience registry primarily because it allows beneficial ownership. But over the past 10 years Bermuda has sought to bring into effect tough legislation making it among the most stringent for

manning levels, safety requirements and operations.

Indeed, the Bermuda Government is currently applying to have the UK extend four major marine conventions, which would bring the Bermuda registry on par with the UK registry.

The conventions are the Safety at Sea 1974 (SOLAS), Marine Pollution 1973 (MARPOL), Standard of Training, Certification of Watchkeepers 1978 (STCW), and International Labour Organisation 147 (ILO 147) which provides for welfare of crew requirements.

If the Bermuda Government is successful, the Bermuda registry would fall into Category "A", allowing almost any kind of commercial vessel to be registered in the island.

Already, Mr. Ross reports, inquiries have been made by shipowners with vessels registered in Liberia and Panama. He believes the key to success is political and economic stability.

Because Bermuda is still a UK colony Bermuda-registered vessels must be owned by UK or Commonwealth countries. That would change if the island became independent, with the possibility that the Bermuda registry could challenge other, much more established registries in less stable countries.

"If independence comes the Bermuda registry could increase sharply," said Mr. Easing Nasse, designer of the OBO (ore/bulk/oil) carrier.

Benefits

Despite the nationality restrictions, the Bermuda registry had in excess of 2m tons gross in 1979. The financial benefits were obvious. The small Registry of Shipping Office has in recent years employed just three people. In 1979-80 it made a small profit of \$66,000.

Then the bubble burst owing to the unforeseen magnitude of the Vietnamese refugee problem. There exists the unwritten law of the sea which states that refugees picked up at sea should be taken to the country of the rescuing flag. In a two-year period 1983-82, a total of six Bermuda-registered vessels picked up dozens of refugees escaping Vietnam.

Only six were ever resettled in Bermuda as a consequence of the UK Government ruling that the island should bear some responsibility. But the Bermuda Government was quick to point out it would disband the register unless a long-term solution was found.

A temporary stop-gap solution was found when the Bermuda Government announced it would discourage owners from registering ships there if

Satellite link aids business customers

Communications
PAUL TAYLOR

BERMUDA'S location, in the middle of the Western Atlantic, has made the island an important telecommunications centre—as well as a vital strategic base for the US and Nato.

The island's role as a telecommunications centre is strikingly highlighted by Cable & Wireless's new 120-ft high earth station satellite dish commissioned last year. The Marconi communications systems state-of-the-art Standard "A" earth station is at the hub of Cable & Wireless's Bermuda international telecommunications network providing access to an Intelsat V satellite in geostationary orbit 22,375 miles above the Equator over the Atlantic Ocean.

In conjunction with three submarine cables that link Bermuda to the US, Canada and the Caribbean, the Devonshire earth station provides Bermuda with sophisticated voice and data communication links with the rest of the world—as well as improving the island's ability to help track Nasa space shuttle launches down-range from the Kennedy Space Centre in Florida.

For the UK-based Cable & Wireless group, which began operations in Bermuda 95 years ago, the \$20m earth station is the latest in a series of major investments in Bermuda aimed at keeping pace with the rapidly expanding demand for telecommunications services and with the technological requirements of the islands' off-shore businesses.

According to Mr. Cornell Fox, Cable & Wireless's local marketing manager, international telephone traffic has been growing at 14 per cent annually over the last two years—down from a heady 17 per cent growth rate previously—while the telex traffic generated by the islands' 540 telex customers has "levelled off," resulting in the movement towards computer-based electronic mail.

To meet this demand Cable & Wireless offers high-speed data-links for business customers and markets a service called International Database Access Service (IDAS) which allows customers to access North American electronic databases such as Dow Jones news retrieval and Reuters as well as remote computer processing facilities and electronic mail systems like Easyslink run by Western Union.

In addition, the Devonshire earth station provides the ability to provide live television links with the rest of the world and the capacity for teleconferencing.

To provide the link to Ber-

muda's local telephone service, a fibre-optic cable has been laid between the Devonshire site and Hamilton which ties into the Bermuda telephone company's digital exchange.

Overall, Bermuda's local and international telecommunications services win high praise from local business leaders. Under a new 11-year licence agreement signed this summer, Cable & Wireless's international traffic also generates volume-based revenues for the Bermuda Government for the first time.

Bermuda's role as a strategic base for the US and Nato is somewhat more controversial locally—even though the military presence is very "low profile."

The island has played an important defence role for many years, first for the British and now for the Americans and Nato. As British interest in her colonial possessions has waned the American military presence has grown.

Today Bermuda provides a base for refuelling Nato ships and submarines and is a key link in US and Nato surveillance of the Western Atlantic. Kindley Field US naval air station was leased to the US by the British in 1941 and, together with a naval air station annexed at the other end of the island, represents the most visible evidence of the 4,000-strong American military presence.

Patrol

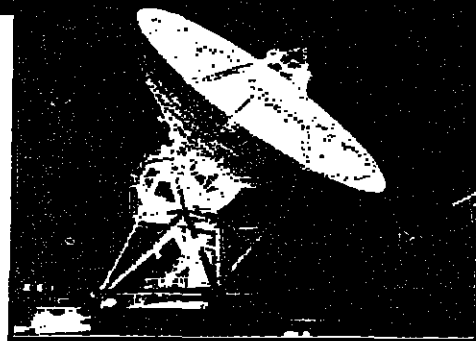
The jets which bring tourists to the island land at the civilian-end of Kindley Airfield, maintained at an estimated \$20m-a-year cost by the US Navy, and take-off past groups of black-nosed turkeys—US Navy aircraft whose main job is to patrol the Western Atlantic keeping watch over Soviet missile-carrying submarines.

Trade union opponents of the US military presence complain that Bermuda has become a 22-mile-long "aircraft carrier" and that, in the process, Bermuda has become a prime military target in the event of war.

But most senior politicians and businessmen are philosophical about playing host to the US Navy and Nato. Premier John Swan notes that the relationship with the US is one of "reciprocity" and disputes that the military presence "generates any 'no'." He argues forcibly that "the base is an asset because it operates the airport," and that Bermuda—because of its geographical and strategic position—forms an important integral part of the Nato alliance.

Indeed, some Bermuda businessmen go further, suggesting that the island may have the best of both worlds. As Mr. Donald Lines, Bank of Bermuda's chief general manager, puts it: "We have American security under the British flag."

MEETING BERMUDA'S COMMUNICATION NEEDS



- WITH: International Telephone and associated voice services
- International Telex and related text services
 - National Telex services
 - International facsimile services
 - International private leased circuit services
 - International packet-switched data services
 - International circuit-switched data services
 - International television transmission and reception services



Cable & Wireless

KEEPING BERMUDA IN TOUCH WITH THE WORLD

Box HM 151, Church Street West, Hamilton 5-24, Bermuda
Telephone: 809-29-54777 Telegrams: Cablewire Telex: Bermuda 3222

TATE & LYLE REINSURANCE LTD.

Incorporated in Bermuda in 1966

CAPITAL AND SURPLUS IN EXCESS OF U.S. \$20,000,000

Underwriting A Portfolio Of Proportional
And Non-Proportional Treaties

For latest financial statements contact:

TATE & LYLE REINSURANCE LTD.

129 Front Street
P.O. Box HM 337
Hamilton 5, Bermuda
Phone: (809-29) 5-9911
Telex: 3482 ALTA BA

TATE & LYLE



Mona Lisa

by Leonardo da Vinci

Actual size:

30 1/2 in. x 21 1/2 in.

**GTE REinsurance
Company Limited**

Church Street, Hamilton 5-24, Bermuda
Tel: (809-29) 5-8025 Telex: 3718 GIERE BA

A Part of GTE Corporation

